

# **Blue Crane Route Municipality (EC102)**



## **Draft 2015/2016 MTREF Budget**

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## Abbreviations and Acronyms

<b>BCDA</b>	Blue Crane Development Agency	<b>MIG</b>	Municipal Infrastructure Grant
<b>BCRM</b>	Blue Crane Route Municipality	<b>MPRA</b>	Municipal Properties Rates Act
<b>CFO</b>	Chief Financial Officer	<b>MSA</b>	Municipal Systems Act
<b>CM</b>	Municipality Manager	<b>MTEF</b>	Medium-term Expenditure Framework
<b>CPI</b>	Consumer Price Index	<b>MTREF</b>	Medium-term Revenue and Expenditure Framework
<b>CRRF</b>	Capital Replacement Reserve Fund	<b>NERSA</b>	National Electricity Regulator South Africa
<b>DoRA</b>	Division of Revenue Act	<b>NGO</b>	Non-Governmental organisations
<b>DWA</b>	Department of Water Affairs	<b>NKPIs</b>	National Key Performance Indicators
<b>EE</b>	Employment Equity	<b>OHS</b>	Occupational Health and Safety
<b>FBS</b>	Free basic services	<b>OP</b>	Operational Plan
<b>GAMAP</b>	Generally Accepted Municipal Accounting Practice	<b>PBO</b>	Public Benefit Organisations
<b>GDP</b>	Gross domestic product	<b>PHC</b>	Provincial Health Care
<b>GFS</b>	Government Financial Statistics	<b>PMS</b>	Performance Management System
<b>GRAP</b>	General Recognised Accounting Practice	<b>PPE</b>	Property Plant and Equipment
<b>HR</b>	Human Resources	<b>PPP</b>	Public Private Partnership
<b>HSRC</b>	Human Science Research Council	<b>PTIS</b>	Public Transport Infrastructure System
<b>IDP</b>	Integrated Development Strategy	<b>RG</b>	Restructuring Grant
<b>IT</b>	Information Technology	<b>RSC</b>	Regional Services Council
<b>kℓ</b>	kilolitre	<b>SALGA</b>	South African Local Government Association
<b>km</b>	kilometre	<b>SAPS</b>	South African Police Service
<b>KPA</b>	Key Performance Area	<b>SDBIP</b>	Service Delivery Budget Implementation Plan
<b>KPI</b>	Key Performance Indicator	<b>SBDM</b>	Sarah Baartman District Municipality
<b>kWh</b>	kilowatt	<b>SMME</b>	Small Micro and Medium Enterprises
<b>ℓ</b>	litre	<b>WBP</b>	Ward Based Planning
<b>LED</b>	Local Economic Development		
<b>MEC</b>	Member of the Executive Committee		
<b>MFMA</b>	Municipal Financial Management Act		





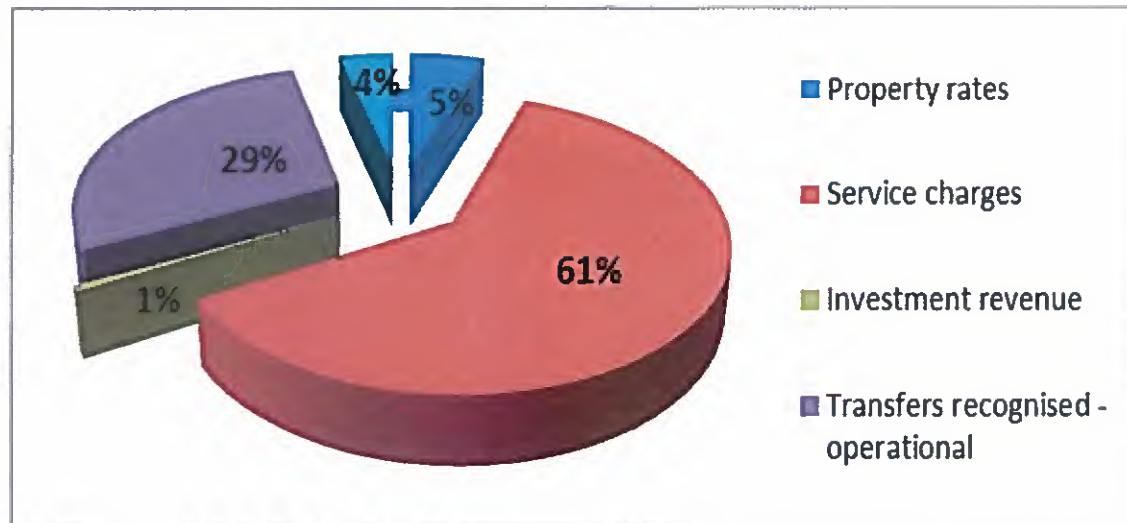
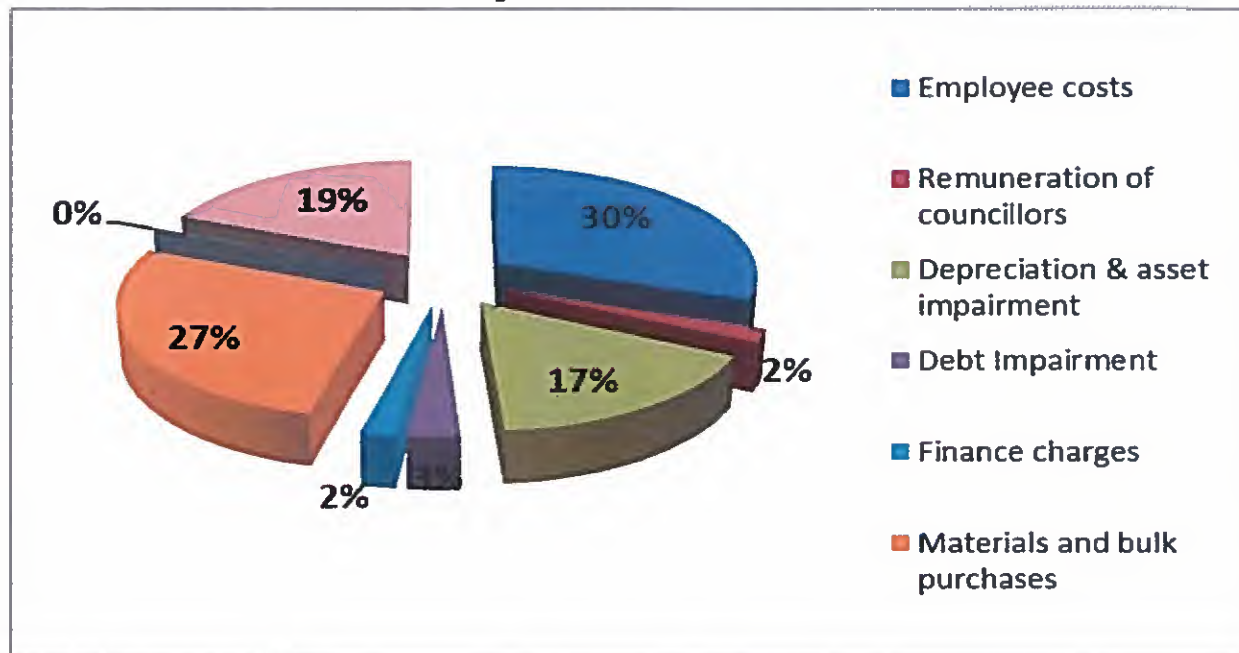
stakeholders about the IDP review process and invited interested parties to participate in the representative forums within the Blue Crane Route Municipal area.

Community participation through the WBP formed an integral part of the IDP review process, and the finalization of the 2015/2016 MTREF Budget.


The total estimated operating and capital budget for 2015/2016 are illustrated in the schedule underneath, as well as in the relevant charts:

### 1.1.1 Summary of 2015/2016 Budget:

Description R thousands	DRAFT 2015/2016 MTREF BUDGET
<b>Financial Performance</b>	
Property rates	9,625,000
Service charges	111,382,000
Investment revenue	1,201,000
Transfers recognised - operational	51,893,000
Other own revenue	6,908,000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>181,009,000</b>
Employee costs	67,548,000
Remuneration of councillors	4,140,000
Depreciation & asset impairment	36,802,000
Debt impairment	6,335,000
Finance charges	4,121,000
Materials and bulk purchases	60,883,000
Transfers and grants	370,000
Other expenditure	41,279,000
<b>Total Expenditure</b>	<b>221,478,000</b>
<b>Surplus/(Deficit)</b>	<b>(40,468,000)</b>
Transfers recognised - capital	16,163,000
Contributions recognised - capital & contributed assets	-
	(24,306,000)
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	
Share of surplus/(deficit) of associate	-
<b>Surplus/(Deficit) for the year</b>	<b>(24,306,000)</b>
<b>Capital expenditure &amp; funds sources</b>	
<b>Capital expenditure</b>	<b>25,343,000</b>
Transfers recognised - capital	16,163,000
Public Contributions & donations	-
Borrowing	3,300,000
Internally generated funds	5,880,000
<b>Total sources of capital funds</b>	<b>25,343,000</b>

**1.1.2 2015/2016 Estimated Revenue:****1.1.3 2015/2016 Estimated Expenditure:**

With the above budget as presented I hope that it would make a difference in the lives of our residents.

  
**N.M. SCOTT**  
**MAYOR**

## 1.2 Council Resolutions

**The contents of the following extract from the Council resolution taken at an Ordinary Council meeting held on 31 March 2015 be noted:**

1. The Council of Blue Crane Route Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves:
  - 1.1. The draft annual budget of the municipality for the financial year 2015/2016 and the multi-year and single-year capital appropriations as set out in the following tables:
    - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in BCRM Table A2;
    - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in BCRM Table A3;
    - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in BCRM Table A4; and
    - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in BCRM Table A5.
  - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
    - 1.2.1. Budgeted Financial Position as contained in BCRM Table A6;
    - 1.2.2. Budgeted Cash Flows as contained in BCRM Table A7;
    - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in BCRM Table A8;
    - 1.2.4. Asset management as contained in BCRM Table A9; and
    - 1.2.5. Basic service delivery measurement as contained in BCRM Table A10.
  - 1.3. That Council take note of all the Supporting documentation included in this draft budget reflecting SA1 to SA37.
  - 1.4. That Council approve a 6% increase on the whole tariff structure, excluding electricity tariff of 12.20% due to pending NERSA approval.
  - 1.5. That Council note that the National Treasury restricted the municipality to only 6%.
  - 1.6. That Council make provision for the 5.8% (CPI +1%) increase for salaries according to the Bargaining Council's conditions, pending their final approval.
  - 1.7. That Council resolves to approve the Draft 2015/2016 Integrated Development Plan (IDP) for public participation.
  - 1.8. That Council note that the status of the Financial Policies remains still the same until reviewed before 31 May 2015.




*1.9. That Council take note of and approve the draft 2015/2016 Service Delivery Budget Implementation Plan(SDBIP)*

*1.10. That Council take note of and approve the five-year Financial Plan (2013/2014 – 2017/2018)*

*1.11. That Council takes into account all comments, objectives and input, that will be received after public and stakeholder consultations before the final adoption of the draft IDP and draft 2014/2015 MTREF Budget documents by 31 May 2015.*

*1.12. That Council note that the final consolidated MTREF budget, as well as the IDP and SDBIP will be submitted to National and Provincial Treasury within the prescribed time frame and placed on the websites.*

**I, N.M. Scott, the Mayor of the Blue Crane Route Municipality hereby declare that the above is a true copy of the resolution taken at an Ordinary Council Meeting held on 31 March 2015.**

  
\_\_\_\_\_  
**N.M. SCOTT**  
**MAYOR**

### 1.3 Executive Summary

Over the past financial years via sound and strong financial management, Blue Crane Route Municipality has moved internally to a position of relative financial stability. There is also a high level of compliance with the MFMA and other legislation directly affecting financial management. The Systems Act requires a municipality to include a financial plan, including a three (3) year budget, in the annual Integrated Development Plan (IDP). In essence this financial plan is a medium term strategic framework on how the municipality plans to deliver services, within financial means.

The Blue Crane Route Municipality's (BCRM) Medium Term Revenue and Expenditure Framework (MTREF) materially comply with the latest budget regulations as well as the requirements of the National Treasury (MFMA Circulars 48, 51, 54, 55, 58, 59, 66, 67, 70, 72, 74 and 75. This plan has been prepared taking in consideration the priorities and direction established by municipality during the 2015/2016 budget deliberations.

The Council's strategic objective of service delivery includes the continuation of the acceptable levels of service as well as the improvement in those areas where it lacks acceptable levels.

The balancing act is to achieve these objectives with available financial resources, and to always consider the effect of tariff adjustments on the community at large, and specifically the poor. In addition, the municipality did not escape the effect of the global economic downturn, as well as the recently announced proposed tariff increase by Eskom, and this makes the achievement of the service delivery objectives so much more difficult.

The financial principles and policies that the municipality has fundamentally adhered to for many years are identified and that will lead the BCRM's financial stability and sustainability into the coming years. These principles and policies will establish the basic framework for the responsible management of the municipality's financial resources.

The Blue Crane Route Municipality has an effective internal control system in place, but must still address certain gaps as raised by the Auditor General. The Budget and Treasury Office has the following objectives:

- Implementation of MFMA
- Implementation of the Property Rates Act
- Management of the Budget Process
- Performance of the Treasury Function
- Management of Municipal Revenue
- Establishment of a Supply Chain Management Unit
- Maintenance of Internal Financial Control
- Production of Financial Performance Reports
- To retain the Financial Viability of the Municipality
- To have a Clean Audit Report
- Assist in Internal Audit

The Blue Crane Route Municipality has a Supply Chain Management Unit as reflected in the Financial Services Organogram.

The Supply Chain Management (SCM) is up and running within the BCRM and strict control measure are in place according to the MFMA, SCM Regulations, MFMA Circulars and the BCRM SCM Policy.

An action plan was drawn up on the audit outcomes and the municipality is currently in the implementation phase to ensure that the shortfalls are addressed and that all relevant procedures have been put in place.

Most creditors are paid within 30 days from receipt of invoice, with minimal disputes spilling beyond the 30 day period. We have regularised the payment process by dedicating Thursdays for payment dates as well as the 25<sup>th</sup> and month end for certain service providers that stipulate these cut-off dates. The actual creditor's turnover rate is yet to be calculated.

The BCRM made provision for funding available to the Local Tourism Office.

The municipality's budget must be seen within the context of the policies and financial priorities of the National, Provincial and District Government. In essence, the spheres of Government are partners in meeting the service delivery challenges faced in Blue Crane Route. The municipality alone however, cannot meet these challenges. It requires support from the other spheres of Government through the direct allocation of resources as well as the achievement of their policies.

### **1.3.1 National Context**

South Africa has achieved considerable success in achieving macroeconomic stability; however, the economy is still plagued with high levels of unemployment and poverty.

The following table shows the allocations to BCRM as set out in the National Budget, Division of Revenue Bill in the MTREF period; and the Provincial allocations:



LOCAL GOVERNMENT MTEF ALLOCATIONS: 2015/16 - 2017/18			
B EC102 Blue Crane Route	2015/16 R thousands	2016/17 R thousands	2017/18 R thousands
<b>Direct transfers</b>			
Equitable share and related	44,654	44,143	43,491
Fuel levy sharing			
<b>Infrastructure</b>	13,982	14,369	14,950
Municipal infrastructure grant	13,982	14,369	14,950
Urban settlement development grant			
Public transport network grant			
Integrated national electrification programme (municipal) grant			
Neighbourhood development partnership grant (capital grant)			
Rural roads assets management systems grant			
Municipal water infrastructure grant			
Rural households infrastructure grant			
Municipal disaster recovery grant			
<b>Capacity building and other current transfers</b>	3,530	2,582	2,733
Local government financial management grant	1,600	1,625	1,700
Municipal systems improvements grant	930	957	1,033
Expanded public works programme integrated grant for municipalities	1,000		
Infrastructure skills development grant			
Water services operating subsidy grant			
Energy efficiency and demand side management grant			
Municipal disaster grant			
Integrated city development grant			
Municipal human settlements capacity grant			
Municipal demarcation transition grant			
<b>Sub total direct transfers</b>	62,166	61,094	61,174
<b>Indirect transfers</b>			
<b>Infrastructure transfers</b>	-	-	-
<b>Sub total indirect transfers</b>	-	-	-
<b>Total</b>	62,166	61,094	61,174
<b>Transfers from Provincial Departments</b>			
<b>Municipal Allocations from Provincial Departments</b>	2,880	-	-
<i>of which</i>			
<b>Department Water Affairs</b>	2,880	-	-
Community Water supply: Pearston	2,880		
<b>Total: Transfers from Provincial Departments</b>	2,880	-	-

Source: DoRA

Each year, National Treasury issues a circular (see MFMA Circular 74 and 75) to municipalities advising them of the budget parameters within which municipalities should work when preparing their budgets.

The headline CPI forecast for fiscal year 2014 is 5.6%, 2015 is 6.2%, 2016 is 5.8%, 2017 is 5.5% and 2018 is 5.3%. However these figures can change very fast due to external factors as recently experienced.

These growth parameters apply to tariff increases for property rates, user and other charges raised by municipalities and municipal entities, to ensure that all spheres of government support the national macroeconomic policies, unless it can be shown that external factors impact otherwise. Unfortunately, as explained earlier on, the effect of the Eskom tariff adjustments *inter alia* forces the municipality to increase tariffs by much more than the CPI forecast.

Basic services are provided to a large degree to all towns in the municipal boundaries, and there is a continuing effort in extending services.

The budget is cash funded, while at the same time, extending within financial means, service delivery and free basic services.

We need to recognise the funding role of the National and Provincial Government, with contribution from these spheres of governments through grants and subsidies being 30% of total budget.

National, Provincial, District and local priorities for service delivery must be aligned and this is to a large degree achieved through the IDP process, whereby communities give input into service needs and which is being incorporated into the IDP. The different spheres of government then allocate resources to these requirements, but we must emphasis again that it is only to the extent that resources are available. Our infrastructure development objectives are clearly to have services to acceptable levels to all.

While we recognise the need for the extension of services through infrastructure development, we must also recognise the need for the maintenance of these infrastructures and to this end we provide in the capital program for replacement of some of our aging vehicles and equipment. However, to provide for the capital is probably not that problematic, but to find the funds to maintain our infrastructure and other assets properly in the operating budget, without overburdening our consumers and ratepayers, is the big concern. It is common knowledge that the first place where funds are cut when other expenditure items increase to such an extent that a reduction in expenditure is necessary, is on maintenance votes. In this budget our maintenance expenditure equates to 2% of operating expenditure, which is in line with national averages, but the pressure on this type of expenditure is increasing every year.

The BCRM has done all in their power to address service delivery requirements within our financial means and would like to thank our community for their inputs into the IDP process, the Councillors for their continued hard work and support as well as the Municipal Manager and his staff for all their efforts.

### **1.3.2 External factors**

There is no real growth in the municipal area, with the number of people, as well as the number of households, remaining fairly consistent. Job opportunities are limited, and the National budget identified employment creation as a priority and suggests that municipal capital and

maintenance projects should seek to assist in this manner, by implementing labour intensive projects within financial means.

### 1.3.3 General inflation outlook and its impact on the municipal activities

General inflation (CPI) is estimated 6.2% for the 2015/2016 financial year. This of course lends to expectations that municipal tariffs should increase by more or less the same percentage, which is set at 6%.

Description	Draft MTREF Budget 2015/2016	Draft MTREF Budget 2016/2017	Draft MTREF Budget 2017/2018
General Inflation	6.2%	5.8%	5.5%

Source: MFMA Circular 74

### 1.3.4 Interest rates for borrowing and investments of funds

The following assumptions are built into the MTREF:

Description	Draft MTREF Budget 2015/2016	Draft MTREF Budget 2016/2017	Draft MTREF Budget 2017/2018
Average Interest Rate – New Borrowing	9.75%	9.75%	9.75%
Average Interest Rate - Investments	6%	6%	6%

Source: 2015/2016 Draft MTREF Budget

### 1.3.5 Rates, tariffs charges and timing for revenue collection

The Blue Crane Route Municipality bill the consumers on a monthly bases for services rendered as per norms and standards of revenue management.

The following table shows the assumed average percentage increases built into the MTREF for rates, tariffs and charges:

Description	Draft MTREF Budget 2015/2016	Draft MTREF Budget 2016/2017	Draft MTREF Budget 2017/2018
Rates	6%	6%	6%
Water	6%	6%	6%
Sewerage	6%	6%	6%
Sanitation	6%	6%	6%
Refuse	6%	6%	6%
Electricity – monthly consumption tariff	12.20%	12.20%	12.20%

Source: 2015/2016 Draft MTREF Budget



In general terms, the timing rates, tariffs and charges are based on the following:

Description	Comments
Rates and annual charges	Annual and monthly billing July. Interim billing throughout the year as required. Revenue foregone recognized in July
Consumption	Monthly billing. Ongoing prepayment meters. Seasonal fluctuations
Charges	Generally steady state throughout the financial year with seasonal fluctuations

### 1.3.6 Collection rates for each revenue source and customer type

Furthermore, its policy on indigent support and social rebates means that many households who would normally struggle to pay their accounts receive free or subsidised basic services thereby keeping them free of the burden of municipal debt.

Nevertheless, there will always be an element of the total amount billed that will remain uncollected. The municipality is the same as any other business in this regard. Adequate provision has to be made in the budget for any bad debts based on assumptions on collection rates. The bad debt contribution also increases sustainability against prior budgets due to the re-incorporation of the water and sanitation functions.

The ability of the municipality to deliver quality services is dependent on its staff and the ability to provide services to the Blue Crane Route population at a viable level. Failure by the municipality to invest in its staff to ensure that the capacity and skills exist to meet the challenges being faces by Blue Crane Route will ultimately mean a failure to deliver services.

The average collection rate for all municipal debtors accounts are currently 87.3%.



**G.J. GOLIATH**  
**DIRECTOR: FINANCE (CFO)**

## EC102 – BLUE CRANE ROUTE CONTACT INFORMATION

### EC102 Blue Crane Route - Contact Information

#### A. GENERAL INFORMATION

Municipality	EC102 Blue Crane Route
Grade	Grade 2
Province	EC EASTERN CAPE
Web Address	<a href="http://www.bcrm.gov.za">www.bcrm.gov.za</a>
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#### B. CONTACT INFORMATION

<b>Postal address:</b>	
P.O. Box	21
City / Town	Somerset East
Postal Code	5850
<b>Street address</b>	
Building	Town Hall
Street No. & Name	67 Nojolstreet
City / Town	Somerset East
Postal Code	5850
<b>General Contacts</b>	
Telephone number	042 2436406
Fax number	042 2432250

#### C. POLITICAL LEADERSHIP

<b>Speaker:</b>		<b>Secretary/PA to the Speaker:</b>	
Name	Ms Marjorie Scott	Name	Ms Charmaine Simonse
Telephone number	042 243 6404	Telephone number	042 243 6467
Cell number	082 657 1339	Cell number	082 893 9744
Fax number	042 243 6033	Fax number	042 243 6033
E-mail address	<a href="mailto:council@bcrm.gov.za">council@bcrm.gov.za</a>	E-mail address	<a href="mailto:council@bcrm.gov.za">council@bcrm.gov.za</a>

#### Mayor/Executive Mayor:

Name	Ms Marjorie Scott
Telephone number	042 243 6404
Cell number	082 657 1339
Fax number	042 243 6033
E-mail address	<a href="mailto:council@bcrm.gov.za">council@bcrm.gov.za</a>

#### Secretary/PA to the Mayor/Executive Mayor:

Name	Ms Charmaine Simonse
Telephone number	042 243 6467
Cell number	082 893 9744
Fax number	042 243 6033
E-mail address	<a href="mailto:council@bcrm.gov.za">council@bcrm.gov.za</a>

#### D. MANAGEMENT LEADERSHIP

<b>Municipal Manager:</b>		<b>Secretary/PA to the Municipal Manager:</b>	
Name	Mr Thabiso Klaas	Name	Ms Suzette Meggels
Telephone number	042 243 6403	Telephone number	042 243 6402
Cell number	082 605 6930	Cell number	082 329 6823
Fax number	042 243 6033	Fax number	042 243 6033
E-mail address	<a href="mailto:thabisok@bcrm.gov.za">thabisok@bcrm.gov.za</a>	E-mail address	<a href="mailto:suzette@bcrm.gov.za">suzette@bcrm.gov.za</a>

#### Chief Financial Officer

Name	Mr Gerard Goliath
Telephone number	042 243 6405
Cell number	083 300 8877
Fax number	042 243 2250
E-mail address	<a href="mailto:gerardg@bcrm.gov.za">gerardg@bcrm.gov.za</a>

#### Secretary/PA to the Chief Financial Officer

Name	Ms Leonie Botha
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Cell number	083 654 9557
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#### Official responsible for submitting financial information

Name	Mr Martin Meyer
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## **1.4 Annual Budget Tables**

The following ten (10) pages present the annual budget tables (A1 to A10) as required in terms of Section 8 of the Municipal Budget and Reporting Regulations:



## BCRM Table A1 – Budget Summary

## EC102 Blue Crane Route - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	+1 2016/17	Budget Year +2 2017/18
<b>Financial Performance</b>										
Property rates	7,557	8,002	8,496	9,080	9,078	9,078	9,078	9,625	10,193	10,763
Service charges	68,634	79,164	81,148	106,447	103,407	103,407	103,407	111,600	118,184	124,803
Investment revenue	1,430	1,629	1,705	1,478	1,201	1,201	1,201	1,201	1,272	1,343
Transfers recognised - operational	46,401	54,200	55,448	50,061	51,118	51,118	51,118	51,893	50,501	50,078
Other own revenue	7,314	12,698	10,333	6,503	8,422	8,422	8,422	6,690	7,084	7,481
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>131,335</b>	<b>155,692</b>	<b>157,129</b>	<b>173,570</b>	<b>173,226</b>	<b>173,226</b>	<b>173,226</b>	<b>181,008</b>	<b>187,234</b>	<b>194,468</b>
Employee costs	49,212	51,469	56,783	63,152	62,796	62,796	62,796	67,548	71,534	75,541
Remuneration of councillors	2,452	2,739	3,047	3,215	3,938	3,938	3,938	4,140	4,384	4,629
Depreciation & asset impairment	14,466	36,537	35,424	21,624	36,774	36,774	36,774	36,802	38,973	41,156
Finance charges	1,980	2,546	2,821	1,281	3,410	3,410	3,410	4,121	4,044	4,157
Materials and bulk purchases	41,377	49,117	53,651	59,920	55,696	55,696	55,696	60,883	64,475	68,086
Transfers and grants	300	312	330	350	352	352	352	370	392	414
Other expenditure	37,765	39,299	34,014	49,917	50,478	50,478	50,478	47,613	49,268	52,035
<b>Total Expenditure</b>	<b>147,552</b>	<b>182,021</b>	<b>186,070</b>	<b>199,469</b>	<b>213,444</b>	<b>213,444</b>	<b>213,444</b>	<b>221,477</b>	<b>233,069</b>	<b>245,017</b>
<b>Surplus/(Deficit)</b>	<b>(16,217)</b>	<b>(26,329)</b>	<b>(28,941)</b>	<b>(25,900)</b>	<b>(40,218)</b>	<b>(40,218)</b>	<b>(40,218)</b>	<b>(40,469)</b>	<b>(45,835)</b>	<b>(51,549)</b>
Transfers recognised - capital	15,143	24,136	35,604	18,146	17,384	17,384	17,384	16,163	13,651	14,203
Contributions recognised - capital & contributed	-	-	-	-	3,000	3,000	3,000	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(1,074)</b>	<b>(2,192)</b>	<b>6,663</b>	<b>(7,753)</b>	<b>(19,834)</b>	<b>(19,834)</b>	<b>(19,834)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(1,074)</b>	<b>(2,192)</b>	<b>6,663</b>	<b>(7,753)</b>	<b>(19,834)</b>	<b>(19,834)</b>	<b>(19,834)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>
<b>Capital expenditure &amp; funds sources</b>										
Capital expenditure	19,864	26,879	39,989	39,411	44,686	44,686	44,686	25,343	26,047	19,083
Transfers recognised - capital	15,143	24,136	35,604	18,146	20,384	20,384	20,384	16,163	13,651	14,203
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	2,500	-	876	17,000	16,956	16,956	16,956	3,300	5,300	-
Internally generated funds	2,221	2,743	3,508	4,265	7,345	7,345	7,345	5,880	7,096	4,880
<b>Total sources of capital funds</b>	<b>19,864</b>	<b>26,879</b>	<b>39,989</b>	<b>39,411</b>	<b>44,686</b>	<b>44,686</b>	<b>44,686</b>	<b>25,343</b>	<b>26,047</b>	<b>19,083</b>
<b>Financial position</b>										
Total current assets	34,947	45,541	52,855	29,603	31,757	31,757	31,757	28,002	30,502	31,502
Total non current assets	370,296	703,494	708,622	416,154	716,438	716,438	716,438	693,776	680,849	658,774
Total current liabilities	39,494	53,868	57,398	31,800	21,624	21,624	21,624	44,090	60,475	73,782
Total non current liabilities	17,944	15,103	17,611	40,373	59,650	59,650	59,650	27,074	23,699	23,017
Community wealth/Equity	347,805	680,063	686,468	373,584	666,922	666,922	666,922	650,614	627,177	593,477
<b>Cash flows</b>										
Net cash from (used) operating	13,803	31,208	27,516	17,027	18,304	18,304	18,304	24,675	17,146	11,839
Net cash from (used) investing	(18,611)	(23,384)	(34,520)	(39,308)	(40,583)	(40,583)	(40,583)	(21,243)	(21,941)	(14,971)
Net cash from (used) financing	1,438	(1,469)	(1,012)	16,250	16,350	16,350	16,350	(1,200)	50	(5,500)
<b>Cash/cash equivalents at the year end</b>	<b>20,284</b>	<b>26,639</b>	<b>18,623</b>	<b>10,469</b>	<b>12,694</b>	<b>12,694</b>	<b>12,694</b>	<b>14,927</b>	<b>10,182</b>	<b>1,551</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	20,284	26,639	18,623	11,000	11,000	11,000	11,000	8,000	9,500	11,000
Application of cash and investments	4,636	11,244	(882)	(25,756)	(746)	(746)	(746)	(7,135)	(27)	4,424
<b>Balance - surplus (shortfall)</b>	<b>15,648</b>	<b>15,395</b>	<b>19,505</b>	<b>36,756</b>	<b>11,746</b>	<b>11,746</b>	<b>11,746</b>	<b>15,135</b>	<b>9,527</b>	<b>6,576</b>
<b>Asset management</b>										
Asset register summary (WDV)	370,274	703,475	708,607	416,139	716,423	716,423	693,762	693,762	680,836	658,762
Depreciation & asset impairment	14,466	36,537	35,424	21,624	36,774	36,774	36,802	36,802	38,973	41,156
Renewal of Existing Assets	481	-	799	400	1,345	1,345	1,345	1,290	1,490	1,080
Repairs and Maintenance	3,042	3,147	2,875	3,727	3,771	3,771	4,126	4,126	4,369	4,614
<b>Free services</b>										
Cost of Free Basic Services provided	474	5,902	13,816	12,842	14,266	19,741	20,728	20,728	21,855	23,044
Revenue cost of free services provided	9,784	13,215	10,071	12,288	12,288	12,288	12,342	12,342	13,064	13,791
<b>Households below minimum service level</b>										
Water	-	-	-	-	-	-	-	-	-	-
Sanitation/sewage	0	0	0	0	0	0	0	0	0	0
Energy	-	-	-	-	-	-	-	-	-	-
Refuse	-	-	-	-	-	-	-	-	-	-



## BCRM Table A2 – Budgeted Financial Performance (revenue and expenditure by standard classification)

EC102 Blue Crane Route - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		24,614	31,728	24,553	23,198	25,713	25,713	25,046	23,281	22,156
Executive and council		1,676	6,971	7,381	6,855	8,026	8,026	7,231	4,512	2,329
Budget and treasury office		19,906	17,344	14,618	15,974	15,861	15,861	16,515	17,392	18,373
Corporate services		3,031	7,413	2,554	369	1,826	1,826	1,300	1,377	1,454
<i>Community and public safety</i>		3,487	6,843	9,128	5,137	9,333	9,333	4,965	5,128	5,292
Community and social services		690	4,105	6,176	2,520	3,506	3,506	2,555	2,576	2,597
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		1,833	1,922	2,115	1,734	5,058	5,058	1,594	1,688	1,782
Housing		-	-	-	-	-	-	-	-	-
Health		964	815	837	882	769	769	816	864	913
<i>Economic and environmental services</i>		16,297	18,484	32,164	17,918	16,401	16,401	15,052	14,443	15,028
Planning and development		279	4,281	1,107	952	1,289	1,289	-	-	-
Road transport		16,018	14,203	31,056	16,966	15,112	15,112	15,052	14,443	15,028
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		102,080	122,773	126,889	145,463	142,162	142,162	152,108	158,033	166,194
Electricity		63,374	74,190	76,354	91,566	88,082	88,082	94,850	100,446	105,382
Water		17,080	18,831	18,733	23,698	23,679	23,679	25,122	23,554	24,873
Waste water management		10,621	18,245	20,090	14,096	14,238	14,238	15,028	15,914	16,806
Waste management		11,005	11,507	11,712	16,103	16,164	16,164	17,109	18,118	19,133
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	2	146,478	179,828	192,733	191,716	193,610	193,610	197,171	200,885	208,670
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		48,851	44,851	41,264	45,897	46,577	46,577	48,842	51,594	54,490
Executive and council		8,771	9,705	10,001	9,920	10,300	10,300	10,080	10,675	11,273
Budget and treasury office		20,827	20,405	18,357	22,791	24,074	24,074	26,327	27,763	29,325
Corporate services		11,253	14,741	12,906	13,185	12,203	12,203	12,434	13,155	13,892
<i>Community and public safety</i>		7,561	9,062	10,207	14,313	14,207	14,207	15,277	16,179	17,086
Community and social services		4,459	5,190	5,795	9,245	8,780	8,780	7,485	7,928	8,372
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		2,293	3,131	3,608	4,070	4,483	4,483	6,857	7,262	7,669
Housing		-	-	-	-	-	-	-	-	-
Health		809	741	803	998	944	944	935	990	1,045
<i>Economic and environmental services</i>		16,914	31,194	27,997	24,351	32,460	32,460	28,746	29,384	31,029
Planning and development		4,807	4,827	4,892	6,370	6,992	6,992	2,155	2,283	2,410
Road transport		12,107	26,367	23,104	17,981	25,468	25,468	26,591	27,101	28,619
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		82,226	96,915	106,603	114,908	120,200	120,200	128,612	135,913	143,411
Electricity		53,042	66,308	72,971	75,453	79,206	79,206	85,575	90,624	95,653
Water		11,462	10,151	11,605	15,715	14,396	14,396	14,891	15,770	16,653
Waste water management		5,120	6,775	7,232	8,344	10,226	10,226	10,836	11,290	11,747
Waste management		12,602	13,681	14,794	15,397	16,371	16,371	17,310	18,229	19,358
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Standard</b>	3	147,552	182,021	186,070	199,469	213,444	213,444	221,477	233,069	246,017
<b>Surplus/(Deficit) for the year</b>		(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)

### BCRM Table A2A – Budgeted Financial Performance (revenue and expenditure by standard classification)

EC102 Blue Crane Route - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)										
Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Standard</b>										
<b>Municipal governance and administration</b>		<b>24,814</b>	<b>31,728</b>	<b>24,553</b>	<b>25,198</b>	<b>25,713</b>	<b>25,713</b>	<b>25,648</b>	<b>23,281</b>	<b>22,158</b>
Executive and council		1,676	6,571	7,381	6,855	8,026	8,026	7,231	4,512	2,329
Mayor and Council		795	6,211	6,820	6,855	8,026	8,026	7,231	4,512	2,329
Municipal Manager		881	760	561	-	-	-	-	-	-
Budget and treasury office		16,906	17,344	14,618	15,974	15,661	15,661	16,515	17,392	18,373
Corporate services		3,031	7,413	2,554	369	1,826	1,826	1,300	1,377	1,454
Human Resources		395	555	190	-	40	40	50	53	56
Information Technology										
Property Services		2,270	6,849	2,350	353	1,770	1,770	1,240	1,313	1,387
Other Admin		395	10	14	16	16	16	10	11	11
<b>Community and public safety</b>		<b>3,487</b>	<b>6,443</b>	<b>8,128</b>	<b>5,137</b>	<b>9,333</b>	<b>9,333</b>	<b>4,965</b>	<b>5,128</b>	<b>5,292</b>
Community and social services		890	4,105	8,178	2,520	3,508	3,508	2,555	2,576	2,597
Libraries and Archives		152	3,449	2,234	2,231	2,231	2,231	2,237	2,239	2,242
Museums & Art Galleries etc										
Community halls and Facilities										
Cemeteries & Crematoriums										
Child Care										
Aged Care										
Other Community		538	656	3,942	289	1,275	1,275	318	337	356
Other Social										
Sport and recreation										
Public safety		1,833	1,822	2,115	1,734	5,058	5,058	1,564	1,888	1,782
Police										
Fire		197	389	571	-	3,375	3,375	-	-	-
Civil Defence										
Street Lighting										
Other		1,636	1,533	1,544	1,734	1,683	1,683	1,564	1,688	1,782
Housing										
Health		954	815	837	882	769	769	816	864	913
Clinics										
Ambulance										
Other		954	815	837	882	769	769	816	864	913
<b>Economic and environmental services</b>		<b>18,297</b>	<b>18,484</b>	<b>32,184</b>	<b>17,918</b>	<b>18,401</b>	<b>18,401</b>	<b>15,052</b>	<b>14,443</b>	<b>15,028</b>
Planning and development		279	4,281	1,107	952	1,289	1,289	-	-	-
Economic Development/Planning		279	4,281	1,107	952	1,289	1,289	-	-	-
Town Planning/Building										
Licensing & Regulation										
Road transport		16,018	14,203	31,056	16,966	15,112	15,112	15,032	14,422	15,008
Roads		16,018	14,203	31,056	16,966	15,112	15,112	15,032	14,422	15,008
Public Buses										
Parking Garages										
Vehicle Licensing and Testing										
Other								20	21	22
Environmental protection										
Pollution Control										
Biodiversity & Landscape										
Other										
<b>Trading services</b>		<b>102,080</b>	<b>122,773</b>	<b>126,889</b>	<b>145,483</b>	<b>142,182</b>	<b>142,182</b>	<b>152,108</b>	<b>158,033</b>	<b>166,184</b>
Electricity		83,374	74,190	76,354	91,568	88,082	88,082	94,850	100,448	105,362
Electricity Distribution		63,374	74,190	76,354	91,568	88,082	88,082	94,850	100,448	105,362
Electricity Generation										
Water		17,080	18,831	18,733	23,698	23,679	23,679	25,122	23,554	24,873
Water Distribution		17,080	18,831	18,733	23,698	23,679	23,679	25,122	23,554	24,873
Water Storage										
Waste water management		10,621	18,245	20,090	14,096	14,238	14,238	15,028	15,914	16,806
Sewerage		10,621	18,245	20,090	14,096	14,238	14,238	15,028	15,914	16,806
Storm Water Management										
Public Toilets										
Waste management		11,005	11,507	11,712	16,103	16,164	16,164	17,109	18,118	19,133
Solid Waste		11,005	11,507	11,712	16,103	16,164	16,164	17,109	18,118	19,133
<b>Other</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Air Transport										
Abattoirs										
Tourism										
Forestry										
Markets										
<b>Total Revenue - Standard</b>	<b>2</b>	<b>146,478</b>	<b>179,828</b>	<b>192,733</b>	<b>191,718</b>	<b>193,810</b>	<b>193,810</b>	<b>197,171</b>	<b>206,885</b>	<b>208,070</b>



Expenditure - Standard										
Municipal governance and administration		46,851	44,851	41,264	45,897	46,577	46,577	46,842	51,594	54,490
Executive and council		8,771	8,705	10,001	9,920	10,300	10,300	10,080	10,675	11,273
Mayor and Council		4,039	4,747	5,270	5,583	5,400	5,400	5,635	5,968	6,302
Municipal Manager		4,732	4,958	4,731	4,338	4,900	4,900	4,445	4,708	4,971
Budget and treasury office		20,827	20,405	18,357	22,791	24,074	24,074	26,327	27,783	29,325
Corporate services		11,253	14,741	12,908	13,185	12,203	12,203	12,434	13,155	13,892
Human Resources		4,268	4,475	4,476	2,164	1,649	1,649	1,722	1,623	1,925
Information Technology		-	-	-	-	-	-	-	-	-
Property Services		5,479	8,121	6,909	6,978	6,382	6,382	6,127	6,489	6,852
Other Admin		1,507	2,145	1,521	4,048	4,173	4,173	4,586	4,844	5,115
Community and public safety		7,561	9,082	10,297	14,313	14,207	14,207	15,277	16,178	17,088
Community and social services		4,459	5,190	5,785	6,245	6,780	6,780	7,405	7,938	8,372
Libraries and Archives		1,876	2,200	2,545	2,991	2,824	2,824	3,152	3,338	3,526
Museums & Art Galleries etc		-	-	-	-	-	-	-	-	-
Community halls and Facilities		-	-	-	-	-	-	-	-	-
Cemeteries & Crematoriums		-	-	-	-	-	-	-	-	-
Child Care		-	-	-	-	-	-	-	-	-
Aged Care		-	-	-	-	-	-	-	-	-
Other Community		2,582	2,990	3,251	6,254	5,955	5,955	4,333	4,589	4,848
Other Social		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		2,293	3,131	3,808	4,076	4,483	4,483	6,857	7,282	7,689
Police		-	-	-	-	-	-	-	-	-
Fire		618	1,001	1,524	1,207	1,981	1,981	2,272	2,408	2,541
Civil Defence		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Other		1,677	2,129	2,284	2,869	2,522	2,522	4,585	4,874	5,128
Housing		-	-	-	-	-	-	-	-	-
Health		899	741	803	998	944	944	935	990	1,045
Clinics		-	-	-	-	-	-	-	-	-
Ambulance		-	-	-	-	-	-	-	-	-
Other		899	741	803	998	944	944	935	990	1,045
Economic and environmental services		16,914	31,184	27,997	24,351	32,488	32,488	24,746	29,384	31,629
Planning and development		4,807	4,827	4,892	6,370	6,992	6,992	2,155	2,283	2,410
Economic Development/Planning		4,807	4,827	4,892	6,370	6,992	6,992	2,155	2,283	2,410
Town Planning/Building		-	-	-	-	-	-	-	-	-
Licensing & Regulation		-	-	-	-	-	-	-	-	-
Road transport		12,107	26,387	23,104	17,981	25,488	25,488	24,591	27,101	28,819
Roads		11,358	25,701	22,340	17,110	24,480	24,480	23,971	24,328	25,689
Public Buses		-	-	-	-	-	-	-	-	-
Parking Garages		-	-	-	-	-	-	-	-	-
Vehicle Licensing and Testing		-	-	-	-	-	-	-	-	-
Other		751	685	764	870	998	998	2,620	2,775	2,930
Environmental protection		-	-	-	-	-	-	-	-	-
Pollution Control		-	-	-	-	-	-	-	-	-
Biodiversity & Landscape		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Trading services		82,226	96,915	108,603	114,906	120,200	120,200	124,612	135,813	141,411
Electricity		53,042	66,308	72,971	75,453	79,206	79,206	83,575	90,624	95,653
Electricity Distribution		53,042	66,308	72,971	75,453	79,206	79,206	83,575	90,624	95,653
Electricity Generation		-	-	-	-	-	-	-	-	-
Water		11,482	10,151	11,605	15,715	14,396	14,396	14,891	15,770	16,853
Water Distribution		11,482	10,151	11,605	15,715	14,396	14,396	14,891	15,770	16,853
Water Storage		-	-	-	-	-	-	-	-	-
Waste water management		5,120	6,775	7,232	8,344	10,226	10,226	10,636	11,290	11,747
Sewerage		5,120	6,775	7,232	8,344	10,226	10,226	10,636	11,290	11,747
Storm Water Management		-	-	-	-	-	-	-	-	-
Public Toilets		-	-	-	-	-	-	-	-	-
Waste management		12,602	13,681	14,794	15,397	16,371	16,371	17,310	18,229	19,358
Solid Waste		12,602	13,681	14,794	15,397	16,371	16,371	17,310	18,229	19,358
Other		-	-	-	-	-	-	-	-	-
Air Transport		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Tourism		-	-	-	-	-	-	-	-	-
Forestry		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Total Expenditure - Standard		3	147,552	182,821	188,076	199,469	213,444	213,444	221,477	233,088
Surplus/(Deficit) for the year			(1,074)	(2,192)	8,483	(7,753)	(19,834)	(19,834)	(24,306)	(37,347)

### BCRM Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

EC102 Blue Crane Route - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote										
Vote 1 - MAYORAL EXECUTIVE	1	-	-	2	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		795	6 211	6 819	6 855	8 005	8 005	7 231	4 512	2 329
Vote 3 - ACCOUNTING OFFICER		1 159	5 041	1 668	952	1 310	1 310	-	-	-
Vote 4 - BUDGET & TREASURY		19 906	17 344	14 618	15 974	15 861	15 861	16 515	17 392	18 373
Vote 5 - TECHNICAL SERVICES		109 364	132 317	148 583	146 678	142 881	142 881	151 292	155 671	163 477
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		14 491	18 350	20 840	21 240	25 497	25 497	22 073	23 246	24 425
Vote 7 - CORPORATE SERVICES		762	565	204	16	56	56	60	64	67
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	146,478	179,828	192,733	191,716	193,610	193,610	197,173	200,885	208,670
Expenditure by Vote to be appropriated										
Vote 1 - MAYORAL EXECUTIVE	1	242	258	285	304	300	300	314	332	351
Vote 2 - MUNICIPAL COUNCIL		3 796	4 489	4 985	5 279	5 099	5 099	5 321	5 635	5 951
Vote 3 - ACCOUNTING OFFICER		9 540	9 785	9 623	10 708	11 893	11 893	6 600	6 990	7 382
Vote 4 - BUDGET & TREASURY		20 827	20 405	18 357	22 791	24 074	24 074	26 327	27 763	29 325
Vote 5 - TECHNICAL SERVICES		87 209	117 721	121 822	124 468	135 679	135 679	144 020	151 274	159 524
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		20 163	22 743	25 001	29 710	30 578	30 578	32 587	34 408	36 444
Vote 7 - CORPORATE SERVICES		5 775	6 620	5 996	6 209	5 821	5 821	6 307	6 667	7 040
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	147,552	182,021	188,070	199,469	213,444	213,444	221,477	233,060	246,017
Surplus/(Deficit) for the year	2	(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)



**BCRM Table A4 – Budgeted Financial Performance (revenue and expenditure)****EC102 Blue Crane Route - Table A4 Budgeted Financial Performance (revenue and expenditure)**

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source											
Property rates	2	7,557	8,002	8,496	9,080	9,078	9,078	9,078	9,625	10,193	10,763
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	52,630	62,882	65,313	80,025	76,214	76,214	76,214	82,753	87,636	92,543
Service charges - water revenue	2	7,893	8,453	8,146	12,038	12,388	12,388	12,388	13,132	13,906	14,685
Service charges - sanitation revenue	2	3,482	3,377	3,349	6,094	6,236	6,236	6,236	6,610	7,000	7,392
Service charges - refuse revenue	2	4,422	4,229	4,161	8,290	8,350	8,350	8,350	8,887	9,411	9,938
Service charges - other		206	223	178		218	218	218	218	231	244
Rental of facilities and equipment		158	86	43	54	54	54	54	50	53	56
Interest earned - external investments		1,430	1,629	1,705	1,478	1,201	1,201	1,201	1,201	1,272	1,343
Interest earned - outstanding debtors		2,075	2,196	2,421	2,423	2,569	2,569	2,569	2,723	2,883	3,045
Dividends received		-	-	-		-	-	-			
Fines		140	76	44	95	80	80	80	70	74	78
Licences and permits		832	741	767	613	855	855	855	793	840	887
Agency services		584	614	655	668	668	668	668	660	699	738
Transfers recognised - operational		46,401	54,200	55,448	50,061	51,118	51,118	51,118	51,893	50,501	50,078
Other revenue	2	2,509	2,985	2,800	2,549	4,095	4,095	4,095	2,294	2,429	2,566
Gains on disposal of PPE		1,016	-	3,605	100	100	100	100	100	106	112
Total Revenue (excluding capital transfers and contributions)		131,335	155,692	157,129	173,570	173,226	173,226	173,226	181,008	187,234	194,468
Expenditure By Type											
Employee related costs	2	49,212	51,469	56,783	63,162	62,796	62,796	62,796	67,548	71,534	75,541
Remuneration of councillors		2,452	2,739	3,047	3,215	3,938	3,938	3,938	4,140	4,384	4,629
Debt impairment	3	10,189	8,598	4,134	6,270	6,100	6,100	6,100	6,335	6,709	7,085
Depreciation & asset impairment	2	14,466	36,537	35,424	21,624	36,774	36,774	36,774	36,802	38,973	41,156
Finance charges		1,980	2,546	2,821	1,281	3,410	3,410	3,410	4,121	4,044	4,157
Bulk purchases	2	41,377	49,117	53,651	59,920	55,696	55,696	55,696	60,883	64,475	68,086
Other materials	8					-					
Contracted services		-	-	-	-	-	-	-	-	-	-
Transfers and grants		300	312	330	350	352	352	352	370	392	414
Other expenditure	4, 5	27,572	30,264	29,880	43,647	44,378	44,378	44,378	41,278	42,559	44,950
Loss on disposal of PPE		4	437								
Total Expenditure		147,552	182,021	186,070	199,469	213,444	213,444	213,444	221,477	233,069	246,017
Surplus/(Deficit)											
Transfers recognised - capital		(16,217)	(26,329)	(28,941)	(25,900)	(40,218)	(40,218)	(40,218)	(40,468)	(45,835)	(51,549)
Contributions recognised - capital	6	15,143	24,136	35,604	18,146	17,384	17,384	17,384	16,163	13,651	14,203
Contributed assets		-	-	-	-	-	-	-	-	-	-
						3,000	3,000	3,000			
Surplus/(Deficit) after capital transfers & contributions		(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)
Taxation											
Surplus/(Deficit) after taxation		(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)

## BCRM Table A5 – Budgeted Capital Expenditure by vote, standard classification and funding source

EC102 Blue Crane Route - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>	<b>1</b>										
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	<b>2</b>										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		229	3,706	191	150	150	150	150	910	1,000	500
Vote 4 - BUDGET & TREASURY		315	118	565	150	180	180	180	530	700	850
Vote 5 - TECHNICAL SERVICES		18,277	20,928	37,999	35,431	36,404	36,404	36,404	20,623	18,567	17,233
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		737	2,061	966	3,580	7,786	7,786	7,786	2,530	5,400	350
Vote 7 - CORPORATE SERVICES		307	60	269	100	165	165	165	750	380	150
Vote 8 - (NAME OF VOTE 8)		-	-	-	-	-	-	-	-	-	-
Vote 9 - (NAME OF VOTE 9)		-	-	-	-	-	-	-	-	-	-
Vote 10 - (NAME OF VOTE 10)		-	-	-	-	-	-	-	-	-	-
Vote 11 - (NAME OF VOTE 11)		-	-	-	-	-	-	-	-	-	-
Vote 12 - (NAME OF VOTE 12)		-	-	-	-	-	-	-	-	-	-
Vote 13 - (NAME OF VOTE 13)		-	-	-	-	-	-	-	-	-	-
Vote 14 - (NAME OF VOTE 14)		-	-	-	-	-	-	-	-	-	-
Vote 15 - (NAME OF VOTE 15)		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	<b>7</b>	<b>19,864</b>	<b>28,879</b>	<b>39,989</b>	<b>39,411</b>	<b>44,686</b>	<b>44,686</b>	<b>44,686</b>	<b>25,343</b>	<b>28,047</b>	<b>19,083</b>
<b>Single-year expenditure to be appropriated</b>	<b>2</b>										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		-	-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		-	-	-	-	-	-	-	-	-	-
Vote 7 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 8 - (NAME OF VOTE 8)		-	-	-	-	-	-	-	-	-	-
Vote 9 - (NAME OF VOTE 9)		-	-	-	-	-	-	-	-	-	-
Vote 10 - (NAME OF VOTE 10)		-	-	-	-	-	-	-	-	-	-
Vote 11 - (NAME OF VOTE 11)		-	-	-	-	-	-	-	-	-	-
Vote 12 - (NAME OF VOTE 12)		-	-	-	-	-	-	-	-	-	-
Vote 13 - (NAME OF VOTE 13)		-	-	-	-	-	-	-	-	-	-
Vote 14 - (NAME OF VOTE 14)		-	-	-	-	-	-	-	-	-	-
Vote 15 - (NAME OF VOTE 15)		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>											
<b>Total Capital Expenditure - Vote</b>		<b>19,864</b>	<b>28,879</b>	<b>39,989</b>	<b>39,411</b>	<b>44,686</b>	<b>44,686</b>	<b>44,686</b>	<b>25,343</b>	<b>28,047</b>	<b>19,083</b>
<b>Capital Expenditure - Standard</b>											
<b>Governance and administration</b>		<b>844</b>	<b>431</b>	<b>1,720</b>	<b>400</b>	<b>1,115</b>	<b>1,115</b>	<b>1,115</b>	<b>2,199</b>	<b>2,980</b>	<b>1,500</b>
Executive and council		72	247	191	150	150	150	150	910	1,000	500
Budget and treasury office		315	118	565	150	180	180	180	530	700	850
Corporate services		457	66	964	100	785	785	785	750	380	150
<b>Community and public safety</b>		<b>481</b>	<b>3,254</b>	<b>6,774</b>	<b>5,480</b>	<b>10,158</b>	<b>10,158</b>	<b>10,158</b>	<b>8,789</b>	<b>7,400</b>	<b>250</b>
Community and social services		51	2,705	193	600	640	640	640	1,300	1,200	250
Sport and recreation		16	439	8,133	4,500	4,913	4,913	4,913	8,000	6,000	-
Public safety		414	110	434	380	4,605	4,605	4,605	480	400	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	17	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		<b>8,878</b>	<b>8,417</b>	<b>11,712</b>	<b>4,200</b>	<b>4,775</b>	<b>4,775</b>	<b>4,775</b>	<b>2,310</b>	<b>2,570</b>	<b>3,780</b>
Planning and development		157	113	-	-	-	-	-	-	-	-
Road transport		6,524	6,282	11,712	4,200	4,775	4,775	4,775	2,310	2,570	3,780
Environmental protection		195	23	-	-	-	-	-	-	-	-
<b>Trading services</b>		<b>11,864</b>	<b>10,777</b>	<b>17,769</b>	<b>28,401</b>	<b>28,638</b>	<b>28,638</b>	<b>28,638</b>	<b>11,063</b>	<b>13,797</b>	<b>13,553</b>
Electricity		1,792	568	1,338	1,330	2,880	2,880	2,880	2,070	936	200
Water		9,420	7,148	3,862	3,250	3,192	3,192	3,192	3,710	3,410	1,050
Waste water management		390	8,694	12,264	21,721	20,125	20,125	20,125	4,533	5,651	12,203
Waste management		61	366	316	2,500	2,441	2,441	2,441	750	3,800	100
<b>Other</b>		<b>-</b>	<b>-</b>	<b>530</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Standard</b>	<b>3</b>	<b>19,864</b>	<b>28,879</b>	<b>39,989</b>	<b>39,411</b>	<b>44,686</b>	<b>44,686</b>	<b>44,686</b>	<b>25,343</b>	<b>28,047</b>	<b>19,083</b>
<b>Funded by:</b>											
National Government		12,250	10,843	25,557	15,146	14,753	14,753	14,753	13,283	13,651	14,203
Provincial Government		2,893	12,080	10,047	3,000	2,632	2,632	2,632	2,880	-	-
District Municipality		-	1,213	-	-	3,000	3,000	3,000	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	<b>4</b>	<b>15,143</b>	<b>24,136</b>	<b>35,604</b>	<b>18,146</b>	<b>20,384</b>	<b>20,384</b>	<b>20,384</b>	<b>16,163</b>	<b>13,651</b>	<b>14,203</b>
<b>Public contributions &amp; donations</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Borrowing</b>	<b>6</b>	<b>2,500</b>	<b>876</b>	<b>17,000</b>	<b>17,000</b>	<b>16,956</b>	<b>16,956</b>	<b>16,956</b>	<b>3,300</b>	<b>5,300</b>	<b>-</b>
<b>Internally generated funds</b>		<b>2,221</b>	<b>2,743</b>	<b>3,508</b>	<b>4,265</b>	<b>7,345</b>	<b>7,345</b>	<b>7,345</b>	<b>5,680</b>	<b>7,096</b>	<b>4,880</b>
<b>Total Capital Funding</b>	<b>7</b>	<b>19,864</b>	<b>28,879</b>	<b>39,989</b>	<b>39,411</b>	<b>44,686</b>	<b>44,686</b>	<b>44,686</b>	<b>25,343</b>	<b>28,047</b>	<b>19,083</b>



## BCRM Table A5A – Budgeted Capital Expenditure by vote, standard classification and funding

EC102 Blue Crane Route - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>	<b>1</b>										
<b>Capital expenditure – Municipal Vote</b>	<b>2</b>										
<b>Multi-year expenditure appropriation</b>											
<b>Vote 1 - MAYORAL EXECUTIVE</b>											
1.1 - Mayoral Executive											
<b>Vote 2 - MUNICIPAL COUNCIL</b>											
2.1 - Municipal Council											
<b>Vote 3 - ACCOUNTING OFFICER</b>		229	3,706	191	150	150	150	150	910	1,000	500
3.1 - Accounting Officer		72	247	191	150	150	150	150	910	1,000	500
3.2 - Integrated Development Plan											
3.3 - Internal Audit											
3.4 - LED Bhong Festival											
3.5 - LED Other		157	3,458								
<b>Vote 4 - BUDGET &amp; TREASURY</b>		315	118	965	150	160	160	160	530	700	850
4.1 - Budget Planning and Implementation		315	118	965	150	160	160	160	530	700	850
4.2 - Financial Management and reporting											
4.3 - Revenue and debtors management											
<b>Vote 5 - TECHNICAL SERVICES</b>		18,277	20,928	37,999	35,431	36,404	36,404	36,404	20,623	18,567	17,233
5.1 - Electricity		1,792	568	1,338	1,330	2,680	2,680	2,680	2,070	938	200
5.2 - Water		431	2,324	1,973	3,250	3,192	3,192	3,192	3,710	3,410	1,050
5.3 - Sewerage/Sanitation		324	6,878	7,917	13,125	13,125	13,125	13,125	250		
5.4 - Municipal Buildings		150	112	695	350	620	620	620	645	570	1,660
5.5 - Public Works		3,357	203	633	2,200	2,265	2,265	2,265	465		120
5.6 - MIG		12,222	10,843	25,443	15,096	14,243	14,243	14,243	13,283	13,651	14,203
5.7 - Workshop					80	80	80	80	200		
5.8 - Administration											
<b>Vote 6 - COMMUNITY SAFETY &amp; SOCIAL SERVICES</b>		737	2,061	966	3,580	7,786	7,786	7,786	2,530	5,400	350
6.1 - Clinics											
6.2 - Refuse		61	364	316	2,500	2,441	2,441	2,441	750	3,000	100
6.3 - Commonage		33			100	100	100	100	800	100	100
6.4 - Disaster Management & Fire				17	80	4,080	4,080	4,080	80	350	
6.5 - Traffic		414	110	417	300	525	525	525	400	50	
6.6 - Libraries		5	1,340	7							
6.7 - Environmental Health		195	23	17							
6.8 - Bestershoek		16	49	6	100	100	100	100			
6.9 - Cemeteries Parks and Open spaces		13	175	186	500	540	540	540	500	1,100	150
6.10 - Community Services: Administration											
<b>Vote 7 - CORPORATE SERVICES</b>		307	66	269	100	165	165	165	750	380	150
7.1 - Human Resources											
7.2 - Legal services											
7.3 - Corporate services: Administration		307	66	269	100	165	165	165	750	380	150
<b>Capital multi-year expenditure sub-total</b>		<b>19,664</b>	<b>26,879</b>	<b>39,969</b>	<b>39,411</b>	<b>44,686</b>	<b>44,686</b>	<b>44,686</b>	<b>25,343</b>	<b>26,047</b>	<b>19,063</b>

**BCRM Table A6 – Budgeted Financial Position**

EC102 Blue Crane Route - Table A6 Budgeted Financial Position

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
ASSETS											
Current assets											
Cash		1 643	2 275	3 811	6 000	6 000	6 000	6 000	6 000	6 000	6 000
Call investment deposits	1	18 541	24 364	14 812	5 000	5 000	5 000	5 000	2 000	3 500	5 000
Consumer debtors	1	10 204	15 768	23 304	15 000	17 755	17 755	17 755	17 000	18 500	18 000
Other debtors		2 802	1 618	10 023	2 000	2 000	2 000	2 000	2 000	1 500	1 500
Current portion of long-term receivables		4	3	3	3	3	3	3	2	2	2
Inventory	2	1 653	1 513	991	1 600	1 000	1 000	1 000	1 000	1 000	1 000
Total current assets		34 947	45 541	52 855	29 603	31 757	31 757	31 757	28 002	30 502	31 502
Non current assets											
Long-term receivables		21	18	16	15	15	15	15	14	13	12
Investments											
Investment property		20 190	29 916	31 205	25 000	31 205	31 205	31 205	20 000	20 000	20 000
Investment in Associate											
Property, plant and equipment	3	350 085	673 559	677 385	391 139	685 202	685 202	685 202	673 742	660 816	638 742
Agricultural											
Biological											
Intangible		0	0	17		17	17	17	20	20	20
Other non-current assets											
Total non current assets		370 296	703 494	708 622	416 154	716 438	716 438	716 438	693 776	680 846	658 774
TOTAL ASSETS		405 243	749 034	761 477	445 757	748 195	748 195	748 196	721 779	711 351	690 276
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	596	657	730	13 350	2 500	2 500	2 500	3 090	3 375	3 682
Consumer deposits		1 713	1 895	1 997	1 950	1 996	1 996	1 996	2 000	2 100	2 100
Trade and other payables	4	19 781	26 381	28 089	14 000	17 128	17 128	17 128	12 000	20 000	26 000
Provisions		17 403	24 935	26 583	2 500				27 000	35 000	42 000
Total current liabilities		38 494	53 868	57 399	31 800	21 624	21 624	21 624	44 090	60 475	73 782
Non current liabilities											
Borrowing		2 947	1 887	1 854	8 873	15 650	15 650	15 650	11 074	7 699	4 017
Provisions		14 957	13 216	15 755	31 500	44 000	44 000	44 000	16 000	16 000	19 000
Total non current liabilities		17 904	15 103	17 611	40 373	59 650	59 650	59 650	27 074	23 699	23 017
TOTAL LIABILITIES		56 398	68 971	75 010	72 173	81 274	81 274	81 274	71 164	84 174	96 799
NET ASSETS	5	347 805	680 063	686 468	373 584	666 922	666 922	666 922	650 614	627 177	593 477
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		347 805	680 063	686 468	373 584	666 922	666 922	666 922	650 614	627 177	593 477
Reserves	4										
Minorities interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	347 805	680 063	686 468	373 584	666 922	666 922	666 922	650 614	627 177	593 477

**BCRM Table A7 – Budgeted Cash Flow Statement**

EC102 Blue Crane Route - Table A7 Budgeted Cash Flows

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates, penalties & collection charges		6,046	6,408	6,793	7,200	7,200	7,200	7,200	8,181	8,564	9,149
Service charges		71,246	67,402	69,315	108,400	89,800	89,800	89,800	103,135	109,220	115,336
Other revenue		7,866	6,717	6,637					3,867	4,042	4,269
Government - operating	1	44,105	61,032	43,532	50,061	50,778	50,778	50,778	51,893	50,501	50,078
Government - capital	1	15,143	24,136	35,604	18,146	19,146	19,146	19,146	16,163	13,651	14,203
Interest		1,430	1,629	1,705	1,478	1,201	1,201	1,201	3,516	3,723	3,931
Dividends									-	-	-
<b>Payments</b>											
Suppliers and employees		(129,935)	(135,824)	(135,833)	(167,877)	(149,569)	(149,569)	(149,569)	(160,619)	(171,427)	(183,944)
Finance charges		(2,096)	(292)	(237)	(381)	(604)	(604)	(604)	(1,091)	(835)	(768)
Transfers and Grants	1					352	352	352	(370)	(392)	(414)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>13,803</b>	<b>31,208</b>	<b>27,516</b>	<b>17,027</b>	<b>18,304</b>	<b>18,304</b>	<b>18,304</b>	<b>24,675</b>	<b>17,146</b>	<b>11,839</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		1,035	30	4,323	100	100	100	100	100	106	112
Decrease (increase) in non-current debtors					3	3	3	3	-	-	-
Decrease (increase) other non-current receivables						-	-	-	-	-	-
Decrease (increase) in non-current investments		1	4	3		-	-	-	-	-	-
<b>Payments</b>											
Capital assets		(19,647)	(23,419)	(38,848)	(39,411)	(40,686)	(40,686)	(40,686)	(21,343)	(22,047)	(15,083)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(18,611)</b>	<b>(23,384)</b>	<b>(34,520)</b>	<b>(39,308)</b>	<b>(40,583)</b>	<b>(40,583)</b>	<b>(40,583)</b>	<b>(21,243)</b>	<b>(21,941)</b>	<b>(14,971)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans					13,000	-	-	-	-	-	-
Borrowing long term/refinancing					4,000	17,000	17,000	17,000	3,300	5,300	-
Increase (decrease) in consumer deposits						100	100	100	-	-	-
<b>Payments</b>											
Repayment of borrowing		1,438	(1,489)	(1,012)	(750)	(750)	(750)	(750)	(4,500)	(5,250)	(5,500)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>1,438</b>	<b>(1,489)</b>	<b>(1,012)</b>	<b>16,250</b>	<b>16,350</b>	<b>16,350</b>	<b>16,350</b>	<b>(1,200)</b>	<b>50</b>	<b>(5,500)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(3,370)</b>	<b>6,355</b>	<b>(8,016)</b>	<b>(6,031)</b>	<b>(5,928)</b>	<b>(5,928)</b>	<b>(5,928)</b>	<b>2,232</b>	<b>(4,744)</b>	<b>(8,631)</b>
Cash/cash equivalents at the year begin	2	23,655	20,284	26,639	16,500	18,623	18,623	18,623	12,694	14,927	10,182
Cash/cash equivalents at the year end	2	20,284	26,639	18,623	10,469	12,694	12,694	12,694	14,927	10,182	1,551



**BCRM Table A8 – Cash Backed Reserves / Accumulated Surplus**

EC102 Blue Crane Route - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>											
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	20,284	26,639	18,623	10,469	12,694	12,694	12,694	14,927	10,182	1,551
Other current investments > 90 days		-	-	-	531	(1,694)	(1,694)	(1,694)	(6,927)	(682)	9,449
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>20,284</b>	<b>26,639</b>	<b>18,623</b>	<b>11,000</b>	<b>11,000</b>	<b>11,000</b>	<b>11,000</b>	<b>8,000</b>	<b>9,500</b>	<b>11,000</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		1,750	7,493	1,592	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	2,886	3,751	(2,474)	(4,132)	(746)	(746)	(746)	(7,135)	(27)	4,424
Other provisions		-	-	-	(21,624)	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>		<b>4,636</b>	<b>11,244</b>	<b>(882)</b>	<b>(25,756)</b>	<b>(746)</b>	<b>(746)</b>	<b>(746)</b>	<b>(7,135)</b>	<b>(27)</b>	<b>4,424</b>
<b>Surplus(shortfall)</b>		<b>15,648</b>	<b>15,395</b>	<b>19,505</b>	<b>36,756</b>	<b>11,746</b>	<b>11,746</b>	<b>11,746</b>	<b>15,135</b>	<b>9,527</b>	<b>6,576</b>

## BCRM Table A9 – Asset Management

EC102 Blue Crane Route - Table A9 Asset Management

ECTUZ Blue Crane Route - Table A9 Asset management										
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
CAPITAL EXPENDITURE										
Total New Assets	1	19,383	26,879	39,190	39,011	43,341	43,341	24,053	24,557	18,003
Infrastructure - Road transport		3 239	6,220	11,361	2,000	2,430	2,430	1,000	2,000	2 000
Infrastructure - Electricity		473	568	1,192	1 330	2,180	2,180	350	350	150
Infrastructure - Water		9,420	6,998	3,779	3,100	2,632	2,632	3,130	860	250
Infrastructure - Sanitation		66	8,694	12,249	21 671	20,075	20,075	4,283	5,651	12,203
Infrastructure - Other		61	302	-	150	-	-	-	450	100
Infrastructure		13,259	22,782	28,581	28,251	27,317	27,317	8,783	9,311	14,703
Community		95	3,017	8,313	4,650	9,003	9,003	8,500	6,670	430
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	6 029	1 081	2,296	6 110	7 021	7 021	6,790	8,576	2 870
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	481	-	799	400	1,345	1,345	1,290	1,490	1,080
Infrastructure - Road transport		-	-	-	-	-	-	450	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	390	-
Infrastructure - Water		-	-	-	150	360	360	100	100	100
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		481	-	267	-	-	-	-	-	-
Infrastructure		481	-	267	150	360	360	550	490	100
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	532	250	985	985	740	1 000	980
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	3,239	6,220	11,361	2 000	2,430	2,430	1,450	2,000	2,000
Infrastructure - Road transport		473	568	1,192	1 330	2,180	2,180	350	740	150
Infrastructure - Electricity		9,420	6,998	3,779	3,250	2,992	2,992	3,230	960	350
Infrastructure - Water		66	8,694	12,249	21,671	20,075	20,075	4,283	5,651	12,203
Infrastructure - Sanitation		542	302	267	150	-	-	-	450	100
Infrastructure - Other		13,741	22,782	28,847	28,401	27,877	27,877	9,313	9,801	14,803
Infrastructure		95	3,017	8,313	4,650	9,003	9,003	8,500	6,670	430
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	6,029	1 081	2,828	6,360	8,006	8,006	7 530	9,576	3,850
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	19,864	26,879	39,989	39,411	44,686	44,686	25,343	26,047	19,083
ASSET REGISTER SUMMARY - PPE (WDV)										
Infrastructure - Road transport	5	-	174,750	159,542	-	176,100	176,100	160,050	143,518	125,947
Infrastructure - Electricity		-	277 896	267 127	-	268,627	268,627	257,477	246,039	233,328
Infrastructure - Water		-	46,135	45,490	-	50,490	50,490	51,910	50,953	49,279
Infrastructure - Sanitation		-	97,422	107,396	-	130,396	130,396	131,504	133,792	142,444
Infrastructure - Other		302,266	14,813	14,278	316,139	43,115	43,115	41,595	40,435	38,835
Infrastructure		302,266	611,017	593,833	376,139	668,728	668,728	642,538	614,737	589,834
Community		-	-	-	35,000	719	719	9,121	15,687	16,008
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		20,190	29,916	31 205	25,000	31 205	31 205	20,000	20,000	20,000
Other assets		47,818	62,542	83,552	40,000	15,755	15,755	22,086	30,392	32,901
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		0	0	17	-	17	17	20	20	20
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	370,274	763,475	708,607	418,139	718,423	718,423	693,762	680,838	658,782
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		14,466	36,537	35,424	21 624	36,774	36,774	36,802	38,973	41,156
Repairs and Maintenance by Asset Class	3	3,042	3,147	2 875	3,727	3,771	3,771	4,126	4,369	4,614
Infrastructure - Road transport		427	585	544	613	654	654	700	741	783
Infrastructure - Electricity		572	777	698	754	754	754	780	826	872
Infrastructure - Water		396	234	256	337	337	337	390	413	436
Infrastructure - Sanitation		29	30	69	32	32	32	35	37	39
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		1,424	1,628	1,568	1,736	1,777	1,777	1,905	2,017	2,130
Community		-	157	105	50	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	1,617	1,363	1 202	1,942	1,995	1 995	2,221	2,352	2,484
TOTAL EXPENDITURE OTHER ITEMS		17,508	39,884	38,298	25,351	40,548	40,548	40,927	43,342	45,770
Renewal of Existing Assets as % of total capex		2.4%	0.0%	2.0%	1.0%	3.0%	3.0%	5.1%	5.7%	5.7%
Renewal of Existing Assets as % of deprecn		3.3%	0.0%	2.3%	1.8%	3.7%	3.7%	3.5%	3.8%	2.6%
R&M as a % of PPE		0.9%	0.5%	0.4%	1.0%	0.6%	0.6%	0.6%	0.7%	0.7%
Renewal and R&M as a % of PPE		1.0%	0.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%

## BCRM Table A10 – Basic Service Delivery Measurement

EC102 Blue Crane Route - Table A10 Basic service delivery measurement

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		5,026	5,026	5,026	5,026	5,026	5,017	5,017	5,017	5,017
Piped water inside yard (but not in dwelling)	2	3,904	3,904	3,904	3,904	3,904	4,744	4,744	4,744	4,744
Using public tap (at least min. service level)	4									
Other water supply (at least min. service level)	4									
<b>Minimum Service Level and Above sub-total</b>		8,930	8,930	8,930	8,930	8,930	9,761	9,761	9,761	9,761
Using public tap (< min. service level)	3									
Other water supply (< min. service level)	4									
No water supply										
<b>Below Minimum Service Level sub-total</b>										
<b>Total number of households</b>	5	8,930	8,930	8,930	8,930	8,930	9,761	9,761	9,761	9,761
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		5,800	5,852	5,852	5,852	5,852	7,258	7,258	7,258	7,258
Flush toilet (with septic tank)		561	561	561	561	561	561	561	561	561
Chemical toilet										
Pit toilet (ventilated)										
Other toilet provisions (> min. service level)										
<b>Minimum Service Level and Above sub-total</b>		6,361	6,413	6,413	6,413	6,413	7,819	7,819	7,819	7,819
Bucket toilet		369	369	369	369	369	358	358	358	358
Other toilet provisions (< min. service level)										
No toilet provisions										
<b>Below Minimum Service Level sub-total</b>		369	369	369	369	369	358	358	358	358
<b>Total number of households</b>	5	6,730	6,782	6,782	6,782	6,782	8,177	8,177	8,177	8,177
<b>Energy:</b>										
Electricity (at least min. service level)		730	730	730	730	730	1,058	1,058	1,058	1,058
Electricity - prepaid (min. service level)		7,732	7,732	6,606	7,732	7,732	6,934	6,934	6,934	6,934
<b>Minimum Service Level and Above sub-total</b>		8,462	8,462	7,446	8,462	8,462	8,592	8,592	8,592	8,592
Electricity (< min. service level)										
Electricity - prepaid (< min. service level)										
Other energy sources										
<b>Below Minimum Service Level sub-total</b>										
<b>Total number of households</b>	5	8,462	8,462	7,446	8,462	8,462	8,592	8,592	8,592	8,592
<b>Refuse:</b>										
Removed at least once a week		7,838	7,838	7,361	7,838	7,838	7,838	7,838	7,838	7,838
<b>Minimum Service Level and Above sub-total</b>		7,838	7,838	7,361	7,838	7,838	7,838	7,838	7,838	7,838
Removed less frequently than once a week										
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<b>Below Minimum Service Level sub-total</b>										
<b>Total number of households</b>	5	7,838	7,838	7,361	7,838	7,838	7,838	7,838	7,838	7,838
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitre per household per month)		2,000	2,494	3,790	4,220	4,220	4,220	3,950	4,000	4,050
Sanitation (free minimum level service)		2,000	2,585	3,070	4,220	4,220	4,220	3,950	4,000	4,050
Electricity/other energy (50kwh per household per month)		2,000	3,380	3,400	4,220	4,220	4,220	3,950	4,000	4,050
Refuse (removed at least once a week)		2,000	2,740	3,220	4,220	4,220	4,220	3,950	4,000	4,050
<b>Cost of Free Basic Services provided (R'000)</b>	8									
Water (6 kilolitre per household per month)		156	1,272	5,170	3,460	3,844	3,143	3,300	3,509	3,730
Sanitation (free sanitation service)		118	1,231	1,380	2,415	2,683	4,938	5,184	5,444	5,716
Electricity/other energy (50kwh per household per month)		78	3,130	2,736	1,681	1,868	3,413	3,583	3,610	4,051
Refuse (removed once a week)		122	269	4,530	5,285	5,871	8,248	8,660	9,093	9,548
<b>Total cost of FBS provided (minimum social package)</b>		474	5,902	13,816	12,842	14,266	19,741	20,728	21,655	23,044
<b>Highest level of free service provided</b>										
Property rates (R value threshold)		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Water (kilolitre per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitre per household per month)										
Sanitation (Rand per household per month)		60	35	37	39	39	39	41	43	46
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		100	100	100	100	100	100	100	100	100
<b>Revenue cost of free services provided (R'000)</b>	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)		733	580	615	651	651	651	692	727	763
Water		2,260	2,771	3,567	3,379	3,379	3,379	3,379	3,579	3,779
Sanitation		1,647	2,059	1,357	2,534	2,534	2,534	2,534	2,684	2,834
Electricity/other energy		1,171	1,483	1,427	1,837	1,837	1,837	1,850	1,959	2,069
Refuse		2,495	3,128	3,104	3,886	3,886	3,886	3,886	4,115	4,346
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
<b>Total revenue cost of free services provided (total social package)</b>	6	8,784	13,215	10,071	12,288	12,288	12,288	12,342	13,064	13,791



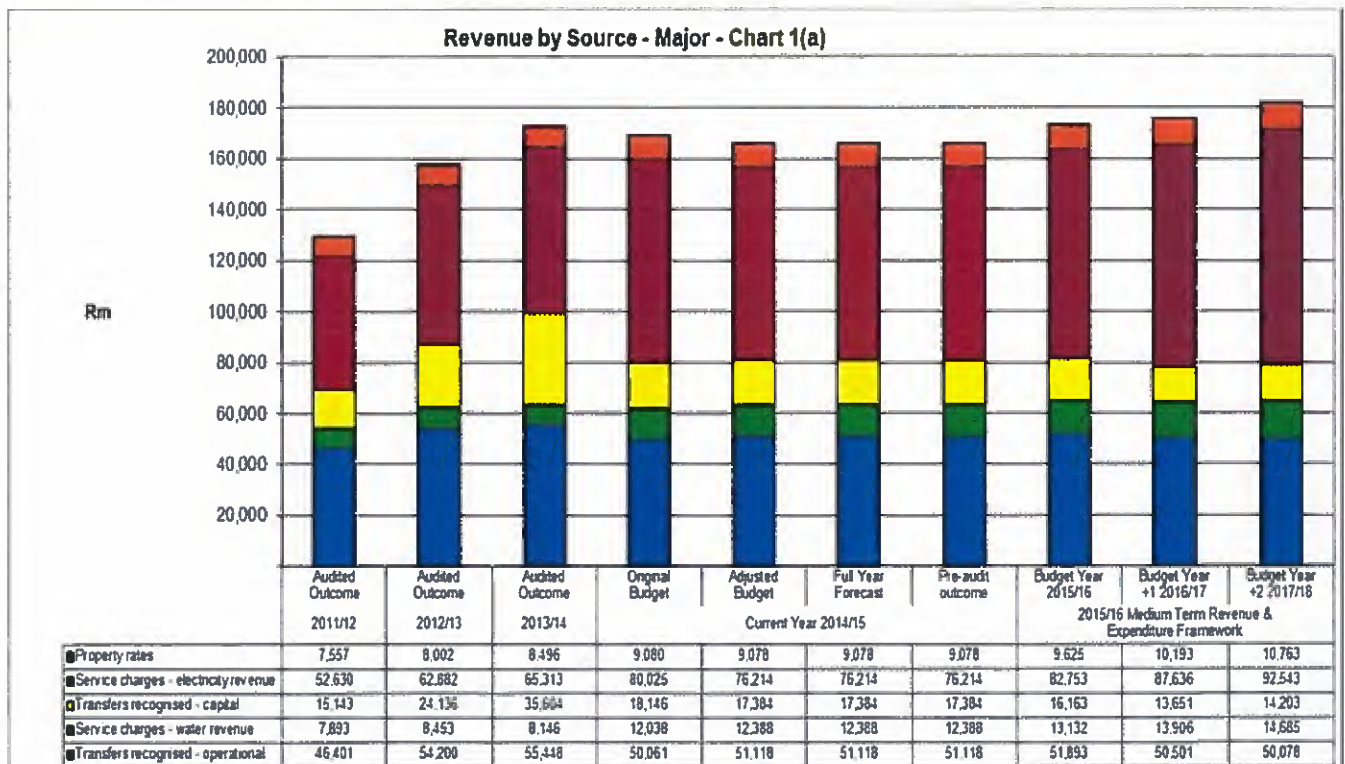
## 1.5 Budget Regulation Charts

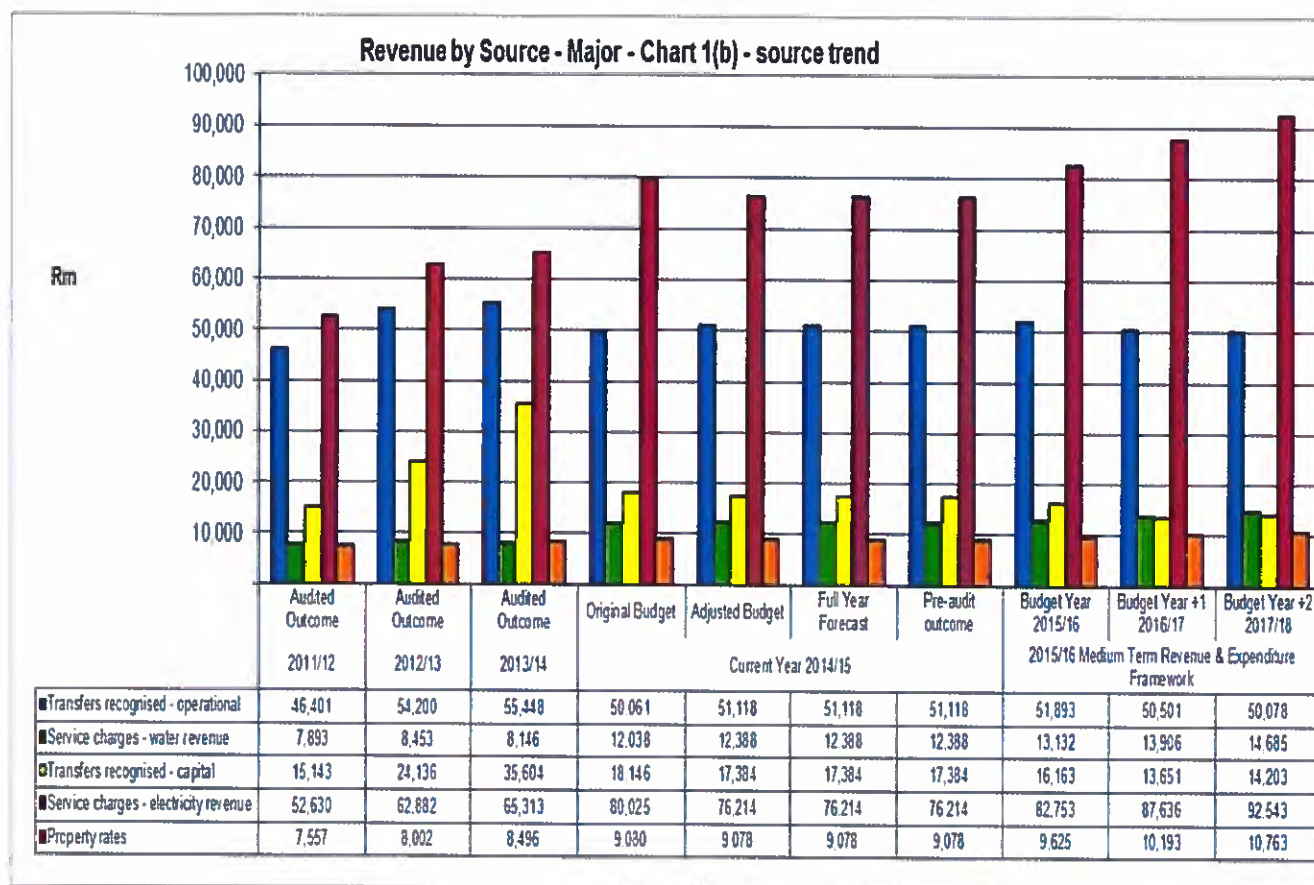
The following reflect the consolidated budget regulations charts as required in terms of the Municipal Budget and Reporting Regulations of National Treasury:

### 1.5.1 Financial Performance Charts

Revenue by Major Source (refer 'Minor' source for 'Other Revenue' allocation) - Schedule A4

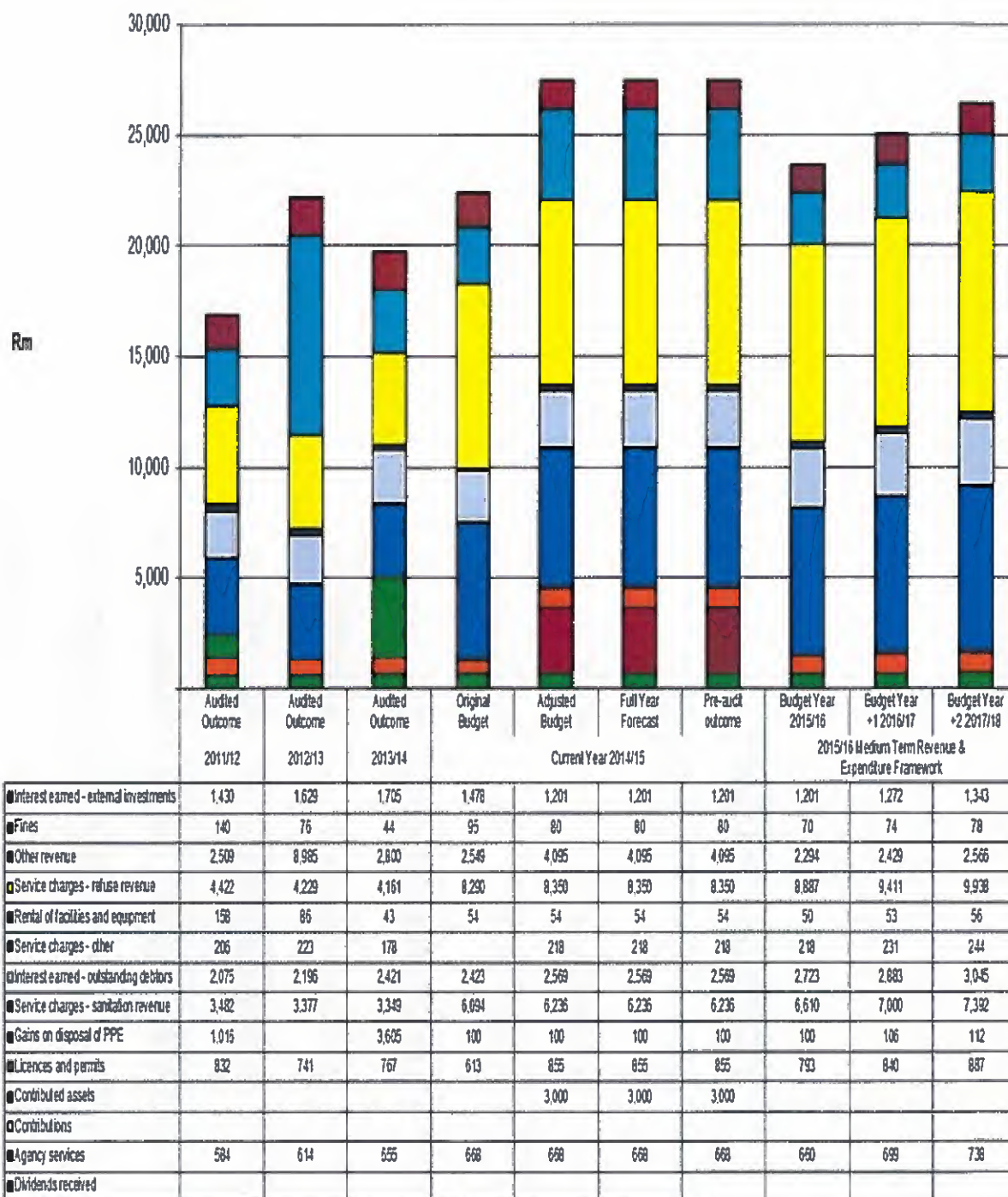
	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Dividends received										
Agency services	584	614	655	668	668	668	668	660	699	738
Contributions										
Contributed assets					3,000	3,000	3,000			
Licences and permits	832	741	767	613	855	855	855	793	840	887
Gains on disposal of PPE	1,016		3,605	100	100	100	100	100	106	112
Service charges - sanitation revenue	3,482	3,377	3,349	6,094	6,236	6,236	6,236	6,610	7,000	7,392
Interest earned - outstanding debtors	2,075	2,196	2,421	2,423	2,569	2,569	2,569	2,723	2,883	3,045
Service charges - other	206	223	178		218	218	218	218	231	244
Rental of facilities and equipment	158	86	43	54	54	54	54	50	53	56
Service charges - refuse revenue	4,422	4,229	4,161	8,290	8,350	8,350	8,350	8,887	9,411	9,938
Other revenue	2,509	8,985	2,800	2,549	4,095	4,095	4,095	2,294	2,429	2,566
Fines	140	76	44	95	80	80	80	70	74	78
Interest earned - external investments	1,430	1,629	1,705	1,478	1,201	1,201	1,201	1,201	1,272	1,343
Transfers recognised - operational	46,401	54,200	55,448	50,061	51,118	51,118	51,118	51,893	50,501	50,078
Service charges - water revenue	7,893	8,453	8,146	12,038	12,388	12,388	12,388	13,132	13,906	14,685
Transfers recognised - capital	15,143	24,136	35,604	18,146	17,384	17,384	17,384	16,163	13,651	14,203
Service charges - electricity revenue	52,630	62,882	65,313	80,025	76,214	76,214	76,214	82,753	87,636	92,543
Property rates	7,557	8,002	8,496	9,080	9,078	9,078	9,078	9,625	10,193	10,763







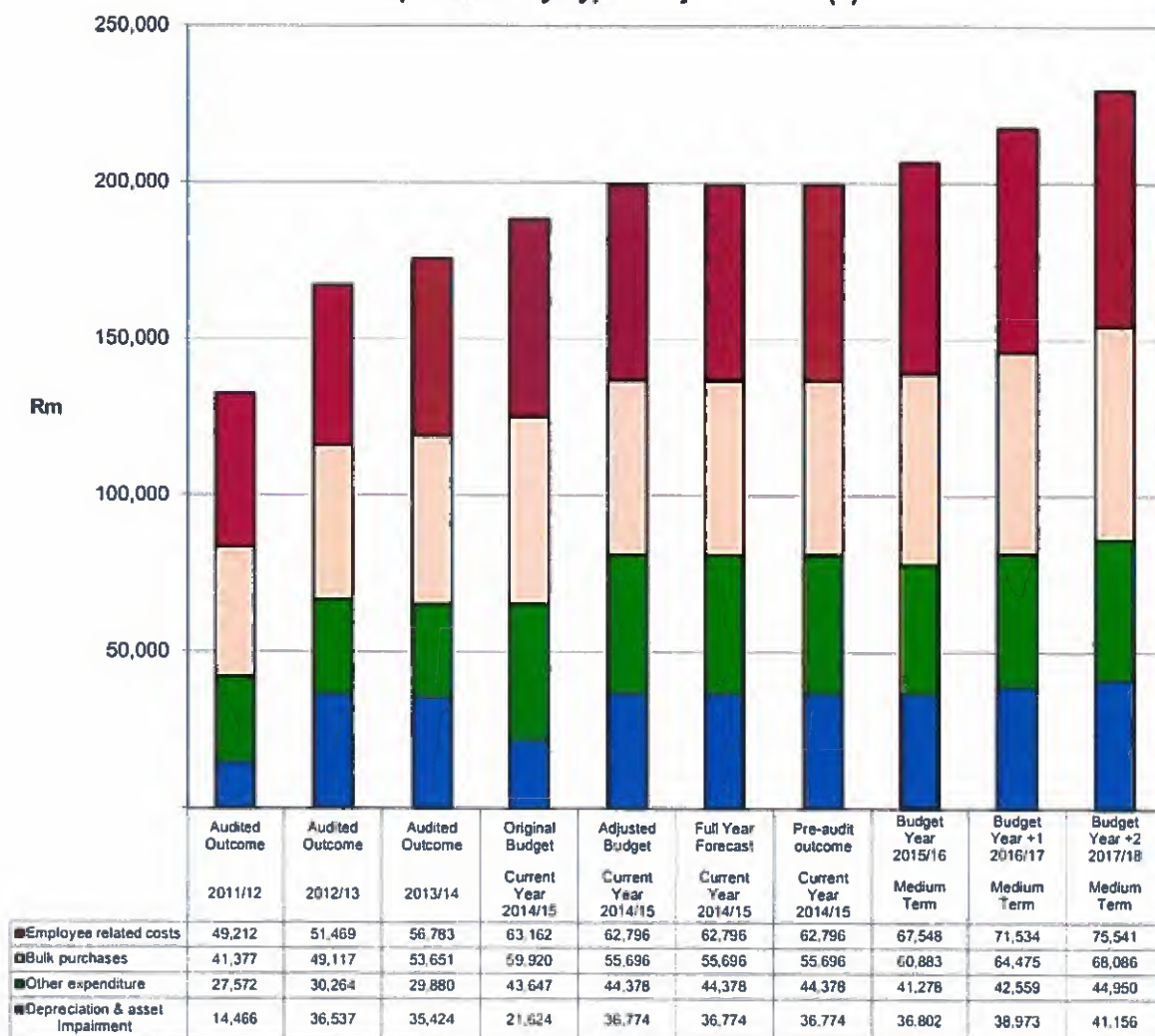
Revenue by Source - Minor - Chart 2



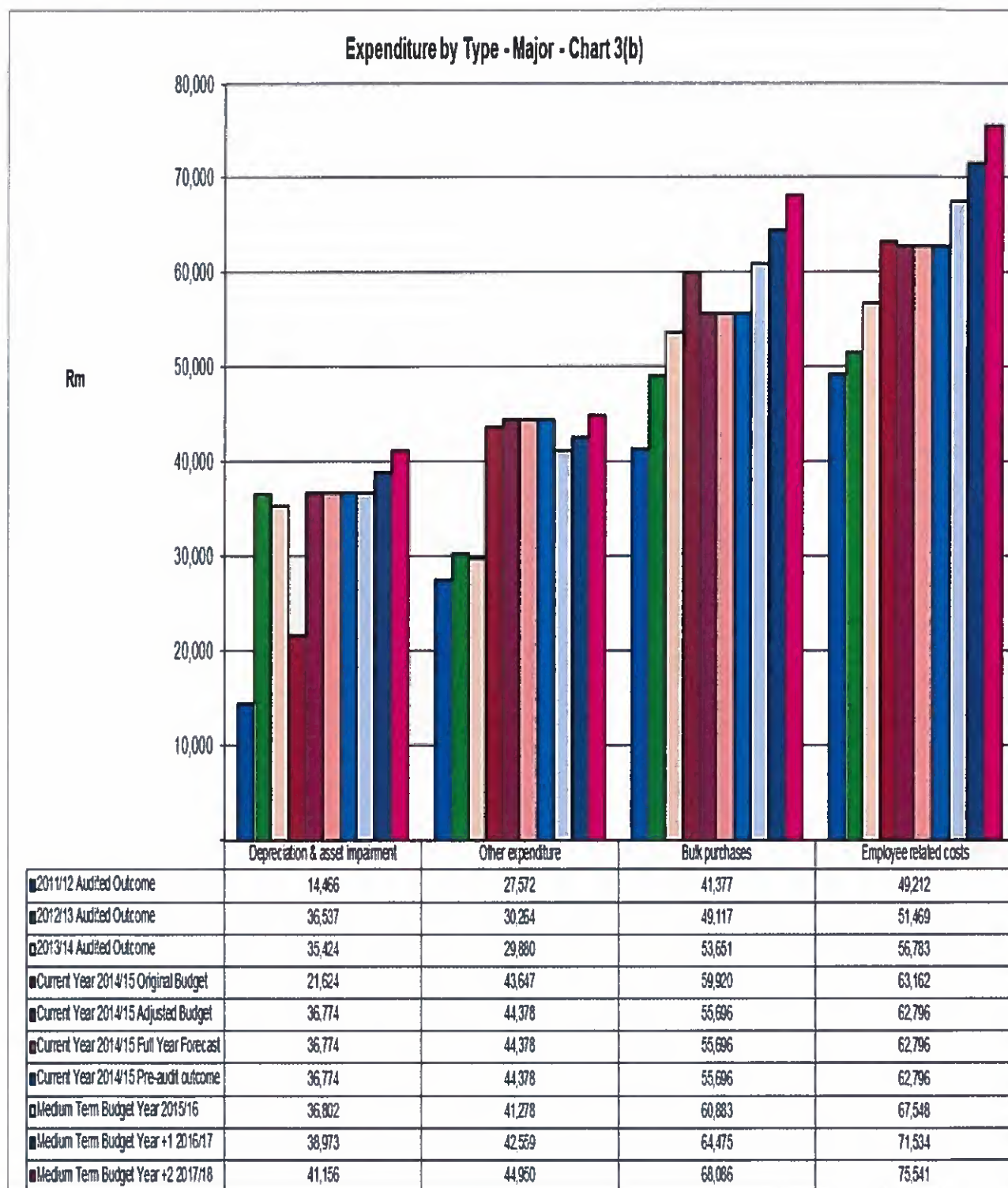
## Operating Expenditure by Major &amp; Minor Type - Schedule A4

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Other materials										
Loss on disposal of PPE	4	437								
Remuneration of councillors	2,452	2,739	3,047	3,215	3,938	3,938	3,938	4,140	4,384	4,629
Transfers and grants	300	312	330	350	352	352	352	370	392	414
Debt impairment	10,189	8,598	4,134	6,270	6,100	6,100	6,100	6,335	6,709	7,085
Contracted services										
Finance charges	1,980	2,546	2,821	1,281	3,410	3,410	3,410	4,121	4,044	4,157
Depreciation & asset impairment	14,466	36,537	35,424	21,624	36,774	36,774	36,774	36,802	38,973	41,156
Other expenditure	27,572	30,264	29,880	43,647	44,378	44,378	44,378	41,278	42,559	44,950
Bulk purchases	41,377	49,117	53,651	59,920	55,696	55,696	55,696	60,883	64,475	68,086
Employee related costs	49,212	51,469	56,783	63,162	62,796	62,796	62,796	67,548	71,534	75,541

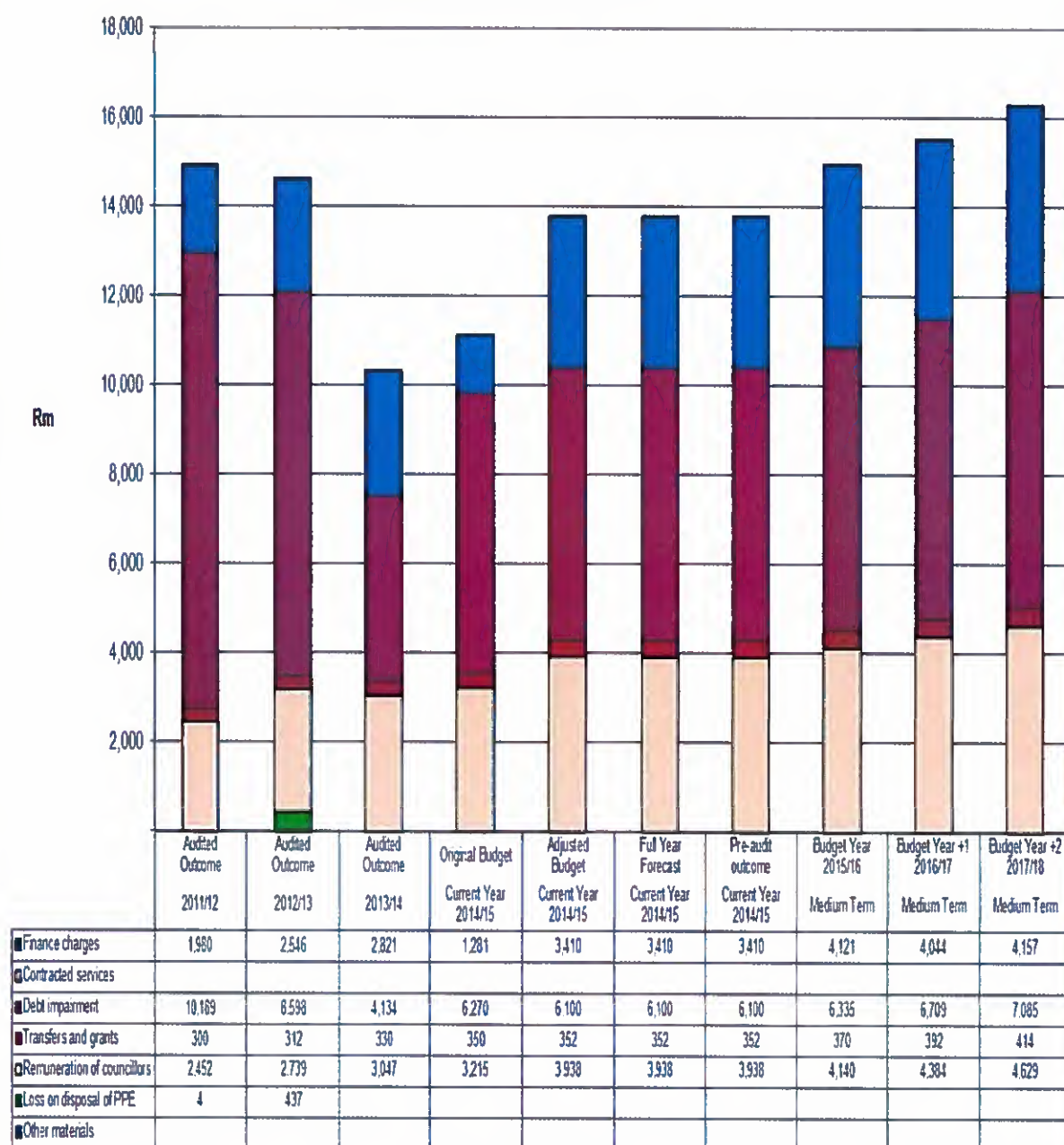
Expenditure by Type - Major - Chart 3(a)







Expenditure by Type - Minor - Chart 4

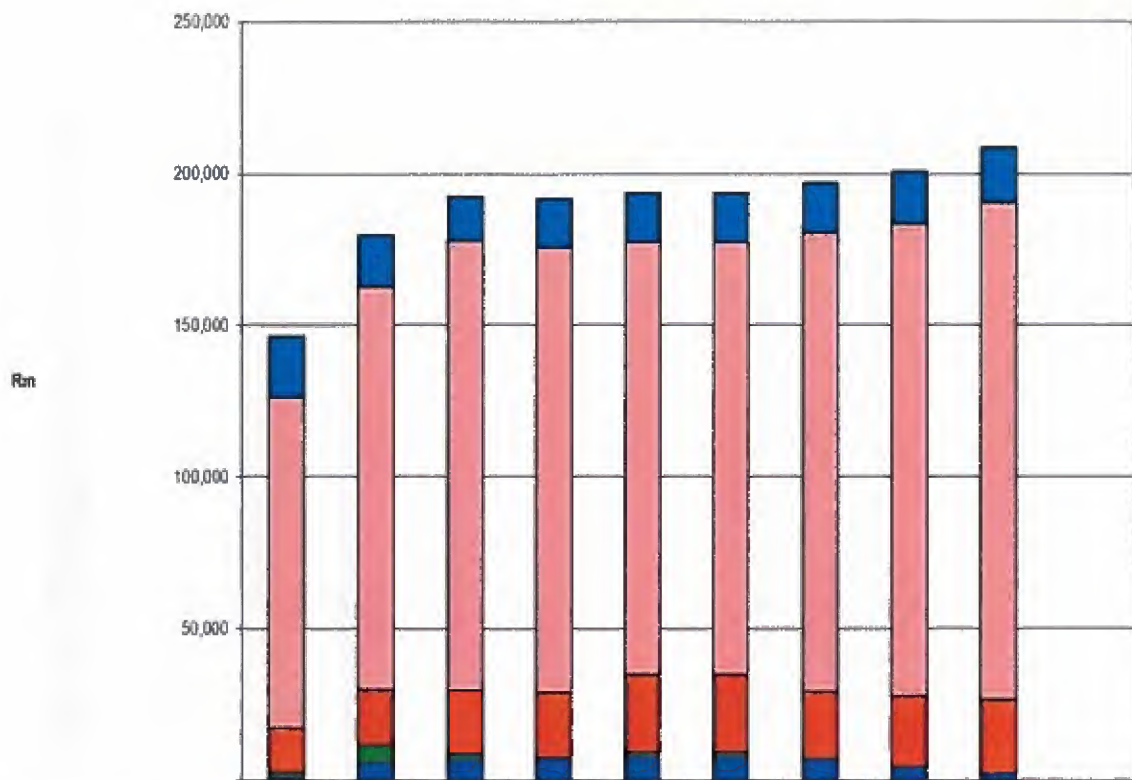




## Revenue by municipal vote classification - Schedule A3A

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Vote 2 - MUNICIPAL COUNCIL	795	6,211	6,819	6,855	8,005	8,005	7,231	4,512	2,329	
Vote 3 - ACCOUNTING OFFICER	1,159	5,041	1,668	952	1,310	1,310				
Vote 7 - CORPORATE SERVICES	762	565	204	16	56	56	60	64	67	
Vote 1 - MAYORAL EXECUTIVE			2							
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE	14,491	18,350	20,840	21,240	25,497	25,497	22,073	23,246	24,425	
Vote 5 - TECHNICAL SERVICES	109,364	132,317	148,583	146,678	142,881	142,881	151,292	155,671	163,477	
Vote 4 - BUDGET & TREASURY	19,906	17,344	14,618	15,974	15,861	15,861	16,515	17,392	18,373	

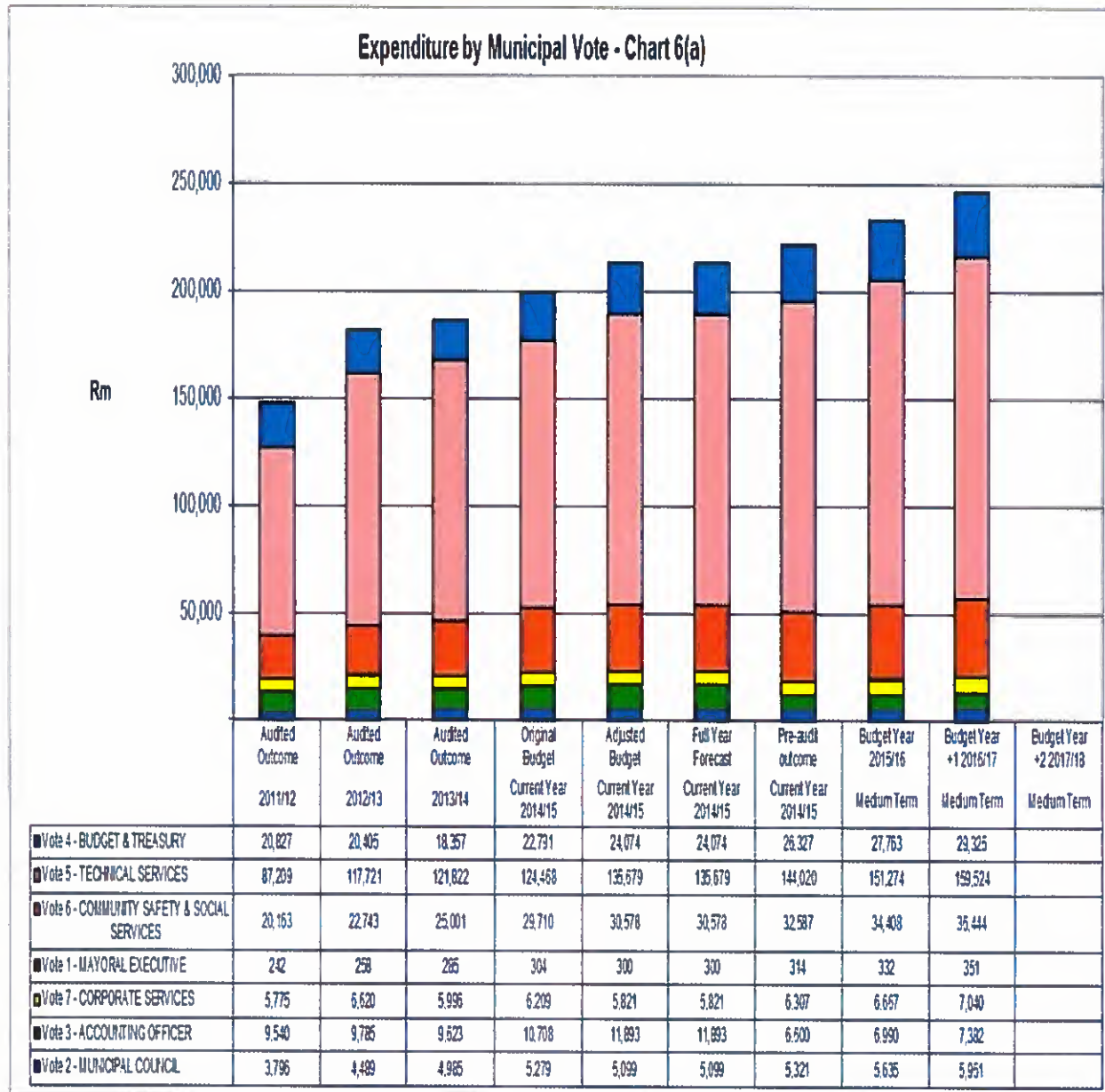
Revenue by Municipal Vote classification - Chart 5



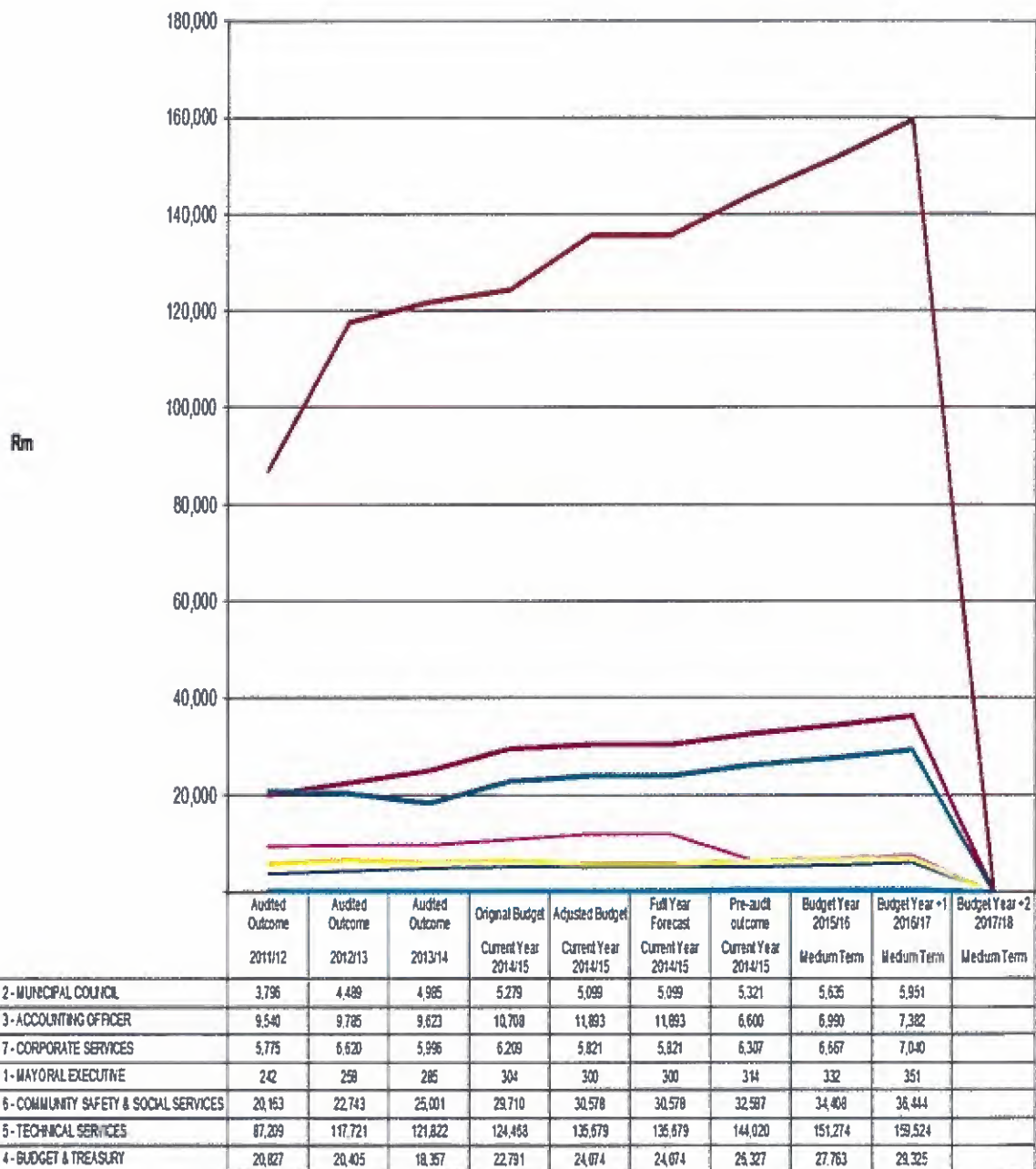
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Vote 4 - BUDGET & TREASURY	19,906	17,344	14,618	15,974	15,861	15,861	16,515	17,392	18,373	
Vote 5 - TECHNICAL SERVICES	109,364	132,317	148,583	146,678	142,881	142,881	151,292	155,671	163,477	
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	14,491	18,350	20,840	21,240	25,497	25,497	22,073	23,246	24,425	
Vote 1 - MAYORAL EXECUTIVE			2							
Vote 7 - CORPORATE SERVICES	762	565	204	16	56	56	60	64	67	
Vote 3 - ACCOUNTING OFFICER	1,159	5,041	1,668	952	1,310	1,310				
Vote 2 - MUNICIPAL COUNCIL	795	6,211	6,819	6,855	8,005	8,005	7,231	4,512	2,329	

## Expenditure by municipal vote classification - Schedule A3A

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Vote 2 - MUNICIPAL COUNCIL	3,796	4,489	4,985	5,279	5,099	5,099	5,321	5,635	5,951	
Vote 3 - ACCOUNTING OFFICER	9,540	9,785	9,623	10,708	11,893	11,893	6,600	6,990	7,382	
Vote 7 - CORPORATE SERVICES	5,775	6,620	5,996	6,209	5,821	5,821	6,307	6,667	7,040	
Vote 1 - MAYORAL EXECUTIVE	242	258	285	304	300	300	314	332	351	
Vote 6 - COMMUNITY SAFETY & SOCIAL SE	20,163	22,743	25,001	29,710	30,578	30,578	32,587	34,408	36,444	
Vote 5 - TECHNICAL SERVICES	87,209	117,721	121,822	124,468	135,679	135,679	144,020	151,274	159,524	
Vote 4 - BUDGET & TREASURY	20,827	20,405	18,357	22,791	24,074	24,074	26,327	27,763	29,325	



Expenditure by Municipal Vote - Chart 6 (b)

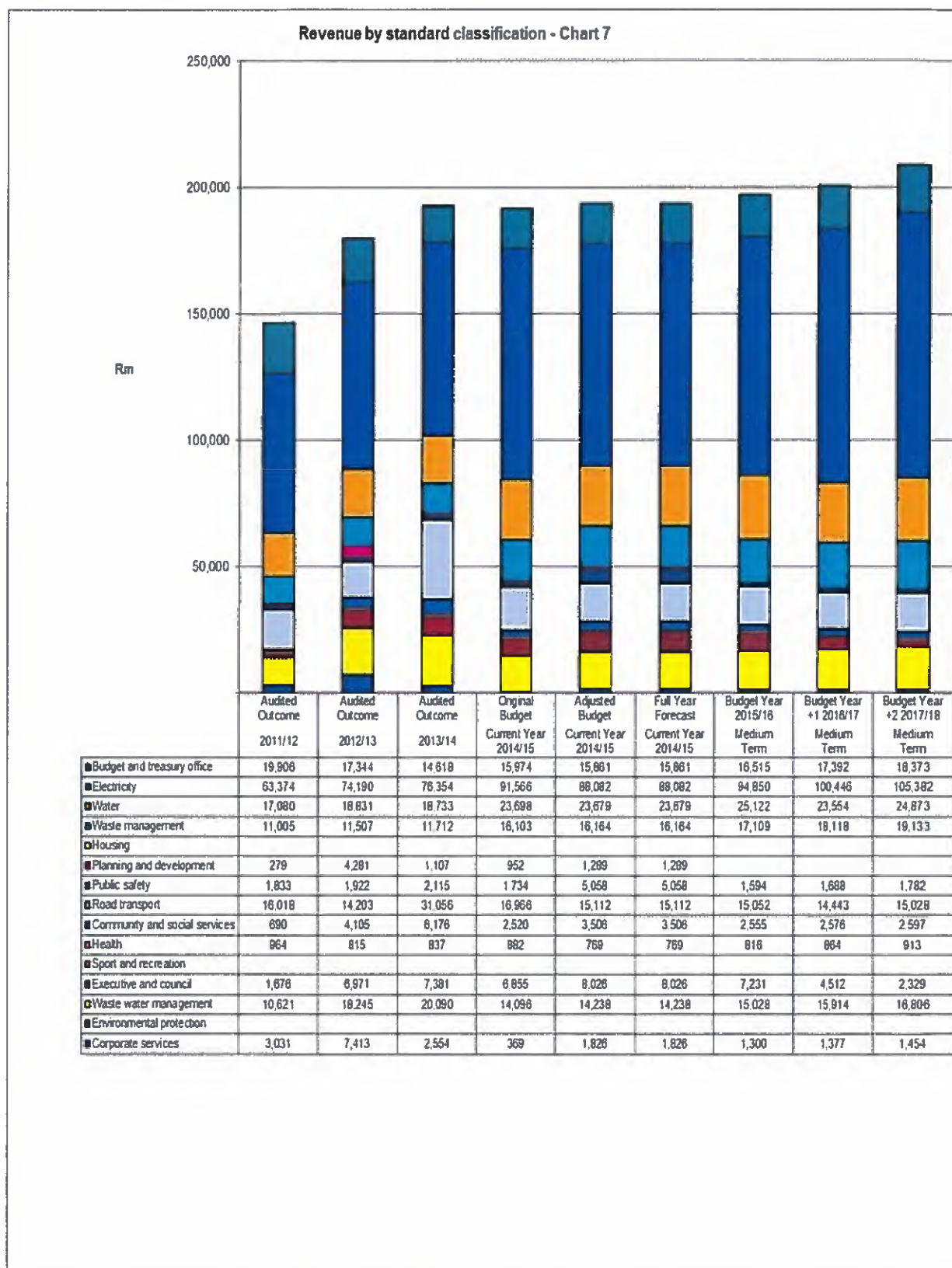




## Revenue by Standard Classification - Schedule A2

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Corporate services	3,031	7,413	2,554	369	1,826	1,826	1,300	1,377	1,454
Environmental protection									
Waste water management	10,621	18,245	20,090	14,096	14,238	14,238	15,028	15,914	16,806
Executive and council	1,676	6,971	7,381	6,855	8,026	8,026	7,231	4,512	2,329
Sport and recreation									
Health	964	815	837	882	769	769	816	864	913
Community and social services	690	4,105	6,176	2,520	3,506	3,506	2,555	2,576	2,597
Road transport	16,018	14,203	31,056	16,966	15,112	15,112	15,052	14,443	15,028
Public safety	1,833	1,922	2,115	1,734	5,058	5,058	1,594	1,688	1,782
Planning and development	279	4,281	1,107	952	1,289	1,289			
Housing									
Waste management	11,005	11,507	11,712	16,103	16,164	16,164	17,109	18,118	19,133
Water	17,080	18,831	18,733	23,698	23,679	23,679	25,122	23,554	24,873
Electricity	63,374	74,190	76,354	91,566	88,082	88,082	94,850	100,446	105,382
Budget and treasury office	19,906	17,344	14,618	15,974	15,861	15,861	16,515	17,392	18,373

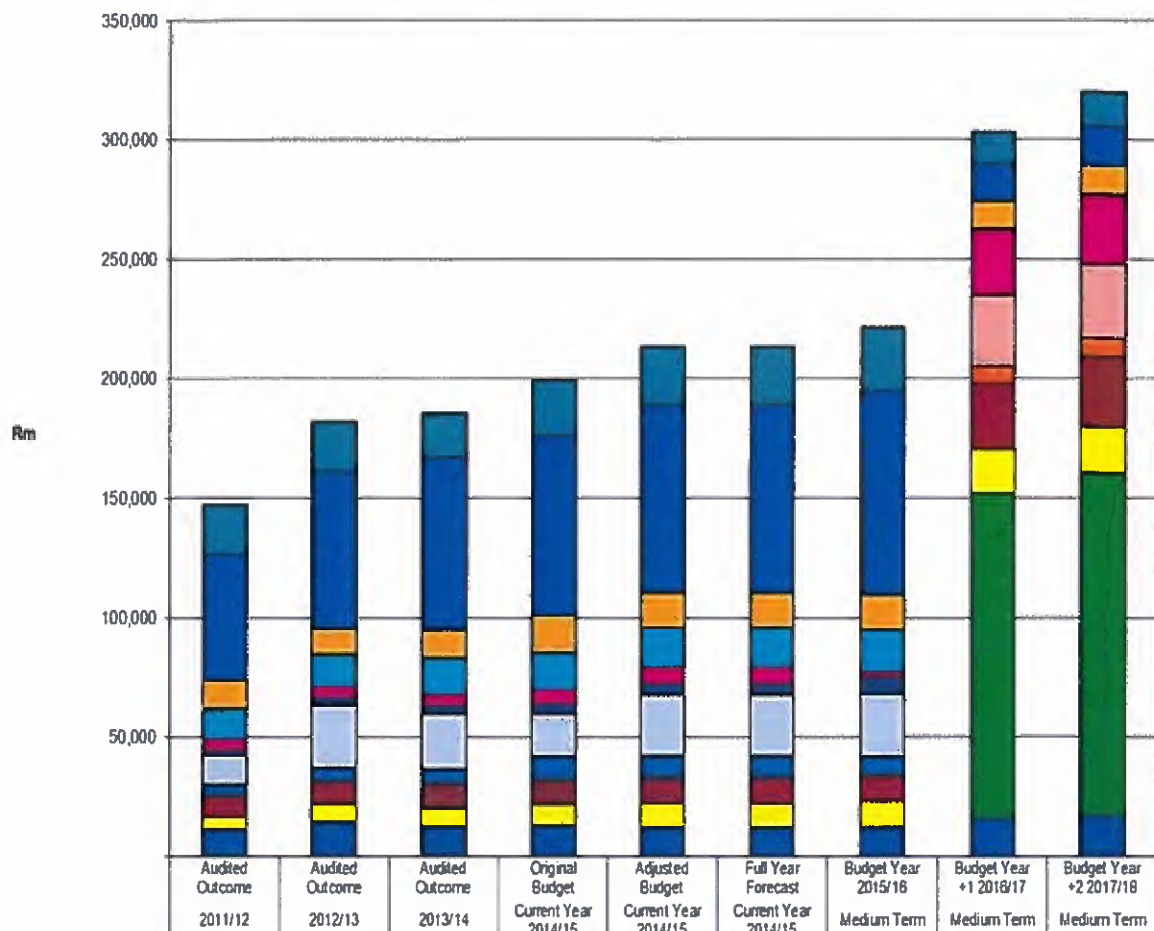




**Expenditure by Standard Classification - Schedule A2**

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Corporate services	11,253	14,741	12,906	13,185	12,203	12,203	12,434	16,179	17,086
Environmental protection								135,913	143,411
Waste water management	5,120	6,775	7,232	8,344	10,226	10,226	10,836	18,229	19,358
Executive and council	8,771	9,705	10,001	9,920	10,300	10,300	10,080	27,763	29,325
Sport and recreation								7,262	7,669
Health	809	741	803	998	944	944	935	29,384	31,029
Community and social services	4,459	5,190	5,795	9,245	8,780	8,780	7,485		
Road transport	12,107	26,367	23,104	17,981	25,468	25,468	26,591		
Public safety	2,293	3,131	3,608	4,070	4,483	4,483	6,857		
Planning and development	4,807	4,827	4,892	6,370	6,992	6,992	2,155	27,101	28,619
Housing								990	1,045
Waste management	12,602	13,681	14,794	15,397	16,371	16,371	17,310		
Water	11,462	10,151	11,605	15,715	14,396	14,396	14,891	11,290	11,747
Electricity	53,042	66,308	72,971	75,453	79,206	79,206	85,575	15,770	16,653
Budget and treasury office	20,827	20,405	18,357	22,791	24,074	24,074	26,327	13,155	13,892

Expenditure by standard classification - Chart 8



	Audited Outcome 2011/12	Audited Outcome 2012/13	Audited Outcome 2013/14	Original Budget Current Year 2014/15	Adjusted Budget Current Year 2014/15	Full Year Forecast Current Year 2014/15	Budget Year 2015/16 Medium Term	Budget Year +1 2016/17 Medium Term	Budget Year +2 2017/18 Medium Term
■ Budget and treasury office	20,827	20,405	18,357	22,791	24,074	24,074	26,327	13,155	13,892
■ Electricity	53,042	66,308	72,971	75,453	79,206	79,206	85,575	15,770	16,653
■ Water	11,462	10,151	11,605	15,715	14,396	14,396	14,891	11,290	11,747
■ Waste management	12,602	13,681	14,794	15,397	16,371	16,371	17,310		
■ Housing								990	1,045
■ Planning and development	4,807	4,827	4,892	6,370	6,992	6,992	2,155	27,101	28,619
■ Public safety	2,293	3,131	3,608	4,070	4,483	4,483	6,857		
■ Road transport	12,107	26,367	23,104	17,981	25,468	25,468	26,591		
■ Community and social services	4,459	5,190	5,795	9,245	8,780	8,780	7,485		
■ Health	809	741	603	898	944	944	935	29,384	31,029
■ Sport and recreation								7,262	7,669
■ Executive and council	8,771	9,705	10,001	9,920	10,300	10,300	10,080	27,763	29,325
■ Waste water management	5,120	6,775	7,232	8,344	10,226	10,226	10,836	18,229	19,358
■ Environmental protection								135,913	143,411
■ Corporate services	11,253	14,741	12,906	13,185	12,203	12,203	12,434	16,179	17,086

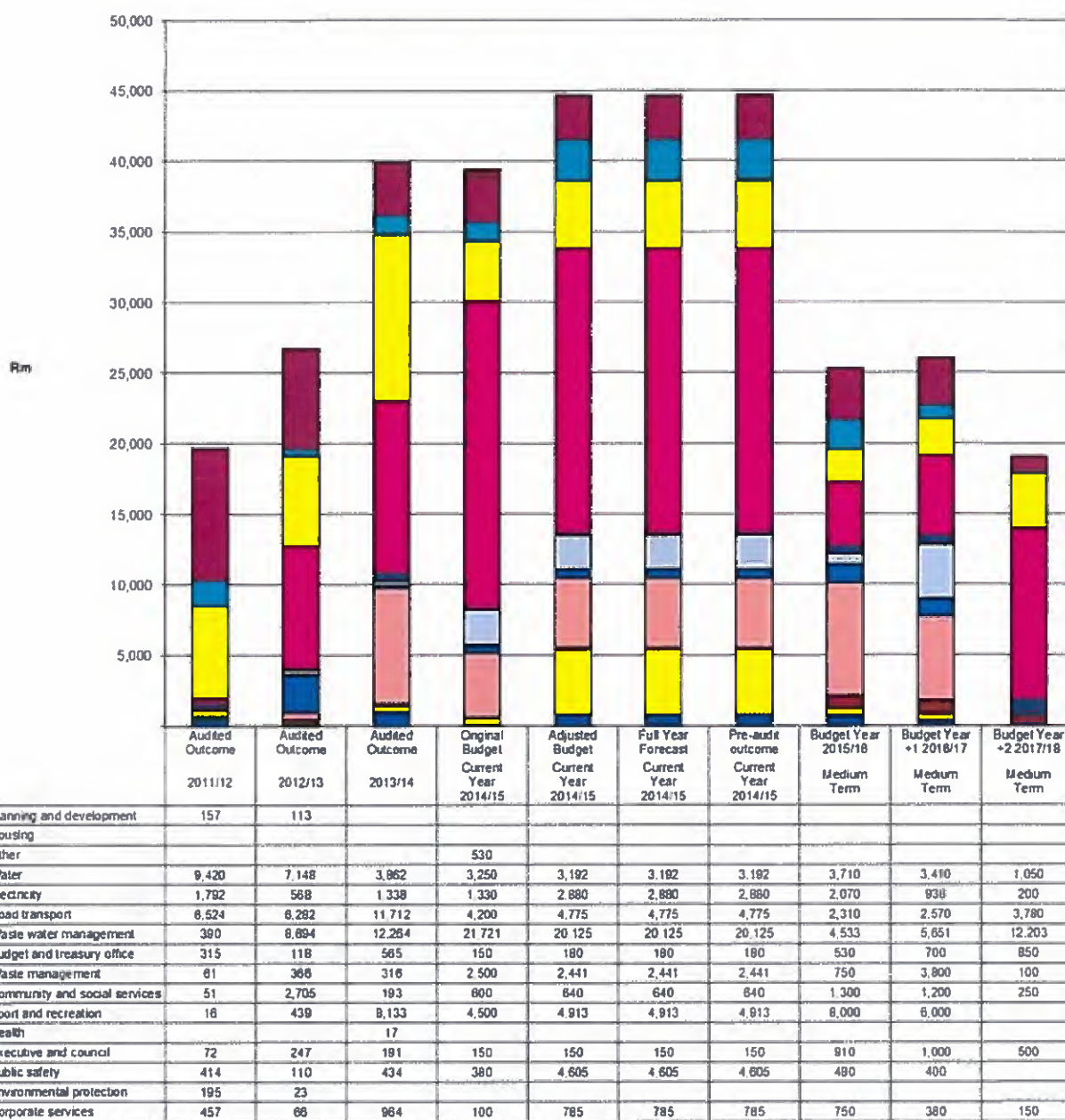
## 1.5.2 Capital Expenditure Charts

### Capital Expenditure by Standard Classification - Schedule A5

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Corporate services	457	66	964	100	785	785	785	750	380	150
Environmental protection	195	23								
Public safety	414	110	434	380	4,605	4,605	4,605	480	400	
Executive and council	72	247	191	150	150	150	150	910	1,000	500
Health			17							
Sport and recreation	16	439	8,133	4,500	4,913	4,913	4,913	8,000	8,000	
Community and social services	51	2,705	193	600	640	640	640	1,300	1,200	250
Waste management	61	366	318	2,500	2,441	2,441	2,441	750	3,800	100
Budget and treasury office	315	118	565	150	180	180	180	530	700	850
Waste water management	390	8,694	12,264	21,721	20,125	20,125	20,125	4,533	5,651	12,203
Road transport	6,524	6,282	11,712	4,200	4,775	4,775	4,775	2,310	2,570	3,780
Electricity	1,792	568	1,338	1,330	2,880	2,880	2,880	2,070	936	200
Water	9,420	7,148	3,862	3,250	3,192	3,192	3,192	3,710	3,410	1,050
Other				530						
Housing										
Planning and development	157	113								



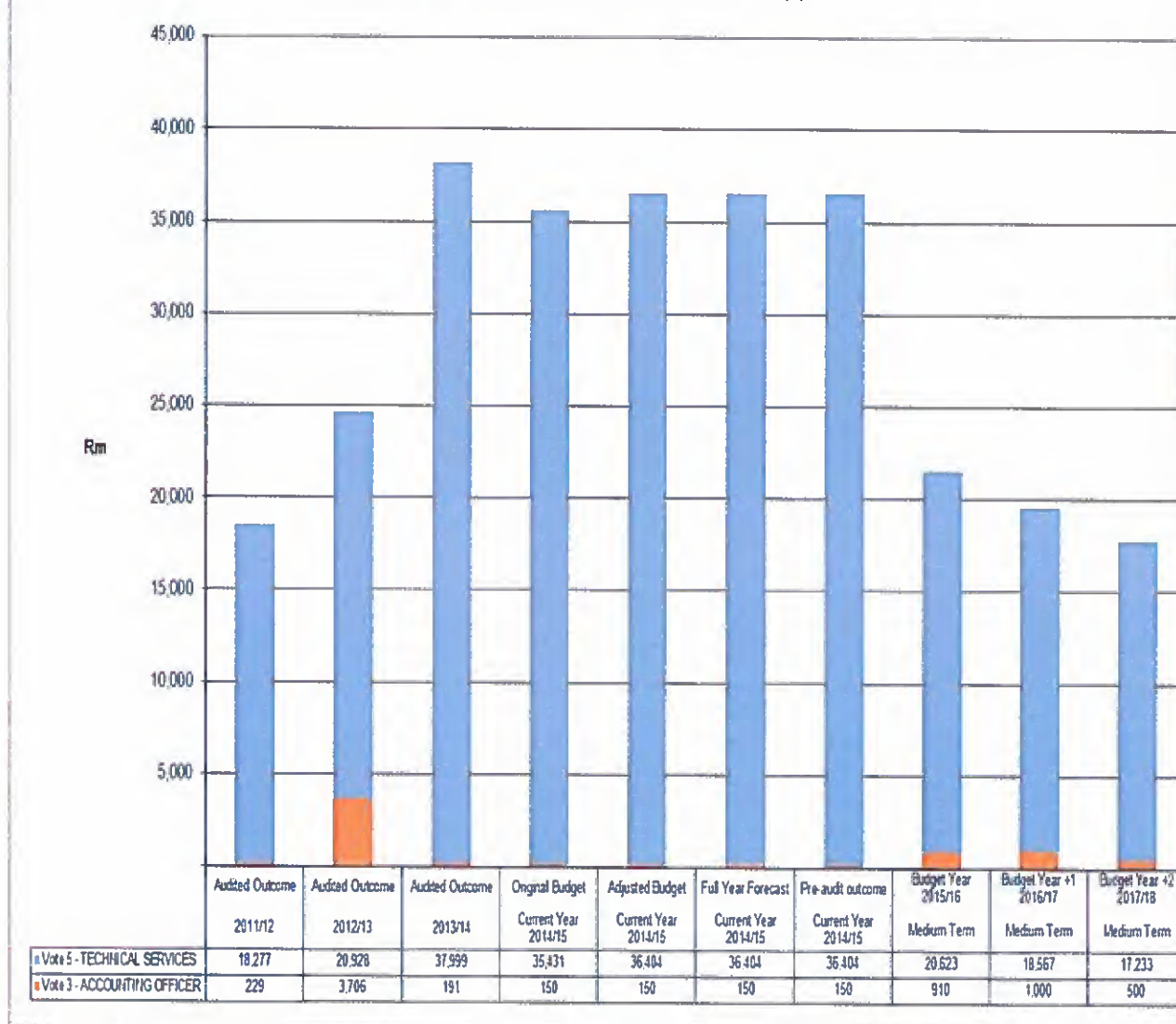
Capital expenditure by Standard Classification - Chart 9



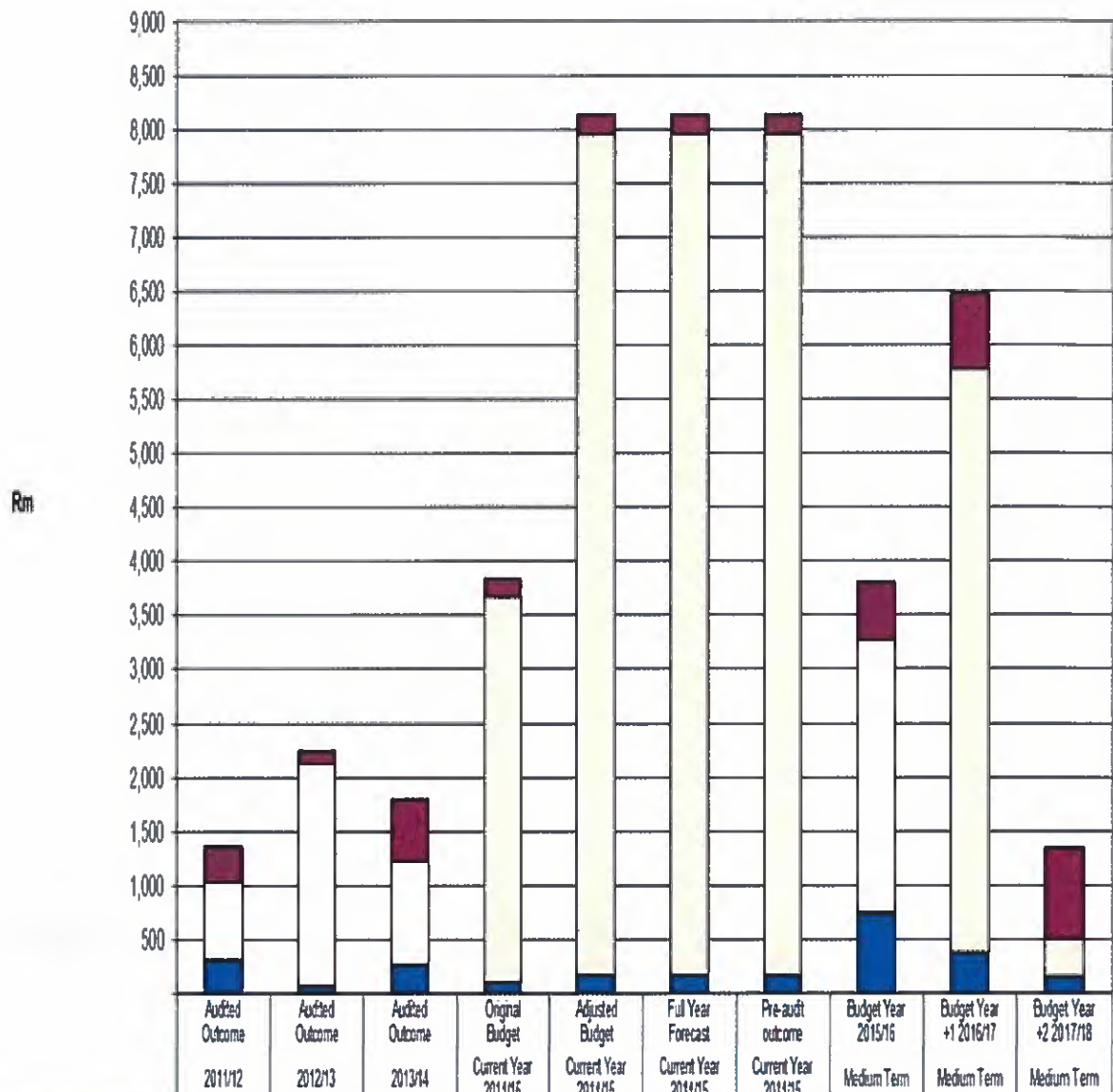
## Capital Expenditure by Municipal Vote - Schedule A5

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Vote 7 - CORPORATE SERVICES	307	66	269	100	165	165	165	750	380	150
Vote 2 - MUNICIPAL COUNCIL										
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	737	2,061	966	3,580	7,786	7,786	7,786	2,530	5,400	350
Vote 1 - MAYORAL EXECUTIVE										
Vote 4 - BUDGET & TREASURY	315	118	565	150	180	180	180	530	700	850
Vote 3 - ACCOUNTING OFFICER	229	3,706	191	150	150	150	150	910	1,000	500
Vote 5 - TECHNICAL SERVICES	18,277	20,928	37,999	35,431	36,404	36,404	36,404	20,623	18,567	17,233

Capital expenditure by Municipal Vote (Major) - Chart 10(a)



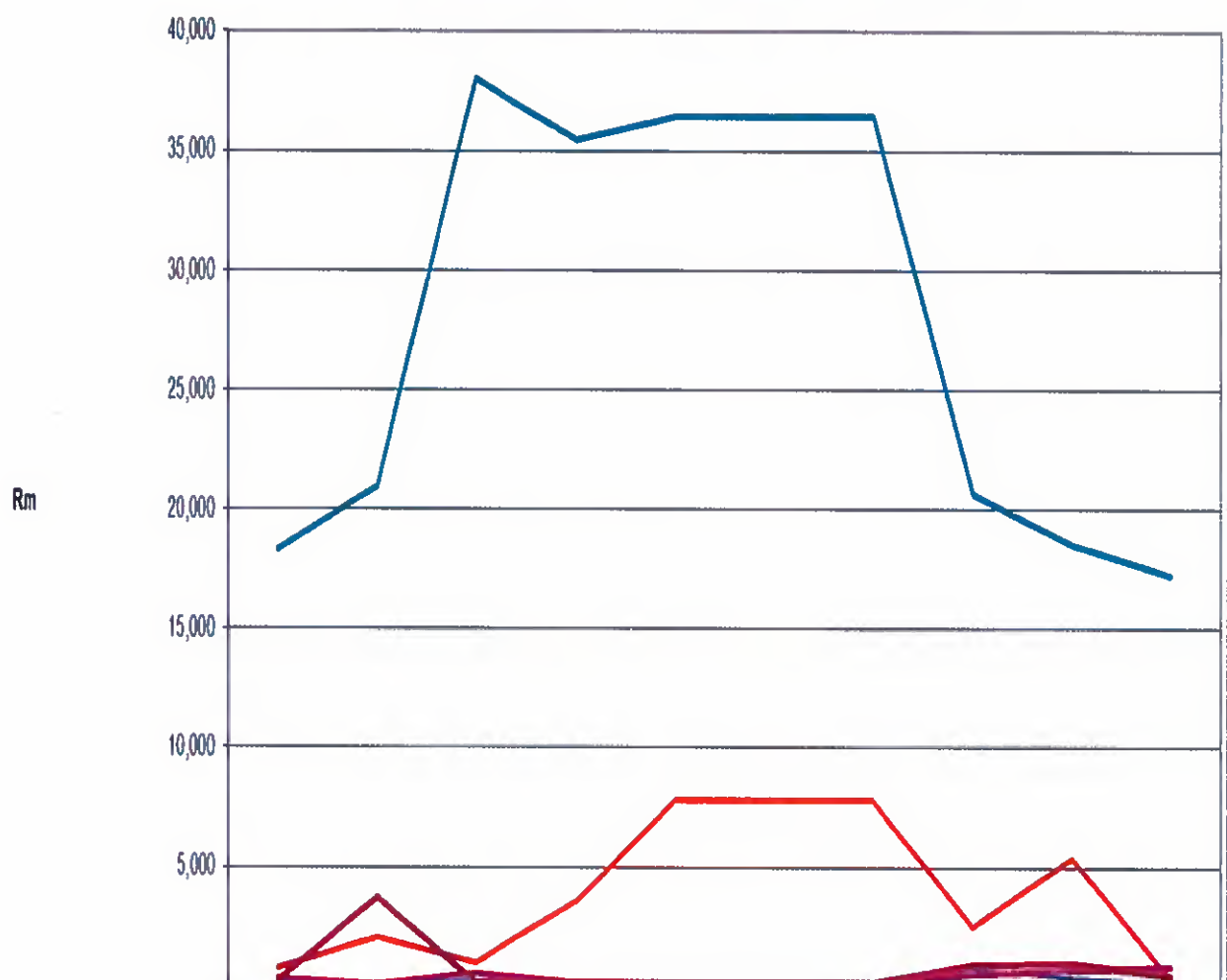
Capital expenditure by Municipal Vote (Minor) - Chart 11



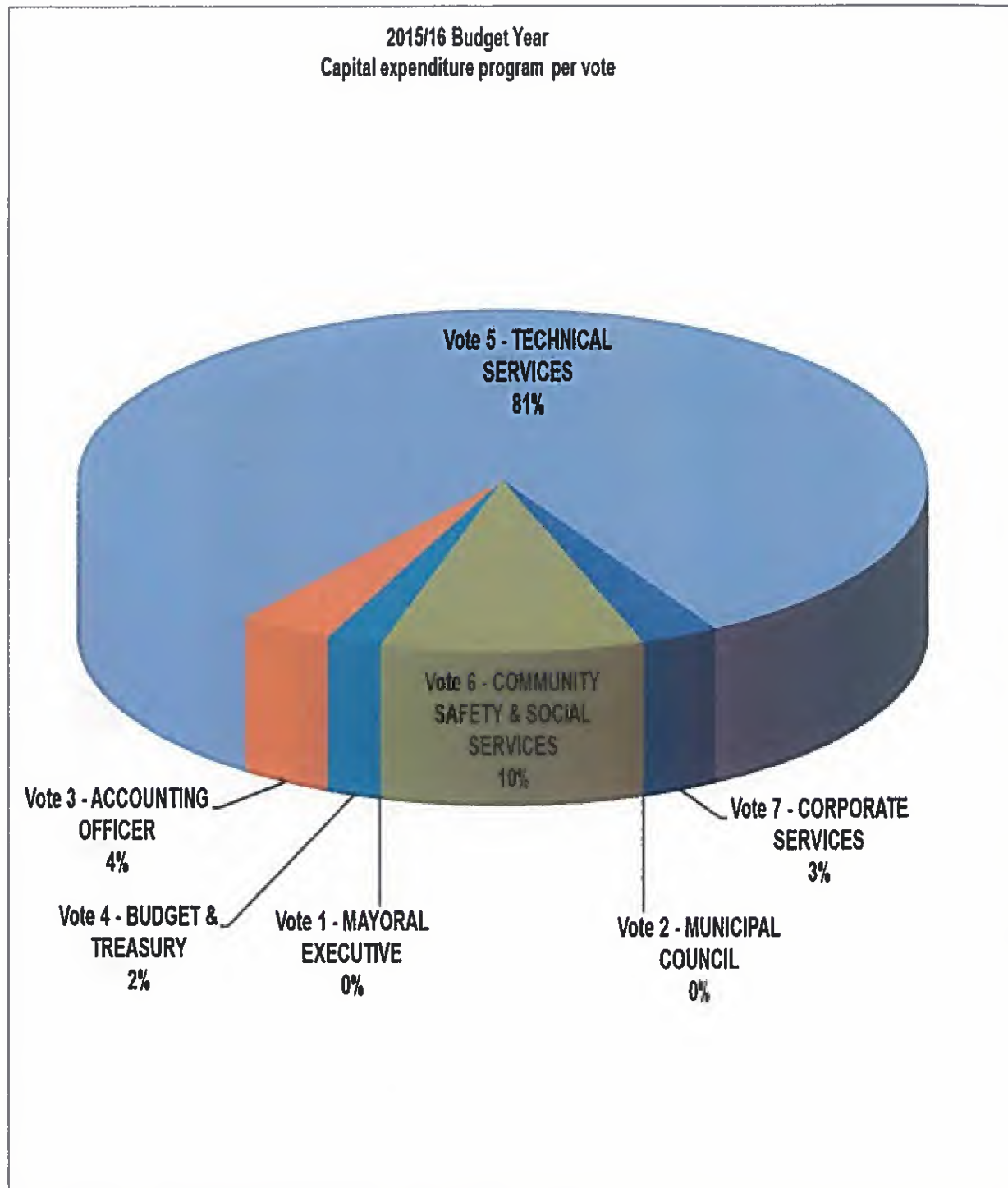
■ Vote 4 - BUDGET & TREASURY	315	118	565	150	180	180	160	530	700	850
□ Vote 1 - MAYORAL EXECUTIVE										
□ Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	737	2,061	566	3,580	7,786	7,786	7,786	2,530	5,400	350
■ Vote 2 - MUNICIPAL COUNCIL										
■ Vote 7 - CORPORATE SERVICES	307	66	269	100	165	165	165	750	380	150

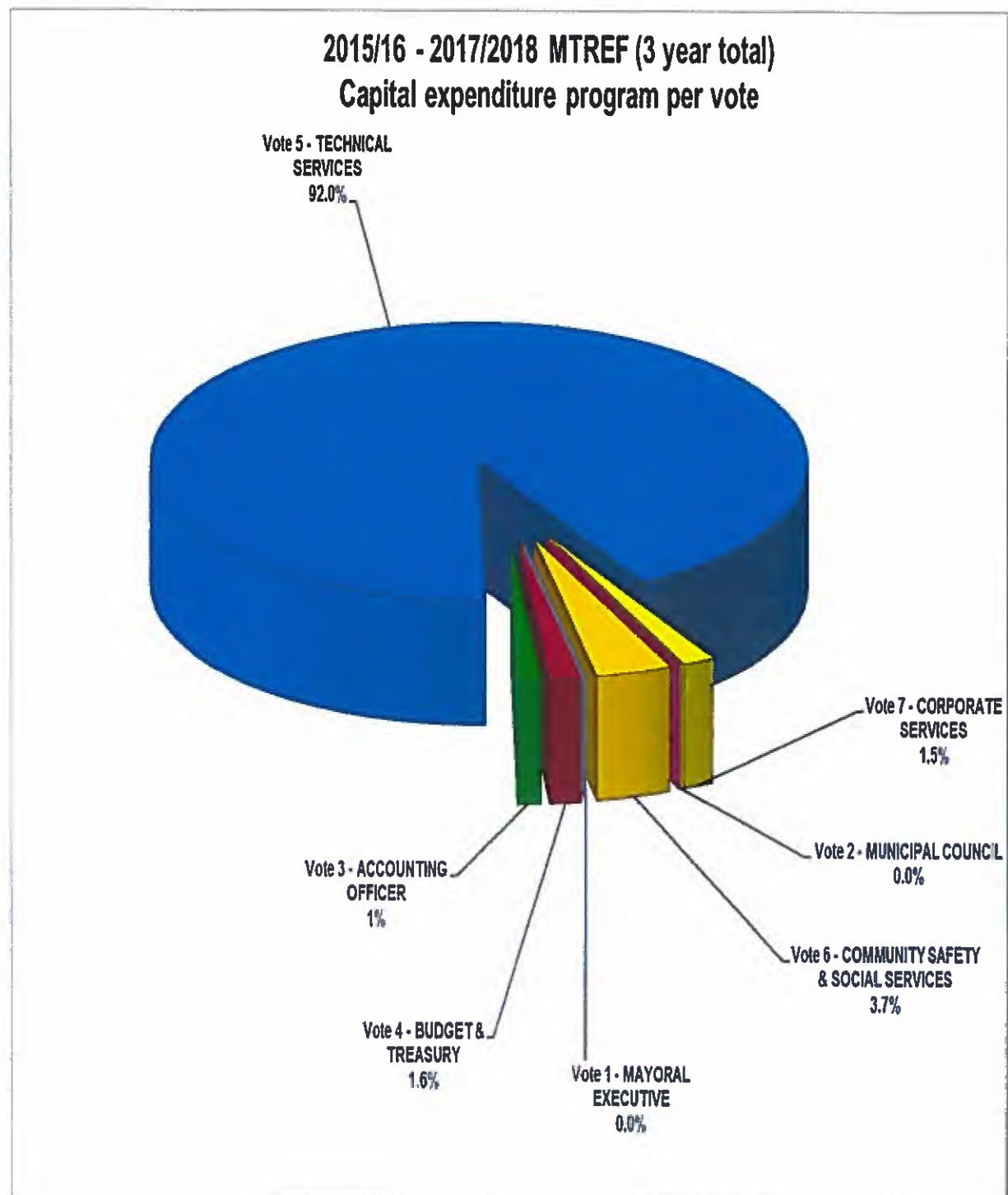


Capital expenditure by Municipal Vote (Major - Trend) - Chart 10(b)



	Audited Outcome 2011/12	Audited Outcome 2012/13	Audited Outcome 2013/14	Original Budget Current Year 2014/15	Adjusted Budget Current Year 2014/15	Full Year Forecast Current Year 2014/15	Pre-audit outcome Current Year 2014/15	Budget Year 2015/16 Medium Term	Budget Year +1 2016/17 Medium Term	Budget Year +2 2017/18 Medium Term
Vote 7 - CORPORATE SERVICES	307	66	269	100	165	165	165	750	380	150
Vote 2 - MUNICIPAL COUNCIL										
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	737	2,061	966	3,580	7,786	7,786	7,786	2,530	5,400	350
Vote 1 - MAYORAL EXECUTIVE										
Vote 4 - BUDGET & TREASURY	315	118	565	150	180	180	180	530	700	850
Vote 3 - ACCOUNTING OFFICER	229	3,706	191	150	150	150	150	910	1,000	500
Vote 5 - TECHNICAL SERVICES	18,277	20,928	37,999	35,431	36,404	36,404	36,404	20,623	18,567	17,233



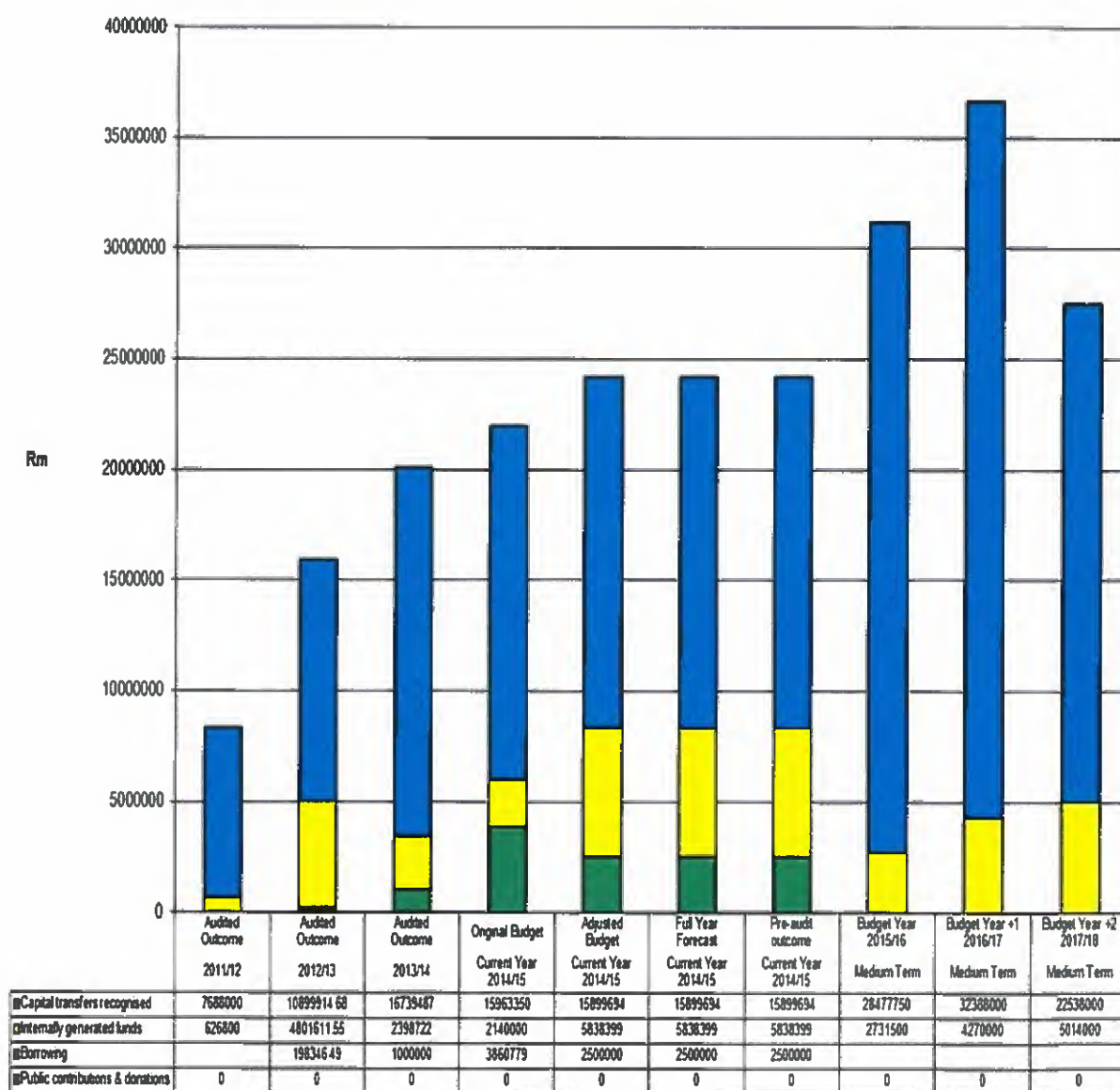




Capital funding by source - Schedule A5

	2011/12	2012/13	2013/14	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Current Year 2014/15	Medium Term	Medium Term	Medium Term
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Public contributions & donations										
Borrowing		198	1,000	3,881	2,500	2,500	2,500			
Internally generated funds	627	4,802	2,399	2,140	5,838	5,838	5,838	2,732	4,270	5,014
Capital transfers recognised	7,688	10,900	16,739	15,963	15,900	15,900	15,900	26,478	32,388	22,538

Capital funding by source - Chart A13



## **PART 2 – SUPPORTING DOCUMENTATION**

### **1.6 Service Delivery and Budget Implementation Plan (SDBIP), and alignment of Annual Budget with Integrated Development Plan**

The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.

The Draft 2015/2016 SDBIP , as well as the Draft 2015/2016 IDP is separate documents that accompanies the 2015/2016 Draft MTREF Budget document.

### **1.7 Service Level Standards**

The MFMA Circular No.72 indicated that all municipalities must formulate service level standards which must form part of the 2015/16 tabled MTREF budget documentation.

*“The essence of any service improvement initiative in a local government setting is that citizen satisfaction is the most reliable indicator of improvement in service performance.*

*Service standards minimize uncertainty and ensure that citizens have realistic expectations about the nature of services being delivered. Service standards also promote a culture of effectiveness and efficiency and are used to measure performance. Improving service delivery is a continuous process and not a once-off task. It calls for a shift from inward-looking bureaucratic systems, processes and attitudes to searching for new ways of working that will give priority to the needs of citizens. To verify whether delivery has met a standard, services standards need to be measurable, but is more than just delivery targets such as reducing waiting times or speeding up response times.*

*Services standards indicate to what standard a particular service is delivered. Thus service standards can measure or evaluate the performance of local governments in terms of service delivery. Service standards are developed and measured against:*

- Quantity*
- Quality*
- Time/Timeliness*
- Value for money*
- Access*
- Equity*
- Flexibility*

*The main concern of citizens is that municipalities deliver good quality services to meet their needs. Public communication is thus essential to enable citizens to know, how to access services, what service standards to expect, how to give feedback or complain about services, and what is being done to improve services.*

*A good starting point for communicating with citizens is to identify what they want and need to know, and then decide how to respond.*

The following schedule reflects the history of the service standards of the Blue Crane Route Municipality:

Province: Municipality(EC102) - Schedule of Service Delivery Standards Table

Standard	Description	Service Level
<b>Solid Waste Removal</b>		
Premise based removal (Residential Frequency)		Once a week
Premise based removal (Business Frequency)		Once a week
Bulk Removal (Frequency)		Only on request
Removal Bags provided (Yes/No)		Yes
Garden refuse removal included (Yes/No)		Yes
Street Cleaning Frequency in CBD		Daily
Street Cleaning Frequency in areas excluding CBD		As Necessary
How soon are public areas cleaned after events (24hours/48hours/longer)		48 hours
Clearing of illegal dumping (24hours/48hours/longer)		Longer
Recycling or environmentally friendly practices (Yes/No)		Yes
Licensed landfill site (Yes/No)		Yes
<b>Water Service</b>		
Water Quality rating (Blue/Green/Brown/NO drop)		Blue
Is free water available to all? (All/only to the indigent consumers)		Only to the indigent Consumers
Frequency of meter reading? (per month, per year)		per month
Are estimated consumption calculated on actual consumption over (two months/three months/longer period)		Three months period
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)		
One service connection affected (number of hours)		4 hours
Up to 5 service connection affected (number of hours)		8 hours
Up to 20 service connection affected (number of hours)		24 hours
Feeder pipe larger than 800mm (number of hours)		N/A
What is the average minimum water flow in your municipality?		2million Kl per annum
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		
How long does it take to replace faulty water meters? (days)		2 days
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)		No - we have telemetry in place
<b>Electricity Service</b>		
What is your electricity availability percentage on average per month?		97% due to old rural lines that are failing
Do your municipality have a ripple control in place that is operational? (Yes/No)		No
How much do you estimate is the cost saving in utilizing the ripple control system?		
What is the frequency of meters being read? (per month, per year)		once per month
Are estimated consumption calculated at consumption over (two months/three months/longer period)		
On average for how long does the municipality use estimates before reverting back to actual readings? (months)		
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)		immediately in town and a day rural area
Are accounts normally calculated on actual readings? (Yes/no)		
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)		
How long does it take to replace faulty meters? (days)		1 day
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)		(Yes) random audit and disconnect
How effective is the action plan in curbing line losses? (Good/Bad)		(Bad) line losses happen in areas outside town and is difficult to control
How soon does the municipality provide a quotation to a customer upon a written request? (days)		1 day
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)		1 day
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)		2 working days
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)		2 working days
<b>Sewerage Service</b>		
Are your purification system effective enough to put water back in to the system after purification?		Compliant - currently upgrading water treatment
To what extent do you subsidize your indigent consumers?		50% - 100%
How long does it take to restore sewerage breakages on average		
Severe overflow? (hours)		24 hours
Sewer blocked pipes. Large pipes? (Hours)		24 hours
Sewer blocked pipes. Small pipes? (Hours)		24 hours
Spillage clean-up? (hours)		24 hours
Replacement of manhole covers? (Hours)		48 hours



## Province: Municipality(EC102) - Schedule of Service Delivery Standards Table

Standard	Description	Service Level
<b>Road Infrastructure Services</b>		
	Time taken to repair a single pothole on a major road? (Hours)	5 hours
	Time taken to repair a single pothole on a minor road? (Hours)	3 hours
	Time taken to repair a road following an open trench service crossing? (Hours)	8 hours
	Time taken to repair walkways? (Hours)	8 hours
<b>Property valuations</b>		
	How long does it take on average from completion to the first account being issued? (one month/three months or longer)	three months
	Do you have any special rating properties? (Yes/No)	Yes
<b>Financial Management</b>		
	Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/increase)	Decrease
	Are the financial statement outsourcing? (Yes/No)	No
	Are there Council adopted business process restructuring the flow and management of documentation feeding to Trial Balance?	Yes
	How long does it take for an Tax/Invoice to be paid from the date it has been received?	within 30 days
	Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	No
<b>Administration</b>		
	Reaction time on enquiries and requests?	working on ad hoc basis, busy developing a customer care policy
	Time to respond to a verbal customer enquiry or request? (working days)	3 - 7 working days
	Time to respond to a written customer enquiry or request? (working days)	3 - 7 working acknowledge receipt if contacts details are attached, and refer to relevant department
	Time to resolve a customer enquiry or request? (working days)	3 - 7 working days
	What percentage of calls are not answered? (5%, 10% or more)	10%, busy centralising the customer care unit
	How long does it take to respond to voice mails? (hours)	N/A
	Does the municipality have control over locked enquiries? (Yes/No)	No
	Is there a reduction in the number of complaints or not? (Yes/No)	Yes
	How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 day
	How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	In the process of centralising the SCM Unit
<b>Community safety and licensing services</b>		
	How long does it take to register a vehicle? (minutes)	5 minutes
	How long does it take to renew a vehicle license? (minutes)	5 minutes
	How long does it take to issue a duplicate registration certificate vehicle? (minutes)	5 minutes
	How long does it take to de-register a vehicle? (minutes)	5 minutes
	How long does it take to renew a drivers license? (minutes)	5 minutes
	What is the average reaction time of the fire service to an incident? (minutes)	
	What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	
	What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	
<b>Economic development</b>		
	How many economic development projects does the municipality drive?	eighteen
	How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	four
	What percentage of the projects have created sustainable job security?	44%
	Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	No
<b>Other Service delivery and communication</b>		
	Is a information package handed to the new customer? (Yes/No)	No
	Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes
	Are customers treated in a professional and humanly manner? (Yes/No)	Yes

## 1.8 Measurable Performance Objectives and Indicators

The strategic objectives have been formulated to address the development priorities as outlined in the 2015/2016 Integrated Development Plan (IDP) of the municipality.

## 1.9 Overview of Budget Related Policies

The Blue Crane Route Municipality have implemented the prescribed statutory financial related policies and they are reviewed on an annually basis. The Financial Policies and By-Laws of the Blue Crane Route Municipality are to provide sound, secure and fraud free management of financial services.

The detailed adopted financial related Policies and By-Laws are not included in this budget documentation. However they are available at the Council offices for viewing, as well as on the website.

The following policy instruments direct strategic objectives and business operations with the view to achieve sustainable economic, social and environmental performance.

All relevant policies are promulgated into By-laws and Gazetted accordingly. The Property Rates tariffs and Council Resolution authorising the levying of rates have also been Gazetted for the 2014/15 financial year.

	Policy/By-Law Name	Short Description of Policy/By-Law
1	Accounting Policies	The basic objective of Accounting Standards is to remove variations in the treatment of several accounting aspects and to bring about standardization in the presentation. They intent to harmonize the diverse accounting policies followed in the preparation of financial statements by different reporting enterprises so as to facilitate intra-firm and inter-firm comparison.
2	Asset Management Policy	The Asset Management Policy provides direction for the management, accounting and control of Property, Plant & Equipment (Fixed Assets) owned or controlled by municipality.
3	Borrowing Policy	The purpose of this policy is to ensure that borrowing forms part of the financial management procedures of the Municipality and to ensure that prudent borrowing procedures are consistently applied in a prudent and accountable manner.
4	Budget Policy	The aim of the policy is to set out the budgeting principles, which the municipality will follow in preparing each annual budget, as well as the responsibilities of the Chief Financial Officer in compiling such budget.

	<b>Policy/By-Law Name</b>	<b>Short Description of Policy/By-Law</b>
5	Capital Infrastructure Investment Policy	This policy sets out the process and methodology for capital infrastructure investment regardless of the funding source.
6	Cash Management and Payment of Creditors Policy	The objective of this policy is to ensure that the Municipality has a sound cash management and payment system.
7	Cash Management and Payment of Creditors Policy	The objective of this policy is to ensure that the Municipality has a sound cash management and payment system.
8	Cash Receipt and Banking Policy	The objectives of this policy are – to ensure that the Municipality's bank account(s) are effectively managed and accounted for; and to ensure that receipts of revenue are adequately safeguarded and accounted for.
9	Cost Estimation Policy	The Municipality needs to have an appropriate methodology of cost estimation in order to ensure that – The cost of producing and supplying goods and services to consumers is accurately determined in order to ensure that consumer charges and tariffs reflect the cost involved in their supply; The Municipality is able to quantify savings and /or losses that it may bring about; Expenditure budgets are realistic; When it executes work for third parties the cost incurred is recovered; and; The cost of inter-departmental service provision is accurately determined and charged out.
10	Credit Control and Debt Collection ex Revenue By-Law	The purpose is to ensure that credit control and debt collection forms an integral part of the financial system of the local authority, and to ensure that the same procedure be followed for each individual case.
11	EPWP Policy	The purpose of this policy document is to provide a framework for the implementation of the Expanded Public Works Programme (EPWP) within the Blue Crane Route Municipality (BCRM), which include the operations of all the municipal entities. The policy framework seeks to create work opportunities for the unemployed using BCRM expenditure in the short-to medium term (next 5 years), in line with the government's directive.
12	Financial Framework Policy	The financial framework policy of the Blue Crane Route Municipality is to provide a sound financial base and the resources necessary to sustain a satisfactory level of municipal services to the citizens within the Blue Crane Route Municipal area.
13	Fraud Prevention Plan	The objective of this plan / policy is to facilitate the development of controls which will aid in the detection and prevention of fraud against BCRM. It is the intent of BCRM to promote consistent organizational behavior by providing guidelines and assigning responsibility for the development of controls and conduct of investigations.



	<b>Policy/By-Law Name</b>	<b>Short Description of Policy/By-Law</b>
14	Fruitless Wasteful Expenditure Policy	To prevent and detect unauthorised, irregular, fruitless and wasteful expenditure, and to see to that this policy implement effective, efficient and transparent processes of financial and risk management.
15	Funding and Reserve Policy	This policy sets out the assumptions and methodology for estimating the following:- (a) Projected billings, collections and all direct revenues; (b) The provision for revenue that will not be collected; (c) The funds the Municipality can expect to receive from investments; (d) The proceeds the Municipality can expect to receive from the transfer or disposal (sale) of both its fixed and movable assets; (e) The Municipality's borrowing requirements; and (f) The funds to be set aside in reserves.
16	Indigent Policy	The objective of this policy will be to ensure the following: The provision of basic services to the community in a sustainable manner within the financial and administrative capacity of the Council; The financial sustainability of free basic services through the determination of appropriate tariffs that contribute to such sustainability through cross subsidization; Establishment of a framework for the identification and management of indigent households including a socio-economic analysis where necessary and an exit strategy; The provision of procedures and guidelines for the subsidization of basic charges and the provision of free basic energy to indigent households; and Co-operative governance with other spheres of government.
17	Investment Policy	This policy deals with the investment of the Municipality's money not needed for the immediate purposes of the Municipality.
18	Policy related to Long-Term Financial Planning	The Policy on Long-Term Financial Planning is aimed at ensuring that the Municipality has sufficient and cost-effective funding in order to achieve its long term objectives through the implementation of the medium term operating and capital budgets.
19	Rates Policy By-Law	To determine or provide criteria for the determination of categories of properties for the purpose of levying different rates and categories of properties, for the purpose of granting exemptions, rebates and reductions
20	Recruitment Policy	To apply consistent, transparent, procedurally and substantively fair recruitment and selection procedures; To give effect to fair recruitment and selection processes; To ensure that the recruitment process complies with the relevant legislations; To provide an effective system to be used by line management and Corporate Services Department in filling vacant positions; To provide guidelines for the systematic process through which line managers can request the approval and filling of vacancies; To ensure that all candidates are selected objectively and on merit; To attract and retain the interests of suitable candidates and to project a positive image of the municipality to outsiders.

	<b>Policy/By-Law Name</b>	<b>Short Description of Policy/By-Law</b>
21	Rewards, Gifts and Favours Policy	To set out in clear terms the rules that apply to offers of a reward, gift or favours from persons having or proposing to have a contractual relationship with the municipality and the responsibilities of councillors and staff members in this regard. The Code of Conduct and Rewards, Gifts and Favours Policy is aimed at ensuring that councillors and staff members conduct themselves so that their good faith and integrity should not be open to question.
22	Risk Management Policy	The objectives of this policy are – To provide a framework for the effective identification, measurement, avoidance/ management, and reporting, of the Municipality's risks; To define and assign risk management roles and responsibilities within the Municipality; and; To define a reporting framework which ensures regular communication of risk management information to the Council, portfolio committees, the audit committee and senior management and officials engaged in risk management activities.
23	Roles and Responsibilities and the Delegation of Powers Policy	In this policy, the specific roles and areas of responsibility of each political office-bearer, political structure and the Municipal Manager are defined to ensure: good relationships between these bodies and persons; appropriate lines of accountability and reporting for these bodies and persons; the minimisation and prevention of unnecessary overlapping of responsibilities and duplication of powers between these bodies and persons; that disputes that may arise between these bodies and persons are resolved amicably and timely; and dynamic and productive interaction between these bodies and persons, other Councillors and officials of the Municipality.
24	Roles and Responsibilities and the Delegation of Powers Policy	In this policy, the specific roles and areas of responsibility of each political office-bearer, political structure and the Municipal Manager are defined to ensure: good relationships between these bodies and persons; appropriate lines of accountability and reporting for these bodies and persons; the minimisation and prevention of unnecessary overlapping of responsibilities and duplication of powers between these bodies and persons; that disputes that may arise between these bodies and persons are resolved amicably and timely; and dynamic and productive interaction between these bodies and persons, other Councillors and officials of the Municipality.
25	Supply Chain Management Policy	The primary goal of BCRM's supply chain management system is – To ensure that the Municipality obtains the best value for money possible when it contracts for the supply of goods and services and the execution of work. The secondary objectives of the supply chain management system are – To promote local economic development by giving preference to local service providers and contractors; To promote Black economic empowerment by facilitating access by historically disadvantaged individuals to acquisitions and disposals; To combat corruption in procurement; To promote accountability for procurement decisions and contract management.

	Policy/By-Law Name	Short Description of Policy/By-Law
26	Tariff ex Revenue By-Law	The object of this by-law is to ensure that – Tariffs are determined in order to facilitate and ensure sustainable and affordable services.

## 1.2 Overview of Budget Assumptions

Budgets are prepared in an environment of uncertainty, to prepare meaningful budgets assumptions need to be made about internal and external factors that could influence the budget.

In January 2010, Cabinet adopted 12 outcomes within which to frame public service delivery priorities and targets. Cabinet ministers have signed performance agreements linked to these outcomes. More detailed delivery agreements have since been developed to extend targets and responsibilities to national and provincial departments, agencies and municipalities.

Blue Crane Route Municipality is expected to take the 12 outcomes into consideration when reviewing the IDP and developing the annual budget for the 2015/2016 MTREF.

Hereunder follows the 12 outcomes:

- 1) Improve the quality of basic education
- 2) Improve health and life expectancy
- 3) All people in South Africa protected and feel safe
- 4) Decent employment through inclusive economic growth
- 5) A skilled and capable workforce to support inclusive growth
- 6) An efficient, competitive and responsive economic infrastructure network
- 7) Vibrant, equitable and sustainable rural communities and food security
- 8) Sustainable human settlements and improved quality of household life
- 9) A response and, accountable, effective and efficient local government system
- 10) Protection and enhancement of environmental assets and natural resources
- 11) A better South Africa and safer Africa and world
- 12) A development-orientated public service and inclusive citizenship

## 1.10 Overview of Budget Funding

Sections 18 and 19 of the MFMA include the following requirements:

- An annual budget may only be funded from:
  - realistically anticipated revenues to be collected;
  - cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and
  - borrowed funds, but only for the capital budget referred to in section 17(2).

Revenue projections must be realistic taking into account:



- projected revenue for the current year based on collection levels to date; and
- actual revenue collected in previous financial years.

A municipality may spend money on a capital project only if the sources of funding have been considered, are available and have not been committed for other purposes.

Achievement of this requirement in totality effectively means that a Council has “balanced” its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

### 1.10.1 A Credible Budget

Amongst other things, a credible budget is a budget that:

- Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the municipality;
- Is achievable in terms of agreed service delivery and performance targets;
- Contains revenue and expenditure projections that are consistent with current and on past performance and supported by documented evidence of future assumptions;
- Does not jeopardise the financial viability of the municipality (ensures that the financial position is maintained with generally accepted prudential limits and that obligations can be met in the short, medium and long term; and
- Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

A budget sets out certain service delivery levels and associated financial implications. Therefore the community should realistically expect to receive these promised service delivery levels and understand the associated financial implications. Major under spending due to under collection of revenue or poor planning is a clear example of a budget that is not credible and unrealistic.

Furthermore, budgets tabled for consultation at least 90 days prior to the start of the budget year should already be credible and fairly close to the final approved budget.

### 1.10.2 Long-term Financial Planning

The municipality’s financial position is sound and this budget further ensures that it stays sound. Long term borrowing is limited and the cash position is strong.

Notice has been given in terms of section 46 3(a) of the Local Government: Municipal Finance Management Act No 56 of 2003 that a long-term debt (loan) is obtained by the municipality for the purpose of financing the following capital items as per approved budget of 2014/15:

Somerset East Waste Water Treatment Works:	R 13 000 000 (Thirteen million rand)
Plant and Equipment (Grader and Compactor):	<u>R 4 000 000</u> (Four million rand)
Total amount of loan	<b><u>R 17 000 000</u></b> (Seventeen million rand)

The loan period will be for a maximum period of five years and the loan will be unsecured.

The Public, National Treasury and Provincial Treasury were invited to submit written comments or representations to the Council on or before Monday, 23 March 2015 in respect of the proposed debt.

The municipality plans to continue exercising strict financial management and ensuring cash flow meets the requirements.

Due to the fact that the majority of capital expenditure from own sources be funded by way of own cash, the municipality must ensure that the principle of "the user pays for the use of assets" be applied in its long term financial strategy. It is for this reason that the municipality provided for cash-backed reserves, which consist of Employee Benefits provisions, the cost of replacing the existing valuation roll and contributions to the Capital Replacement Reserve with the idea being a contribution at least equal to the depreciation charges on those assets being used.

### 1.10.3 Source of Funding

Interest earned from investments is applied to the income and expenditure account to help fund the operating budget. The following tables summarises the budgeted interest over the MTREF:

Description	MTREF Budget 2015/2016	MTREF Budget 2016/2017	MTREF Budget 2017/2018
Investment Interest received	6%	6%	6%

*Source: 2015/2016 Draft MTREF Budget*

### 1.10.4 Sales of Assets

The municipality is still in the process of reviewing its land and asset holdings as part of its long term financial strategy. Major asset sales are therefore, excluded from the MTREF at this stage.

### 1.10.5 Borrowing

The MFMA prescribes the conditions within municipalities may borrow through either short or long term debt.

The Act stipulates that short term debt can be used to meet immediate cash flow needs but that it must be fully repaid within the financial year in which it was incurred. Long term debt can only be incurred for capital expenditure or to re-finance existing long term debt. Proposals to incur long term debt must go through a public consultation process.

*The MFMA requires a municipality or municipal entity to invite the National Treasury, the relevant provincial treasury and the public to submit written comments or representations to the council / board of directors in respect to the raising of any proposed debt through borrowing or any other instrument (refer sections 46 & 108).*

The ratios as set out in the Cash and Management Investment Policy are used to establish prudential levels of borrowing in terms of affordability and the overall indebtedness of the municipality.

Based on the measures of affordability, the municipality has made budgeted provisions for new borrowing for capital expenditure over the MTREF.

### **1.11 Expenditure on Allocations and Grants Programme and Allocations and Grants made by the Municipality**

The Grant budget is aligned with to DoRA as reflected on the supporting Table SA18.

The municipality makes annual grants to the Blue Crane Local Tourism Office, and also grant an Indigent Subsidy to all indigent households.

### **1.12 Monthly Targets for Revenue, Expenditure and Cash flow**

The supporting Tables SA25 to SA30 reflects the targets for Revenue, Expenditure and the Cash Flow.

### **1.13 Contracts having Future Budgetary Implications**

The municipality is in the processing of updating the records on contracts having future budgetary implications and cannot reflect details at this stage.

### **1.14 Capital Expenditure Status**

The supporting Tables SA34 to SA37 reflects the Capital Expenditure Status.

### **1.15 Legislation Compliance Status**

Each year, National Treasury issues MFMA circulars to municipalities advising them of the budget parameters within which municipalities should work when preparing their budgets, together with other MFMA circulars and the Budget and Reporting Regulations.

The BCRM are fully compliant with the legislation applicable to municipalities, and the contents of all the relevant Circulars, etc. where noted and considered when the budget was compiled.

### **1.16 BCRM 2015/2016 Tariff Book**

The municipality has kept the contents of MFMA Circular 74, under Revising Rates, Tariffs and other Charges, as well as MFMA Circular 75, under point 4, Revising Rates, Tariffs and other Charges in mind when the 2015/2016 was determined as well as the affordability thereof within the community, and NERSA's guideline received.



The Tariffs for the final budget were structured as follows:

- 6% increase on the whole tariff structure, excluding electricity tariff of an estimated percentage increase of 12.20%, due to pending NERSA approval.

### **1.17 Supporting documentation Tables**

The supporting documentation tables (SA1 to SA37) as required in terms of Section 8 of the Municipal Budget and Reporting Regulations of National Treasury are reflected underneath.

## BCRM Supporting Table SA1 – Budgeted Financial Performance

EC102 Blue Crane Route - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

EC102 Blue Crane Route - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
<b>REVENUE ITEMS:</b>											
<b>Property rates</b>	5										
Total Property Rates		7,537	8,002	8,496	9,731	9,731	9,731	9,731	10,317	10,926	11,538
less Revenue Foregone					851	851	853	853	692	733	774
<b>Net Property Rates</b>		<b>7,537</b>	<b>8,002</b>	<b>8,496</b>	<b>9,080</b>	<b>9,078</b>	<b>9,078</b>	<b>9,078</b>	<b>9,625</b>	<b>10,193</b>	<b>10,763</b>
<b>Service charges - electricity revenue</b>	6										
Total Service charges - electricity revenue		52,630	62,882	65,313	80,025	76,214	76,214	76,214	82,753	87,638	92,543
less Revenue Foregone											
<b>Net Service charges - electricity revenue</b>		<b>52,630</b>	<b>62,882</b>	<b>65,313</b>	<b>80,025</b>	<b>76,214</b>	<b>76,214</b>	<b>76,214</b>	<b>82,753</b>	<b>87,638</b>	<b>92,543</b>
<b>Service charges - water revenue</b>	6										
Total Service charges - water revenue		7,893	8,453	8,146	12,038	12,388	12,388	12,388	13,132	13,906	14,685
less Revenue Foregone											
<b>Net Service charges - water revenue</b>		<b>7,893</b>	<b>8,453</b>	<b>8,146</b>	<b>12,038</b>	<b>12,388</b>	<b>12,388</b>	<b>12,388</b>	<b>13,132</b>	<b>13,906</b>	<b>14,685</b>
<b>Service charges - sanitation revenue</b>	6										
Total Service charges - sanitation revenue		3,482	3,377	3,349	8,094	6,236	6,236	6,236	6,610	7,000	7,392
less Revenue Foregone											
<b>Net Service charges - sanitation revenue</b>		<b>3,482</b>	<b>3,377</b>	<b>3,349</b>	<b>8,094</b>	<b>6,236</b>	<b>6,236</b>	<b>6,236</b>	<b>6,610</b>	<b>7,000</b>	<b>7,392</b>
<b>Service charges - refuse revenue</b>	6										
Total refuse removal revenue		4,422	4,229	4,161	8,290	8,350	8,350	8,350	8,887	9,411	9,938
Total landfill revenue											
less Revenue Foregone											
<b>Net Service charges - refuse revenue</b>		<b>4,422</b>	<b>4,229</b>	<b>4,161</b>	<b>8,290</b>	<b>8,350</b>	<b>8,350</b>	<b>8,350</b>	<b>8,887</b>	<b>9,411</b>	<b>9,938</b>
<b>Other Revenue by source</b>	3										
List other revenue by source					1,270						
Other General Revenue		1,004	633	567	242	611	611	611	604	630	675
Building Plan Fees					150	318	318	318			
Fees Earned		225	308	369	211	-	-	-	374	396	419
Private works		671	339	78	676	108	100	100	223	236	249
Actuarial gain/(loss)		(544)	2,893	(1,189)							
Gain on investment properties fair valuation		-	3,827	1,289		900	900	900	900	953	1,006
Other Income		1,154	985	1,687		2,167	2,167	2,167	194	205	216
<b>Total 'Other' Revenue</b>	<b>1</b>	<b>2,508</b>	<b>8,915</b>	<b>2,800</b>	<b>2,549</b>	<b>4,085</b>	<b>4,085</b>	<b>4,085</b>	<b>2,294</b>	<b>2,428</b>	<b>2,568</b>
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>	2										
Basic Salaries and Wages		33,118	34,533	37,177	41,726	42,269	42,269	42,269	46,022	48,737	51,467
Pension and UIF Contributions		4,697	5,099	6,046	7,069	7,011	7,011	7,011	7,547	7,992	8,440
Medical Aid Contributions		1,487	1,683	1,821	2,112	2,212	2,212	2,212	2,448	2,590	2,736
Overtime		1,726	2,024	2,389	2,432	2,640	2,640	2,640	2,865	3,034	3,203
Performance Bonus					3,291	3,115	3,115	3,115	3,526	3,734	3,943
Motor Vehicle Allowance		1,047	1,561	2,028	632	-	-	-			
Cellphone Allowance											
Housing Allowances											
Other benefits and allowances		6,839	6,282	7,111	3,124	4,501	4,501	4,501	4,086	4,328	4,570
Payments in lieu of leave					709	709	709	709	720	762	805
Long service awards											
Post-retirement benefit obligations	4	297	293	211	2,067	339	339	339	337	357	376
<b>sub-total</b>	<b>5</b>	<b>49,212</b>	<b>51,489</b>	<b>56,783</b>	<b>63,182</b>	<b>62,794</b>	<b>62,794</b>	<b>62,794</b>	<b>67,548</b>	<b>71,334</b>	<b>75,541</b>
<b>Less: Employee costs capitalised to PPE</b>											
<b>Total Employee related costs</b>	<b>1</b>	<b>49,212</b>	<b>51,489</b>	<b>56,783</b>	<b>63,182</b>	<b>62,794</b>	<b>62,794</b>	<b>62,794</b>	<b>67,548</b>	<b>71,334</b>	<b>75,541</b>
<b>Contributions recognised - capital</b>											
List contributions by contract											
<b>Total Contributions recognised - capital</b>											
<b>Depreciation &amp; asset impairment</b>	10										
Depreciation of Property, Plant & Equipment		14,150	38,537	35,424	21,202	36,352	36,352	36,352	36,352	38,487	40,853
Lease amortisation											
Capital asset impairment		317			422	422	422	422	450	477	503
Depreciation resulting from revaluation of PPE											
<b>Total Depreciation &amp; asset impairment</b>	<b>1</b>	<b>14,467</b>	<b>38,537</b>	<b>35,424</b>	<b>21,624</b>	<b>36,774</b>	<b>36,774</b>	<b>36,774</b>	<b>36,802</b>	<b>38,963</b>	<b>41,356</b>

[illegible]



BCRM Supporting Table SA2 – Matrix Financial Performance Budget (revenue source / expenditure type and dept)

EC102 Blue Crane Route - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)																	
Description	Ref	Vote 1 - MAYORAL EXECUTIVE	Vote 2 - MUNICIPAL COUNCIL	Vote 3 - ACCOUNTING OFFICER	Vote 4 - BUDGET & TREASURY	Vote 5 - TECHNICAL SERVICES	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	Vote 7 - CORPORATE SERVICES	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
<b>R thousand</b>	1																
<b>Revenue By Source</b>																	
Property rates					9 625												9 625
Property rates - penalties & collection charges																	-
Service charges - electricity revenue						82 753											82 753
Service charges - water revenue						13 132											13 132
Service charges - sanitation revenue						6 610											6 610
Service charges - refuse revenue							8 887										8 887
Service charges - other					100		118										218
Rental of facilities and equipment						50											50
Interest earned - external investments					1 201												1 201
Interest earned - outstanding debtors					2 723												2 723
Dividends received																	-
Fines							70										70
Licences and permits							793										793
Agency services							660										660
Other revenue					237	1 681	316	60									2 294
Transfers recognised - operational			7 231		2 530	30 903	11 229										51 893
Gains on disposal of PPE					100												100
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	7 231	-	16 515	135 129	22 073	60	-	-	-	-	-	-	-	-	181 308
<b>Expenditure By Type</b>																	
Employee related costs		314		4 891	11 937	26 232	19 512	4 661									67 540
Remuneration of councillors			4 140														4 140
Debt impairment					960	4 305	1 070										6 335
Depreciation & asset impairment			145	96	420	34 512	1 618	11									36 802
Finance charges				4	19	2 438	1 649	12									4 121
Build purchases						60 583											60 583
Other materials																	-
Contracted services																	-
Transfers and grants				370													370
Other expenditure			1 037	1 239	12 991	15 650	8 738	1 623									41 270
Loss on disposal of PPE																	-
<b>Total Expenditure</b>		314	5 331	6 300	26 337	84 025	32 347	6 307	-	-	-	-	-	-	-	-	221 417
<b>Surplus/(Deficit)</b>		(314)	1 910	(6 300)	(8 812)	(48 896)	(10 313)	(6 347)	-	-	-	-	-	-	-	-	(40 468)
Transfers recognised - capital																	16 163
Contributions recognised - capital																	-
Contributed assets																	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		(314)	1 910	(6 300)	(9 812)	7 271	(10 313)	(6 247)	-	-	-	-	-	-	-	-	(24 306)

## BCRM Supporting Table SA3 – Budgeted Financial Position

EC102 Blue Crane Route - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

EC102 Blue Crane Route - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'											
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
<b>ASSETS</b>											
<b>Call Investment deposits</b>											
Call deposits < 90 days		18,641	24,364	14,812	5,000	5,000	5,000	5,000	2,000	3,500	5,000
Other current investments > 90 days						-	-	-			
<b>Total Call Investment deposits</b>	2	18,641	24,364	14,812	5,000	5,000	5,000	5,000	2,000	3,500	5,000
<b>Consumer debtors</b>											
Consumer debtors		34,205	40,456	47,080	41,631	41,631	41,631	41,631	45,000	47,500	48,000
Less: Provision for debt impairment		(24,001)	(24,688)	(23,776)	(28,631)	(23,876)	(23,876)	(23,876)	(28,000)	(29,000)	(30,000)
<b>Total Consumer debtors</b>	2	10,204	15,768	23,304	13,000	17,755	17,755	17,755	17,000	18,500	18,000
<b>Debt impairment provision</b>											
Balance at the beginning of the year		19,929	24,001	24,688	26,361	23,776	23,776	23,776	23,876	25,211	25,850
Contributions to the provision		6,661	5,746	1,856	6,270	6,100	6,100	6,100	6,335	6,639	7,031
Bad debts written off		(2,589)	(5,060)	(2,767)	(6,000)	(6,000)	(6,000)	(6,000)	(5,000)	(6,000)	(6,500)
<b>Balance at end of year</b>		24,001	24,688	23,776	26,631	23,876	23,876	23,876	25,211	25,850	26,381
<b>Property, plant and equipment (PPE)</b>											
PPE at cost/valuation (excl. finance leases)		607,335	1,283,052	1,320,988	719,301	1,364,489	1,364,489	1,364,489	1,389,382	1,376,955	1,356,460
Leases recognised as PPE	3					827	827	827	827	827	
Less: Accumulated depreciation		257,250	609,494	643,603	328,161	680,115	680,115	680,115	716,467	716,967	717,717
<b>Total Property, plant and equipment (PPE)</b>	2	350,085	673,558	677,385	391,139	685,202	685,202	685,202	673,742	660,816	638,742
<b>LIABILITIES</b>											
<b>Current liabilities - Borrowing</b>											
Short term loans (other than bank overdraft)					13,000	-	-	-	-	-	-
Current portion of long-term liabilities		586	637	730	350	2,500	2,500	2,500	3,090	3,375	3,682
<b>Total Current liabilities - Borrowing</b>		586	637	730	13,350	2,500	2,500	2,500	3,090	3,375	3,682
<b>Trade and other payables</b>											
Trade and other creditors		16,334	17,785	26,154	12,000	15,128	15,128	15,128	10,000	18,000	22,000
Unspent conditional transfers		1,750	7,493	1,592	-	-	-	-	-	-	-
VAT		1,697	1,103	343	2,000	2,000	2,000	2,000	2,000	2,000	4,000
<b>Total Trade and other payables</b>	2	19,781	26,381	28,089	14,000	17,128	17,128	17,128	12,000	20,000	26,000
<b>Non current liabilities - Borrowing</b>											
Borrowing	4	2,544	1,887	1,157	7,673	15,000	15,000	15,000	11,074	7,898	4,017
Finance leases (including PPP asset element)		403	-	697	1,200	650	650	650	-	-	-
<b>Total Non current liabilities - Borrowing</b>		2,947	1,887	1,854	8,873	15,650	15,650	15,650	11,074	7,898	4,017
<b>Provisions - non-current</b>											
Retirement benefits		14,957	13,216	15,758	13,500	16,000	16,000	16,000	16,000	16,000	19,000
List other major provision items											
Refuse landfill site rehabilitation					18,000	28,000	28,000	28,000			
Other						-	-	-			
<b>Total Provisions - non-current</b>		14,957	13,216	15,758	31,500	44,000	44,000	44,000	16,000	16,000	19,000
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated Surplus/(Deficit)</b>											
Accumulated Surplus/(Deficit) - opening balance		364,492	347,805	680,063	384,848	691,526	691,526	691,526	666,922	650,614	627,177
GRAP adjustments		(15,612)	334,451			-	-	-			
Restated balance		348,879	682,256	680,063	384,848	691,526	691,526	691,526	666,922	650,614	627,177
Surplus/(Deficit)		(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)
Appropriations to Reserves						-	-	-			
Transfers from Reserves						-	-	-			
Depreciation offsets						-	-	-			
Other adjustments				(259)	(3,511)	(4,770)	(4,770)	(4,770)	7,998	8,747	3,647
<b>Accumulated Surplus/(Deficit)</b>	1	347,805	680,063	686,468	377,094	666,922	666,922	666,922	650,614	627,177	593,477
<b>Reserves</b>											
Housing Development Fund						-	-	-			
Capital replacement						-	-	-			
Self-insurance						-	-	-			
Other reserves						-	-	-			
Revaluation						-	-	-			
<b>Total Reserves</b>	2	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	347,805	680,063	686,468	377,094	666,922	666,922	666,922	650,614	627,177	593,477
Total capital expenditure includes expenditure on nationally significant priorities:											
Provision of basic services											



### BCRM Supporting Table SA4 – Reconciliation of IDP strategic objectives and budget (revenue)

EC102 Blue Crane Route - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)												
Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand												
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining infrastructure of the city			109,364	132,317	148,583	146,678	142,881	142,881	151,292	155,671	163,477
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to address crime; effective enforcement of health and safety regulations.			14,491	18,350	20,840	21,240	25,497	25,497	22,073	23,246	24,425
Local Economic Development	Making of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, alternative energy.			809	5,041	607	952	1,289	1,289	-	-	-
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent register, revenue enhancement strategies for financial sustainability, operational efficiency			19,906	17,344	14,618	15,974	15,861	15,861	16,515	17,392	18,373
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals, create a culture of service delivery and improve public participation.			1,908	6,776	8,086	8,871	8,082	8,082	7,291	4,575	2,396
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)				1	146,478	178,828	192,733	191,716	193,610	193,610	197,471	200,885
												208,670



### BCRM Supporting Table SA5 – Reconciliation of IDP strategic objectives and budget (operating expenditure)

EC102 Blue Crane Route - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand												
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining			87,209	117,721	121,822	124,468	135,679	138,679	144,520	151,274	159,524
Community Services	Effective cleansing, waste removal, working with partners such as SAPS to			20,163	22,743	25,001	29,710	30,578	30,578	32,587	34,408	36,444
Local Economic Development	Making of the BCRM promote investment in BCRM in agriculture, tourism, SMME			5,810	6,383	5,550	5,922	6,992	6,992	1,273	1,349	1,424
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent			20,827	20,405	18,357	22,791	24,074	24,074	26,327	27,763	29,325
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, saleskeeping			13,543	14,780	15,339	16,579	16,121	16,121	17,269	18,276	19,300
Allocations to other priorities												
Total Expenditure				147,552	182,021	186,970	199,469	213,444	213,444	221,477	233,008	246,017

### BCRM Supporting Table SA6 – Reconciliation of IDP strategic objectives and budget (capital expenditure)

EC102 Blue Crane Route - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand												
Infrastructure	Provision of Electricity, Water sanitation, Roads & Stormwater and maintaining	A		18,277	20,928	37,999	35,431	36,404	36,404	20,623	18,567	17,233
		B										
Community Services	Effective cleansing, waste removal, working with partners such as SAPS to	C		737	2,061	966	3,580	7,786	7,786	2,530	5,400	350
		D										
Local Economic Development	Making of the BCRM, promote investment in BCRM in agriculture, tourism, SMME	E		157	3,459	-	-	-	-	-	-	-
		F										
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegen	G		315	118	565	150	180	180	530	700	850
		H										
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping	I		375	313	460	250	315	315	1,660	1,380	650
		J										
		K										
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	19,864	26,879	39,008	39,411	44,606	44,606	25,343	26,047	19,083



## BCRM Supporting Table SA7 – Measurable performance objectives

EC102 Blue Crane Route - Supporting Table SA7 Measurable performance objectives										
Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>CORPORATE SERVICES</b>										
Legal services										
To ensure that the municipality execute its legal mandate by 2017	Report to council							4	4	
Council oversight									0	
Strengthening of oversight responsibility by 2017	Report and attendance register							1	1	
Human Resource Management										
To ensure creation and maintenance of a harmonious Organisational Health and safety	Report to council							4	4	0
To ensure an improved and institutionalised Occupational Health and safety by 2017	Report to Council							3	3	
Archives and record management										
To ensure efficient, effective and compliant safeguarding of municipal records by 2017	Report to Council							0	0	
Human settlement										
Facilitate provision of decent, sustainable and	Report to standing							3	3	0
Ward committee support								1	1	0
Ensure effectiveness of ward committee of ward committee structures by 2017	Attendance register									
Administration									0	
To ensure a standardised departmental operation by 2017	Manual document									
<b>TECHNICAL SERVICES</b>										
water and sanitation									0	
To ensure efficient, economical and quality provision of water and sewer services by 2017 and beyond.	Quarterly reports							1	2	
Job creation-EPWP and CWP										
To strive for reduction on household poverty by 2017	Quarterly reports							650	650	
Electricity Supply									0	
To ensure uninterrupted electricity supply by 2017	Quarterly reports							0	0	
Social facilities									0	
To ensure that communities have access to well established social amenities	Quarterly reports							1	1	
Water resource management									0	
To ensure improved drinking water quality and	Quarterly reports							1	0	
Roads and storm water	Quarterly reports								0	
To ensure efficient, economical and sustainable roads and storm water infrastructure by 2016 and beyond	Quarterly reports							1	2	
<b>BUDGET &amp; TREASURY</b>										
Record Management									0	
To ensure efficient, effective and compliant safeguarding of municipal records by 2017 and	Procedure Manual							0	0	
Asset management and control										
To ensure efficient, effective and compliant Asset and	Asset Register							0	0	
Revenue enhancement									0	
To improve the municipality's revenue base to 80% by 2017	Quarterly Reports							1	1	



[illegible]

## BCRM Supporting Table SA8 – Performance indicators and benchmarks

EC102 Blue Crane Route - Supporting Table SA8 Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b><u>Borrowing Management</u></b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.4%	2.2%	2.1%	1.0%	1.9%	1.9%	1.9%	3.9%	4.0%	3.9%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.6%	4.0%	3.8%	1.6%	3.4%	3.4%	3.4%	6.7%	6.8%	6.7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	79.9%	70.0%	70.0%	70.0%	35.9%	42.8%	0.0%
<b><u>Safety of Capital</u></b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Liquidity</u></b>											
Current Ratio	Current assets/current liabilities	0.9	0.8	0.9	0.9	1.5	1.5	1.5	0.6	0.5	0.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.9	0.8	0.9	0.9	1.5	1.5	1.5	0.6	0.5	0.4
Liquidity Ratio	Monetary Assets/Current Liabilities	0.5	0.5	0.3	0.3	0.5	0.5	0.5	0.2	0.2	0.1
<b><u>Revenue Management</u></b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		103.2%	80.6%	85.9%	94.8%	80.3%	80.3%	80.3%	90.1%	90.1%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		103.2%	80.6%	85.9%	94.8%	80.3%	80.3%	80.3%	90.1%	90.1%	90.1%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	9.9%	11.2%	21.2%	9.8%	11.4%	11.4%	11.4%	10.5%	10.7%	10.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b><u>Creditors Management</u></b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	95.0%	95.0%	95.0%	98.0%	98.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		60.5%	66.8%	140.4%	114.6%	119.2%	119.2%	119.2%	67.0%	176.8%	1418.3%
<b><u>Other Indicators</u></b>											
Electricity Distribution Losses (Z)	Total Volume Losses (kWh)	16909	17834	17128	17000	17000	17000	17000	16000	14000	12000
	Total Cost of Losses (Rand '000)	10,500	11,771	14,284	14,500	14,500	14,500	14,500	13,500	12,000	10,500
	% Volume (units purchased and generated less units sold)/units purchased and generated	23.0%	23.0%	27.0%	25.0%	25.0%	25.0%	25.0%	23.0%	20.0%	18.0%
Water Distribution Losses (Z)	Total Volume Losses (kℓ)	0	36537	831716	800000	800000	800000	800000	750000	600000	500000
	Total Cost of Losses (Rand '000)	1,200	1,603	3,410	3,500	3,500	3,500	3,500	3,400	3,000	2,500
	% Volume (units purchased and generated less units sold)/units purchased and generated	40.0%	46.0%	43.0%	43.0%	43.0%	43.0%	43.0%	40.0%	35.0%	30.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	37.5%	33.1%	36.1%	36.4%	36.3%	36.3%	36.3%	37.3%	38.2%	38.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	37.6%	33.1%	36.2%	38.2%	38.5%	38.5%		38.6%	40.5%	41.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.3%	2.0%	1.6%	2.1%	2.2%	2.2%		2.3%	2.3%	2.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	12.5%	25.1%	24.3%	13.2%	23.2%	23.2%	23.2%	22.6%	23.0%	23.3%
<b><u>IDP regulation financial viability Indicators</u></b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	27.4	37.4	45.6	63.3	63.3	63.3	65.2	64.4	14.5	15.3
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	17.0%	19.9%	37.2%	14.7%	17.6%	17.6%	17.6%	15.7%	15.6%	14.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.1	2.5	1.7	0.8	1.0	1.0	1.0	1.2	0.7	0.1



BCRM Supporting Table SA9 – Social, economic and demographic statistics and assumptions

EC102 Blue Crane Route - Supporting Table SA9 Social, economic and demographic statistics and assumptions									
Description of economic indicator	Flat	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework	Outcome	Outcome	Outcome
<b>Demographics</b>									
Population									
Females aged 5 - 14					30				
Males aged 5 - 14					3				
Females aged 15 - 34					3				
Males aged 15 - 34					6				
Unemployment					11				
<b>Monthly household income (no. of households)</b>	1, 12								
No income					1, 190				
R1 - R1 600					3, 580				
R1 601 - R3 200					2, 343				
R3 201 - R6 400					1, 168				
R6 401 - R12 800					696				
R12 801 - R25 000					483				
R25 001 - R51 200					215				
R52 201 - R102 400					46				
R102 401 - R204 800					24				
R204 801 - R409 600					16				
R409 601 - R819 200									
> R819 200									
<b>Poverty profiles (no. of households)</b>	13								
< R2 060 per household per month									
< R2 520 per household per month									
<b>Housing statistics</b>									
Number of people in municipal area					36				
Number of poor people in municipal area					10				
Number of households in municipal area					5				
Number of poor households in municipal area					2, 520				
Definition of poor household (R per month)									
<b>Housing statistics</b>	3								
Formal					9, 370				
Informal					391				
<b>Total number of households</b>	4				9, 761				
Dwellings provided by municipality									
Dwellings provided by provinces									
Dwellings provided by private sector									
<b>Total new housing dwellings</b>	5								
<b>Economic</b>	6								
Inflation/outlook (CPIX)					5.5%				
Interest rate - borrowing					10.7%				
Interest rate - investment					6.5%				
Remuneration increases					6.8%				
Consumption growth (electricity)					0.2%				
Consumption growth (water)					0.2%				
<b>Collection rates</b>	7								
Property tax service charges					90.0%				
Rental of facilities & equipment					90.0%				
Interest - as formal investments					100.0%				
Interest - as formal investments					90.0%				
Revenue from agency services					100.0%				
Detail on the provision of municipal services for A10									



Total municipal services	Ref.	Household service targets (000)	2011/12	2012/13	2013/14	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure Framework					
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18		
		<b>Water:</b>											
		Piped water inside dwelling	5,026	5,026	5,026	5,026	5,026	5,017	5,017	5,017	5,017	5,017	5,017
		Piped water inside yard (but not in dwelling)	3,904	3,904	3,904	3,904	3,904	4,744	4,744	4,744	4,744	4,744	4,744
8		Using public tap (at least min.service level)											
10		Other water supply (at least min.service level)											
		Minimum Service Level and Above sub-total	8,930	8,930	8,930	8,930	8,930	9,761	9,761	9,761	9,761	9,761	9,761
9		Using public tap (< min.service level)											
10		Other water supply (< min.service level)											
		No water supply											
		Below Minimum Service Level sub-total											
		Total number of households	8,930	8,930	8,930	8,930	8,930	9,761	9,761	9,761	9,761	9,761	9,761
		<b>Sanitation/sewage:</b>											
		Flush toilet (connected to sewerage)	5,800	5,852	5,852	5,852	5,852	7,258	7,258	7,258	7,258	7,258	7,258
		Flush toilet (with septic tank)	561	561	561	561	561	561	561	561	561	561	561
		Chemical toilet											
		Pit toilet (ventilated)											
		Other toilet provisions (> min.service level)	6,361	6,413	6,413	6,413	6,413	7,819	7,819	7,819	7,819	7,819	7,819
		Minimum Service Level and Above sub-total	369	369	369	369	369	368	358	358	358	358	358
		Bucket toilet											
		Other toilet provisions (< min.service level)											
		No toilet provisions											
		Below Minimum Service Level sub-total	369	369	369	369	369	368	358	358	358	358	358
		Total number of households	6,730	6,782	6,782	6,782	6,782	8,177	8,177	8,177	8,177	8,177	8,177
		<b>Energy:</b>											
		Electricity (at least min.service level)	730	730	750	730	730	1,658	1,658	1,658	1,658	1,658	1,658
		Electricity - prepaid (min.service level)	7,732	7,732	6,896	7,732	7,732	6,934	6,934	6,934	6,934	6,934	6,934
		Minimum Service Level and Above sub-total	8,462	8,462	7,446	8,462	8,462	8,592	8,592	8,592	8,592	8,592	8,592
		Electricity (< min.service level)											
		Electricity - prepaid (< min. service level)											
		Other energy sources											
		Below Minimum Service Level sub-total											
		Total number of households	8,462	8,462	7,446	8,462	8,462	8,592	8,592	8,592	8,592	8,592	8,592
		<b>Refuse:</b>											
		Removed at least once a week											
		Minimum Service Level and Above sub-total	7,838	7,838	7,361	7,838	7,838	7,838	7,838	7,838	7,838	7,838	7,838
		Removed less frequently than once a week	7,838	7,838	7,361	7,838	7,838	7,838	7,838	7,838	7,838	7,838	7,838
		Using communal refuse dump											
		Using own refuse dump											
		Other rubbish disposal											
		No rubbish disposal											
		Below Minimum Service Level sub-total											
		Total number of households	7,838	7,838	7,361	7,838	7,838	7,838	7,838	7,838	7,838	7,838	7,838

Municipal in-house services		Rel	2015/16 Medium Term Revenue & Expenditure Framework											
			Current Year 2014/15			2015/16				2016/17		2017/18		
			2011/12	2012/13	2013/14	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18			
			Household service targets (000)											
			Water:											
			</											



## BCRM Supporting Table SA10 – Funding measurement

EC102 Blue Crane Route Supporting Table SA10 Funding measurement												
Description	MFMA section	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	20,284	26,639	18,623	10,469	12,694	12,694	12,694	14,927	10,182	1,551
Cash + investments at the yr end less applications - R'000	18(1)b	2	15,648	15,395	19,505	36,756	11,746	11,746	11,746	15,135	9,527	6,576
Cash year end/monthly employee/supplier payments	18(1)b	3	2.1	2.5	1.7	0.8	1.0	1.0	1.0	1.2	0.7	0.1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(1,074)	(2,192)	6,663	(7,753)	(19,834)	(19,834)	(19,834)	(24,306)	(32,185)	(37,347)
Service charge rev % change - macro CPI target exclusive	18(1)a.(2)	5	N.A.	8.4%	(3.2%)	22.9%	(8.6%)	(6.0%)	(6.0%)	1.8%	(0.1%)	(0.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a.(2)	6	103.2%	80.6%	85.9%	94.8%	80.3%	80.3%	80.3%	90.1%	90.1%	90.1%
Debt impairment expense as a % of total billable revenue	18(1)a.(2)	7	13.4%	9.9%	4.6%	5.4%	5.4%	5.4%	5.4%	5.2%	5.2%	5.2%
Capital payments % of capital expenditure	18(1)c:19	8	98.9%	87.1%	97.1%	100.0%	91.0%	91.0%	91.0%	84.2%	84.6%	79.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	18.8%	70.0%	70.0%	70.0%	35.9%	42.8%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	33.7%	91.7%	(49.0%)	16.2%	0.0%	0.0%	(3.8%)	5.3%	(2.5%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(12.8%)	(15.1%)	(4.4%)	0.0%	0.0%	0.0%	(6.7%)	(7.1%)	(7.7%)
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.9%	0.5%	0.4%	1.0%	0.6%	0.6%	0.6%	0.6%	0.7%	0.7%
Asset renewal % of capital budget	20(1)(vi)	14	2.4%	0.0%	2.0%	1.0%	3.0%	3.0%	0.0%	5.1%	5.7%	5.7%
<b>Supporting indicators</b>												
% incr total service charges (incl. pro-rates)	18(1)a			14.4%	2.8%	28.9%	(2.6%)	0.0%	0.0%	7.8%	5.9%	5.6%
% incr Property Tax	18(1)a			5.9%	6.2%	6.9%	(0.0%)	0.0%	0.0%	6.0%	5.9%	5.6%
% incr Service charges - electricity revenue	18(1)a			19.5%	3.9%	22.5%	(4.8%)	0.0%	0.0%	8.6%	5.9%	5.6%
% incr Service charges - water revenue	18(1)a			7.1%	(3.6%)	47.8%	2.9%	0.0%	0.0%	6.0%	5.9%	5.6%
% incr Service charges - sanitation revenue	18(1)a			(3.0%)	(0.8%)	81.9%	2.3%	0.0%	0.0%	6.0%	5.9%	5.6%
% incr Service charges - refuse revenue	18(1)a			(4.4%)	(1.6%)	99.2%	0.7%	0.0%	0.0%	6.4%	5.9%	5.6%
% incr in Service charges - other	18(1)a			8.1%	(20.1%)	(100.0%)	0.0%	0.0%	0.0%	0.0%	5.9%	5.6%
Total billable revenue	18(1)a		76,191	87,165	89,644	115,527	112,484	112,484	112,484	121,225	128,377	135,566
Service charges			76,191	87,165	89,644	115,527	112,484	112,484	112,484	121,225	128,377	135,566
Property rates			7,557	8,002	8,496	9,080	9,078	9,078	9,078	9,625	10,193	10,763
Service charges - electricity revenue			52,630	62,882	65,313	80,025	76,214	76,214	76,214	82,753	87,636	92,543
Service charges - water revenue			7,893	8,453	8,146	12,038	12,388	12,388	12,388	13,132	13,906	14,685
Service charges - sanitation revenue			3,482	3,377	3,349	6,094	6,236	6,236	6,236	6,610	7,000	7,392
Service charges - refuse removal			4,422	4,229	4,161	8,290	8,350	8,350	8,350	8,887	9,411	9,938
Service charges - other			206	223	178	-	218	218	218	218	231	244
Rental of facilities and equipment			158	86	43	54	54	54	54	50	53	56
Capital expenditure excluding capital grant funding			4,721	2,743	4,384	21,265	24,301	24,301	24,301	9,180	12,396	4,880
Cash receipts from ratepayers	18(1)a		85,158	80,527	82,745	115,600	97,000	97,000	97,000	115,184	121,926	128,754
Ratepayer & Other revenue	18(1)a		82,489	99,863	96,372	121,930	120,807	120,807	120,807	127,814	135,356	142,936
Change in consumer debtors (current and non-current)			11,222	4,376	15,939	(16,328)	(13,574)	(13,574)	(13,574)	1,999	999	(501)
Operating and Capital Grant Revenue	18(1)a		61,544	78,336	91,052	68,208	68,502	68,502	68,502	68,066	64,152	64,280
Capital expenditure - total	20(1)(vi)		19,864	26,879	39,969	39,411	44,686	44,686	44,686	25,343	26,047	19,083
Capital expenditure - renewal	20(1)(vi)		481	-	799	400	1,345	1,345		1,290	1,430	1,080
<b>Supporting benchmarks</b>												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DeRA operating grants total MFY												
DeRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants										-	-	-
Average annual collection rate (arrears inclusive)												



DeRA operating																			
List operating grants																			
DeRA capital																			
List capital grants																			
										-	-	-							
Trend																			
Change in consumer debtors (current and non-current)										11,222	4,376	15,939	(13,574)	1,999	999	(501)	-	-	-
Total Operating Revenue										131,335	155,692	157,129	173,570	173,226	173,226	173,226	181,008	187,234	194,468
Total Operating Expenditure										147,552	182,021	186,070	199,469	213,444	213,444	213,444	221,477	233,069	246,017
Operating Performance Surplus/(Deficit)										(16,217)	(26,329)	(28,941)	(25,900)	(40,218)	(40,218)	(40,218)	(40,468)	(45,835)	(51,549)
Cash and Cash Equivalents (30 June 2012)																	14,927		
Revenue																			
% Increase in Total Operating Revenue											18.5%	0.9%	10.5%	(0.2%)	0.0%	0.0%	4.5%	3.4%	3.9%
% Increase in Property Rates Revenue											5.9%	6.2%	6.9%	(0.0%)	0.0%	0.0%	6.0%	5.9%	5.6%
% Increase in Electricity Revenue											18.5%	3.9%	22.5%	(4.8%)	0.0%	0.0%	8.6%	5.9%	5.6%
% Increase in Property Rates & Services Charges											14.4%	2.6%	28.9%	(2.6%)	0.0%	0.0%	7.8%	5.9%	5.6%
Expenditure																			
% Increase in Total Operating Expenditure											23.4%	2.2%	7.2%	7.0%	0.0%	0.0%	3.8%	5.2%	5.6%
% Increase in Employee Costs											4.6%	10.3%	11.2%	(0.6%)	0.0%	0.0%	7.6%	5.9%	5.6%
% Increase in Electricity Bulk Purchases											17.8%	9.0%	11.9%	(6.1%)	0.0%	0.0%	9.5%	5.9%	5.6%
Average Cost Per Budgeted Employee Position (Remuneration)												174,182.135	192,566.8811				213,758.2911		
Average Cost Per Councilor (Remuneration)												276,955.4545	292,283.6364				376,320.9091		
R&M % of PPE										0.9%	0.5%	0.4%	1.0%	0.6%	0.6%		0.7%	0.7%	
Asset Renewal and R&M as a % of PPE										1.0%	0.0%	1.0%	1.0%	1.0%		1.0%	1.0%	1.0%	
Debt Impairment % of Total Billable Revenue										13.4%	9.9%	4.6%	5.4%	5.4%	5.4%	5.4%	5.2%	5.2%	5.2%
Capital Revenue																			
Internally Funded & Other (R'000)										2,221	2,743	3,508	4,265	7,345	7,345	7,345	5,880	7,096	4,880
Borrowing (R'000)										2,500	-	876	17,000	16,956	16,956	16,956	3,300	5,300	-
Grant Funding and Other (R'000)										15,143	24,136	35,604	18,146	20,384	20,384	20,384	16,163	13,651	14,203
Internally Generated funds % of Non Grant Funding										47.0%	100.0%	80.0%	20.1%	30.2%	30.2%	30.2%	64.1%	57.2%	100.0%
Borrowing % of Non Grant Funding										53.0%	0.0%	20.0%	79.9%	69.8%	69.8%	69.8%	35.9%	42.8%	0.0%
Grant Funding % of Total Funding										76.2%	89.8%	89.0%	46.0%	45.6%	45.6%	45.6%	63.8%	52.4%	74.4%
Capital Expenditure																			
Total Capital Programme (R'000)										19,864	26,879	39,989	39,411	44,686	44,686	44,686	25,343	26,047	19,083
Asset Renewal										481	-	799	400	1,345	1,345	1,345	1,290	1,490	1,080
Asset Renewal % of Total Capital Expenditure										2.4%	0.0%	2.0%	1.0%	3.0%	3.0%	3.0%	5.1%	5.7%	5.7%
Cash																			
Cash Receipts % of Rate Payer & Other										103.2%	80.6%	85.9%	94.8%	80.3%	80.3%	80.3%	90.1%	90.1%	90.1%
Cash Coverage Ratio										0	0	0	0	0	0	0	0	0	0
Borrowing																			
Credit Rating (2009/10)																	0		
Capital Charges to Operating										0.4%	2.2%	2.1%	1.0%	1.9%	1.9%	1.9%	3.9%	4.0%	3.9%
Borrowing Receipts % of Capital Expenditure										0.0%	0.0%	0.0%	18.8%	70.0%	70.0%	70.0%	35.9%	42.8%	0.0%
Reserves																			
Surplus/(Deficit)										15,648	15,395	19,505	36,756	11,746	11,746	11,746	15,135	9,527	6,576
Free Services																			
Free Basic Services as a % of Equitable Share										1.1%	0.0%	0.0%	0.0%	33.6%	46.5%		46.4%	49.5%	53.0%
Free Services as a % of Operating Revenue (excl operational transfers)										11.5%	13.0%	9.9%	9.9%	10.1%	10.1%		9.6%	9.6%	9.6%
High Level Outcome of Funding Compliance																			
Total Operating Revenue										131,335	155,692	157,129	173,570	173,226	173,226	173,226	181,008	187,234	194,468
Total Operating Expenditure										147,552	182,021	186,070	199,469	213,444	213,444	213,444	221,477	233,069	246,017
Surplus/(Deficit) Budgeted Operating Statement										(16,217)	(26,329)	(28,941)	(25,900)	(40,218)	(40,218)	(40,218)	(40,468)	(45,835)	(51,549)
Surplus/(Deficit) Considering Reserves and Cash Backing										15,648	15,395	19,505	36,756	11,746	11,746	11,746	15,135	9,527	6,576
MTREF Funded (1) / Unfunded (0)										15	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗										15	✓	✓	✓	✓	✓	✓	✓	✓	✓

**BCRM Supporting Table SA11 – Property rates summary****EC102 Blue Crane Route - Supporting Table SA11 Property rates summary**

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Valuation:</b>	1									
Date of valuation:		2006/07/01	2012/07/01	2012/07/01	2012/07/01					
Financial year valuation used		2006/07	2012/13	2012/13	2012/13			2012/13		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	2	1	1	1	1	1	1	1	1
No. of data collectors (FTE)	3	7	1	1	1	1	1	1	1	1
No. of internal valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of external valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)		72	12	24	36			48		
No. of properties	5	11,707	11,800	11,800	11,820	11,820	11,820	11,595		
No. of sectional title values	5	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-
No. of supplementary valuations		1	1	1	1	1	1	1	1	1
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-
No. of objections by rate payers		-	-	-	-	-	-	-	-	-
No. of appeals by rate payers		-	-	-	-	-	-	-	-	-
No. of successful objections	8	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	8	-	-	-	-	-	-	-	-	-
Supplementary valuation		1	1	1	1	1	1	1	1	1
Public service infrastructure value (Rm)	5	-	-	-	-	-	-	-	-	-
Municipality owned property value (Rm)		47	47	57	60	60	60	60	60	60
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
<b>Total valuation reductions:</b>		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5	2,269	4,019	4,019	4,019	4,019	4,019	4,019	4,019	4,019
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)	5	Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes		
Special rating area used? (Y/N)		No	No	No	No			No		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
<b>Rate revenue:</b>										
Rate revenue budget (R'000)	6	7,557	8,002	8,496	9,080	9,078	9,078	9,625	10,193	10,763
Rate revenue expected to collect (R'000)	6	5,441	6,001	6,797	7,264	7,262	7,716	8,181	9,173	9,687
Expected cash collection rate (%)		72.0%	75.0%	80.0%	80.0%	80.0%	85.0%	85.0%	90.0%	90.0%
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide fam. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
<b>Total rebates, exemptions, reductions, discounts (R'000)</b>		-	-	-	-	-	-	-	-	-



BCRM Supporting Table SA12a – Property rates by category (current year)

EC102 Blue Crane Route - Supporting Table SA12a Property rates by category (current year)																	
Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public services infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
Current Year 2014/15																	
Valuation:																	
No. of properties		8,546	6	448	2,234	207		154									
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations	1																
Supplementary valuation (Rm)	n/a		n/a	n/a	n/a	n/a	n/a	n/a									
No. of valuation roll amendments	n/a		n/a	n/a	n/a	n/a	n/a	n/a									
No. of objections by rate-payers	n/a		n/a	n/a	n/a	n/a	n/a	n/a									
No. of appeals by rate-payers	n/a		n/a	n/a	n/a	n/a	n/a	n/a									
No. of appeals by rate-payers finalised	n/a		n/a	n/a	n/a	n/a	n/a	n/a									
No. of successful objections	5		n/a	n/a	n/a	n/a	n/a	n/a									
No. of successful objections > 10%	5		n/a	n/a	n/a	n/a	n/a	n/a									
Estimated no. of properties not valued																	
Years since last valuation (select)		1	1	1	1	1	1	1									
Frequency of valuation (select)		5	5	5	5	5	5	5									
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market									
Base of valuation (select)		Land & impr	Land & impr	Land & impr	Land & impr	Land & impr	Land & impr	Land & impr									
Phasing-in properties s21 (number)		Yes	Yes	Yes	Yes	Yes	Yes	Yes									
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No									
Flat rate used? (Y/N)		Variable	Variable	Variable	Variable	Variable	Variable	Variable									
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 firehold (Rm)	1																
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6	483		120	3,090	302		44									
Rating:																	
Average rate	3	0.006200	0.007260	0.007260	0.000450	0.012190		0.013660									
Rate revenue budget (R '000)		2,338		923	1,474	3,897		447									
Rate revenue expected to collect (R'000)		1,753		738	1,105	3,897		447									
Expected cash collection rate (%)	4	75.0%	75.0%	80.0%	75.0%	100.0%		100.0%									
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates, exemptions, reductions, discounts (R'000)																	



BCRM Supporting Table SA12b –Property rates by category (budget year)

EC102 Blue Crane Route - Supporting Table SA12b Property rates by category (budget year)																	
Description	Ref	Rest.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(a) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
<b>Budget Year 2015/16</b>																	
<b>Valuation:</b>																	
No. of properties		8,253	6	428	2,570	207		156									
No. of sectional title property values																	
No. of unreasonably difficult properties s.12																	
No. of supplementary valuations		1															
Supplementary valuation (Rm)																	
No. of valuation not amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)		1	1	1	1	1	1	1									
Frequency of valuation (select)		5	5	5	5	5	5	5									
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market									
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.									
Phasing in properties s21 (number)																	
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes									
Flat rate used? (Y/N)		No	No	No	No	No	No	No									
Is balance rated by uniform rate/variable rate?		Variable	Variable	Variable	Variable	Variable	Variable	Variable									
<b>Valuation reductions:</b>																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	7	468		120	3,060	302		44									
<b>Total valuation reductions:</b>																	
Total value used for rating (Rm)	6																
Total land value (Rm)	5																
Total value of improvements (Rm)	5																
Total market value (Rm)	5																
<b>Rating:</b>																	
Average rate	3	0.006960	0.008157	0.008157	0.006506	0.013897	-	0.015371									
Rate revenue budget (R '000)		2,490	978	978	1,562	4,131		474									
Rate revenue expected to collect (R'000)		1,860	734	734	1,172	4,131		474									
Expected cash collection rate (%)	4	75.0%		75.0%	75.0%	100.0%		100.0%									
Special rating areas (R'000)																	
Rebates, ex-emptans - indigent (R'000)																	
Rebates, ex-emptans - pensioners (R'000)																	
Rebates, ex-emptans - bona fide farm. (R'000)																	
Rebates, ex-emptans - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates, ex-emptans, discounts (R'000)																	

## BCRM Supporting Table SA13a – Tariffs by category

EC102 Blue Crane Route - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		
							Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Property rates (rate in the Rand)</b>	1								
Residential properties		First R15000 exemption	0.00750	0.00585	0.00620	0.00657	0.00696	0.0073	0.0077
Residential properties - vacant land			0.00750	0.00585	0.00620	0.00657	0.00696	0.0073	0.0077
Formal/informal settlements									
Small holdings									
Farm properties - used			0.00070	0.00042	0.00045	0.00048	0.0005	0.0005	0.0006
Farm properties - not used			0.00070	0.00042	0.00045	0.00048	0.0005	0.0005	0.0006
Industrial properties									
Business and commercial properties			0.00846	0.00685	0.00726	0.00770	0.0082	0.0085	0.0091
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties			0.01876	0.01150	0.01219	0.01292	0.0137	0.0144	0.0152
Municipal properties									
Public service infrastructure		30% rebate	0.01876	0.01291	0.01368	0.01450	0.0154	0.0161	0.0171
Privately owned towns serviced by the State trustland									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
Indigent rebate or exemption		Exempted for first	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
<b>Other rebates or exemptions</b>	2								
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixd fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/k/l)									
Water usage - life line tariff									
Water usage - Block 1 (c/k/l)									
Water usage - Block 2 (c/k/l)		1 - 15kl	R3.41	R3.87	R4.10	R4.35	R 4.61	R 4.83	R 5.12
Water usage - Block 3 (c/k/l)		16 - 50kl	R4.84	R5.49	R5.82	R6.17	R 6.54	R 6.85	R 7.26
Water usage - Block 4 (c/k/l)		> 50kl	R7.15	R8.11	R8.60	R9.12	R 9.66	R 10.12	R 10.72
<b>Other</b>	2								

<b>Waste water tariffs</b>								
<b>Domestic</b>								
Basic charge/ fixed fee (Rands/month)		R30.65	R34.77	R36.85	R39.06	R 41.41	R 43.39	R 45.95
Service point - vacant land (Rands/month)		R30.65	R34.77	R36.85	R39.06	R 41.41	R 43.39	R 45.95
Waste water - flat rate tariff (c/l)								
Volumetric charge - Block 1 (c/l)	per month	R16.53	R18.75	R19.88	R21.07	R 22.33	R 23.40	R 24.78
Volumetric charge - Block 2 (c/l)	per month	R10.24	R11.62	R12.31	R13.05	R 13.84	R 14.50	R 15.36
Volumetric charge - Block 3 (c/l)	per month	R16.53	R18.75	R19.88	R21.07	R 22.33	R 23.40	R 24.78
Volumetric charge - Block 4 (c/l)	(fill in structure)							
<b>Other</b>								
<b>Electricity tariffs</b>								
<b>Domestic</b>								
Basic charge/ fixed fee (Rands/month)	per month	R110.00	R100.00	R108.00	R116.30	R 130.49	R 138.19	R 145.93
Service point - vacant land (Rands/month)								
FBE	First 50 kwh							
Life-line tariff - meter	> 50kwh	0.66c/kwh	0.66c/kwh	0.71c/kwh	0.7405c/kwh	0.79/kwh	0.84c/kwh	0.89c/kwh
Life-line tariff - prepaid	51 - 350kwh	0.58c/kwh	0.82c/kwh	0.89c/kwh	0.9325c/kwh	1.00/kwh	1.06/kwh	1.12/kwh
Flat rate tariff - meter (c/kwh)	351 - 600kwh	0.76c/kwh	R1.09/kwh	R1.18/kwh	R1.2608/kwh	1.41/kwh	1.49/kwh	1.57/kwh
Flat rate tariff - prepaid (c/kwh)	> 600kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.4809/kwh	1.66/kwh	1.76/kwh	1.86/kwh
Meter - IBT Block 1 (c/kwh)	Total consumption per kwh							
Meter - IBT Block 2 (c/kwh)	0 - 50kwh	0.63c/kwh	0.66c/kwh	0.71c/kwh	0.7405c/kwh	0.79/kwh	0.84c/kwh	0.89c/kwh
Meter - IBT Block 3 (c/kwh)	51 - 350kwh	0.64c/kwh	0.82c/kwh	0.89c/kwh	0.9325c/kwh	1.00/kwh	1.06/kwh	1.12/kwh
Meter - IBT Block 4 (c/kwh)	351 - 600kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.2608/kwh	1.41/kwh	1.49/kwh	1.57/kwh
Meter - IBT Block 5 (c/kwh)	> 600kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.4809/kwh	1.66/kwh	1.76/kwh	1.86/kwh
Prepaid - IBT Block 1 (c/kwh)	Total consumption per kwh							
Prepaid - IBT Block 2 (c/kwh)	0 - 50kwh	0.60c/kwh	0.66c/kwh	0.71c/kwh	0.7405c/kwh	0.79/kwh	0.84c/kwh	0.89c/kwh
Prepaid - IBT Block 3 (c/kwh)	51 - 350kwh	0.64c/kwh	0.82c/kwh	0.89c/kwh	0.9325c/kwh	1.00/kwh	1.06/kwh	1.12/kwh
Prepaid - IBT Block 4 (c/kwh)	351 - 600kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.2608/kwh	1.41/kwh	1.49/kwh	1.57/kwh
Prepaid - IBT Block 5 (c/kwh)	> 600kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.4809/kwh	1.66/kwh	1.76/kwh	1.86/kwh
<b>Other</b>								
<b>Waste management tariffs</b>								
<b>Domestic</b>								
Street cleaning charge								
Basic charge/ fixed fee	per month	R65.85	R75.79	R80.34	R85.16	R 90.27	R 94.60	R 100.18
80l bin - once a week								
250l bin - once a week								



## BCRM Supporting Table SA13b – Service Tariffs by category - explanatory

EC102 Blue Crane Route - Supporting Table SA13b Service Tariffs by category - explanatory

EC102 Blue Crane Route - Supporting Table SA13b Service Tariffs by category - explanatory									
Description	Ref	Provide description of tariff structure where appropriate	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		
							Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Exemptions, reductions and rebates (Rands)</b>									
<i>Residential properties</i>									
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
Indigent rebate or exemption		Exempted for first	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
<i>Other rebates or exemptions</i>									
<b>Water tariffs</b>									
<i>Domestic</i>									
Basic charge/fix ed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/kf)									
Water usage - life line tariff									
Water usage - Block 1 (c/kf)	1 - 15kl		R3.41	R3.87	R4.10	R4.35	R 4.61	R 4.83	R 5.12
Water usage - Block 2 (c/kf)	16 - 50kl		R4.84	R5.49	R5.82	R6.17	R 6.54	R 6.85	R 7.26
Water usage - Block 3 (c/kf)	> 50kl		R7.15	R8.11	R8.60	R9.12	R 9.66	R 10.12	R 10.72
Water usage - Block 4 (c/kf)									
Other		(fill in thresholds)							
<b>Waste water tariffs</b>									
<i>Domestic</i>									
Basic charge/fix ed fee (Rands/month)			R30.65	R34.77	R36.85	R39.06	R 41.41	R 43.39	R 45.95
Service point - vacant land (Rands/month)			R30.65	R34.77	R36.85	R39.06	R 41.41	R 43.39	R 45.95
Waste water - flat rate tariff (c/kf)		per month	R16.53	R18.75	R19.88	R21.07	R 22.33	R 23.40	R 24.78
Volumetric charge - Block 1 (c/kf)		per month	R10.24	R11.62	R12.31	R13.05	R 13.84	R 14.50	R 15.36
Volumetric charge - Block 2 (c/kf)		per month	R16.53	R18.75	R19.88	R21.07	R 22.33	R 23.40	R 24.78
Volumetric charge - Block 3 (c/kf)		(fill in structure)							
Volumetric charge - Block 4 (c/kf)									
Other		(fill in structure)							
<b>Electricity tariffs</b>									
<i>Domestic</i>									
Basic charge/fix ed fee (Rands/month)		per month	R110.00	R100.00	R108.00	R116.30	R 130.49	R 138.19	R 145.93
Service point - vacant land (Rands/month)		First 50 kwh							
FBE		> 50kwh	0.66c/kwh	0.66c/kwh	0.71c/kwh	0.7405c/kwh	0.79/kwh	0.84c/kwh	0.89c/kwh
Life-line tariff - meter		51 - 350kwh	0.58c/kwh	0.82c/kwh	0.89c/kwh	0.9325c/kwh	1.00/kwh	1.06/kwh	1.12/kwh
Life-line tariff - prepaid		351 - 600kwh	0.76c/kwh	R1.09/kwh	R1.18/kwh	R1.2608/kwh	1.41/kwh	1.49/kwh	1.57/kwh
Flat rate tariff - meter (c/kwh)		> 600kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.4809/kwh	1.66/kwh	1.76/kwh	1.86/kwh
Flat rate tariff - prepaid (c/kwh)		Total consumption per kwh							
Meter - IBT Block 1 (c/kwh)		0 - 50kwh	0.63c/kwh	0.66c/kwh	0.71c/kwh	0.7405c/kwh	0.79/kwh	0.84c/kwh	0.89c/kwh
Meter - IBT Block 2 (c/kwh)		51 - 350kwh	0.64c/kwh	0.82c/kwh	0.89c/kwh	0.9325c/kwh	1.00/kwh	1.06/kwh	1.12/kwh
Meter - IBT Block 3 (c/kwh)		351 - 600kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.2608/kwh	1.41/kwh	1.49/kwh	1.57/kwh
Meter - IBT Block 4 (c/kwh)		> 600kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.4809/kwh	1.66/kwh	1.76/kwh	1.86/kwh
Meter - IBT Block 5 (c/kwh)		Total consumption per kwh							
Prepaid - IBT Block 1 (c/kwh)		0 - 50kwh	0.60c/kwh	0.66c/kwh	0.71c/kwh	0.7405c/kwh	0.79/kwh	0.84c/kwh	0.89c/kwh
Prepaid - IBT Block 2 (c/kwh)		51 - 350kwh	0.64c/kwh	0.82c/kwh	0.89c/kwh	0.9325c/kwh	1.00/kwh	1.06/kwh	1.12/kwh
Prepaid - IBT Block 3 (c/kwh)		351 - 600kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.2608/kwh	1.41/kwh	1.49/kwh	1.57/kwh
Prepaid - IBT Block 4 (c/kwh)		> 600kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.4809/kwh	1.66/kwh	1.76/kwh	1.86/kwh
Prepaid - IBT Block 5 (c/kwh)									
Other									
<b>Waste management tariffs</b>									
<i>Domestic</i>									
Street cleaning charge									
Basic charge/fix ed fee		per month	R66.85	R75.79	R80.34	R85.16	R 90.27	R 94.60	R 100.18
800l bin - once a week									
250l bin - once a week									
Other		(fill in thresholds)							

**BCRM Supporting Table SA14 – Household bills****EC102 Blue Crane Route - Supporting Table SA14 Household bills**

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16 % Incr.	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Rand/cent</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>	<b>1</b>										
<b>Rates and services charges:</b>											
Property rates		275.21	333.94	353.97	375.21	375.21	375.21	6.0%	397.72	421.19	444.78
Electricity Basic levy		73.70	100.00	108.00	115.98	116.30	116.30	12.2%	130.49	138.19	145.93
Electricity Consumption		726.00	1,067.50	1,152.90	1,238.10	1,238.10	1,238.10	9.5%	1,355.50	1,435.47	1,515.86
Water Basic levy		37.22	53.65	56.87	60.28	60.28	60.28	6.0%	63.90	67.67	71.46
Water Consumption		143.39	140.40	148.82	157.75	157.75	157.75	6.0%	167.22	177.08	187.00
Sanitation		60.26	34.76	36.84	39.05	39.05	39.05	6.0%	41.39	43.83	46.28
Refuse removal		73.82	75.79	80.34	85.16	85.16	85.16	6.0%	90.27	95.59	100.95
Other											
<b>sub-total</b>		<b>1,389.60</b>	<b>1,806.04</b>	<b>1,937.74</b>	<b>2,071.53</b>	<b>2,071.85</b>	<b>2,071.85</b>	<b>8.4%</b>	<b>2,246.49</b>	<b>2,379.03</b>	<b>2,512.26</b>
VAT on Services		156.01	206.09	221.73	237.48	237.53	237.53		258.83	274.10	289.45
<b>Total large household bill:</b>		<b>1,545.61</b>	<b>2,012.13</b>	<b>2,159.47</b>	<b>2,309.02</b>	<b>2,309.38</b>	<b>2,309.38</b>	<b>8.5%</b>	<b>2,505.31</b>	<b>2,653.13</b>	<b>2,801.70</b>
<b>% Increase/-decrease</b>			<b>30.2%</b>	<b>7.3%</b>	<b>6.9%</b>	<b>0.0%</b>	<b>-</b>		<b>8.5%</b>	<b>5.9%</b>	<b>5.6%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>	<b>2</b>										
<b>Rates and services charges:</b>											
Property rates		93.61	236.44	250.63	265.66	265.66	265.66	6.0%	281.60	298.22	314.92
Electricity Basic levy		73.70	100.00	108.00	115.98	116.30	116.30	12.2%	130.49	138.19	145.93
Electricity Consumption		268.43	388.00	419.04	505.90	505.90	505.90	8.9%	551.00	583.51	616.19
Water Basic levy		37.22	50.61	53.65	56.87	56.87	56.87	6.0%	60.28	63.83	67.41
Water Consumption		114.90	53.65	56.87	60.28	60.28	60.28	6.0%	63.90	67.67	71.46
Sanitation		60.26	34.76	36.84	39.05	39.05	39.05	6.0%	41.39	43.83	46.28
Refuse removal		73.81	75.79	80.34	85.16	85.16	85.16	6.0%	90.27	95.59	100.95
Other											
<b>sub-total</b>		<b>721.93</b>	<b>939.25</b>	<b>1,005.36</b>	<b>1,128.90</b>	<b>1,129.21</b>	<b>1,129.21</b>	<b>8.0%</b>	<b>1,218.92</b>	<b>1,290.84</b>	<b>1,363.13</b>
VAT on Services		87.96	98.39	105.66	120.85	120.90	120.90		131.22	138.97	146.75
<b>Total small household bill:</b>		<b>809.89</b>	<b>1,037.64</b>	<b>1,111.02</b>	<b>1,249.75</b>	<b>1,250.11</b>	<b>1,250.11</b>	<b>8.0%</b>	<b>1,350.15</b>	<b>1,429.81</b>	<b>1,509.88</b>
<b>% Increase/-decrease</b>			<b>28.1%</b>	<b>7.1%</b>	<b>12.5%</b>	<b>0.0%</b>	<b>-</b>		<b>8.0%</b>	<b>5.9%</b>	<b>5.6%</b>
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	<b>3</b>										
<b>Rates and services charges:</b>											
Property rates		93.61	138.94	147.28	156.11	156.11	156.11	6.0%	165.48	175.24	185.06
Electricity Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity Consumption		-	-	-	-	-	-	-	-	-	-
Water Basic levy		-	-	-	-	-	-	-	-	-	-
Water Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>		<b>93.61</b>	<b>138.94</b>	<b>147.28</b>	<b>156.11</b>	<b>156.11</b>	<b>156.11</b>	<b>6.0%</b>	<b>165.48</b>	<b>175.24</b>	<b>185.06</b>
VAT on Services											
<b>Total small household bill:</b>		<b>93.61</b>	<b>138.94</b>	<b>147.28</b>	<b>156.11</b>	<b>156.11</b>	<b>156.11</b>	<b>6.0%</b>	<b>165.48</b>	<b>175.24</b>	<b>185.06</b>
<b>% Increase/-decrease</b>			<b>48.4%</b>	<b>6.0%</b>	<b>6.0%</b>	<b>-</b>	<b>-</b>		<b>6.0%</b>	<b>5.9%</b>	<b>5.6%</b>



**BCRM Supporting Table SA15 –Investment particulars by type****EC102 Blue Crane Route - Supporting Table SA15 Investment particulars by type**

EC102 Blue Crane Route - Supporting Table SA15 Investment particulars by type										
Investment type	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		18,641	24,364	14,812	5,000	5,000	5,000	2,000	3,500	5,000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	18,641	24,364	14,812	5,000	5,000	5,000	2,000	3,500	5,000
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		18,641	24,364	14,812	5,000	5,000	5,000	2,000	3,500	5,000



## EC102 Blue Crane Route • Supporting Table SA16 Investment particulars by maturity

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**BCRM Supporting Table SA17 – Borrowing****EC102 Blue Crane Route - Supporting Table SA17 Borrowing**

Borrowing - Categorised by type	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)		2,544	1,887	1,157	7,673	15,000	15,000	11,074	7,699	4,017
Long-Term Loans (non annuity)										
Local registered stock										
Instalment Credit										
Financial Leases		403	-	697	1,290	850	850			
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	2,947	1,887	1,854	8,873	15,650	15,650	11,074	7,699	4,017
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	1	2,947	1,887	1,854	8,873	15,650	15,650	11,074	7,699	4,017
<b>Unspent Borrowing - Categorised by type</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	1	-	-	-	-	-	-	-	-	-

**BCRM Supporting Table SA18 – Transfers and grant receipts****EC102 Blue Crane Route - Supporting Table SA18 Transfers and grant receipts**

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>										
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
National Government:		2,483	3,300	4,354	47,892	46,756	46,756	46,883	47,443	46,672
Local Government Equitable Share					42,429	42,429	42,429	44,654	44,543	43,451
Water Services Operating Subsidy					934	934	934			
Finance Management		1,450	1,500	1,500	1,600	1,600	1,600	1,600	1,625	1,700
EPWP Incentive		253	1,000	1,000	1,000	1,000	1,000	1,000	-	-
Municipal Systems Improvement		790	800	890	934			930	957	1,033
MIG/PMU				966	795	795	795	699	718	748
Provincial Government:		3,679	3,382	717	2,197	2,197	2,197	2,197	2,197	2,197
Health subsidy					2,197	2,197	2,197			
Sport and Recreation										
Housing		2,270	2,249					2,197	2,197	2,197
Library										
IEC										
LED		67	88	117						
SETA		293	554							
Matic outreach		2								
Vuna awards		40								
DWA		1,207		600						
Revenue enhancement			500							
MIG/PMU										
District Municipality:		1,164	593	1,021	880	787	787	813	861	809
Environmental Health					880	767	767	813	861	809
Rainwater Harvesting		315								
Environmental Health		195		834						
IDP		50	200							
Fire Fighters		375	375	188						
PMS		229								
HIV			18							
Other grant providers: (insert description)		-	-	-	-	-	-	-	-	-
<b>Total Operating Transfers and Grants</b>	5	7,337	7,285	8,094	50,789	49,722	49,722	51,883	50,501	50,674
<b>Capital Transfers and Grants</b>										
National Government:		29	4,500	600	15,096	15,096	15,096	13,283	13,651	14,203
Municipal Infrastructure Grant (MIG)					15,096	15,096	15,096	13,283	13,651	14,203
Rural Households Infrastructure		29	4,500	600						
EPWP for BCDA										
FMG				50						
Provincial Government:		-	9,470	7,266	3,000	3,000	3,000	2,880	-	-
ACP			9,470	7,266	3,000	3,000	3,000	2,880		
District Municipality:		-	1,213	3,000	-	-	-	-	-	-
Environmental Health										
Cecadu - Roads & stormwater										
Cecadu - Library										
Fire and disaster building										
Library building			1,213	3,000						
Other grant providers: (insert description)		-	-	-	-	-	-	-	-	-
<b>Total Capital Transfers and Grants</b>	5	29	15,183	10,916	18,096	18,096	18,096	16,163	13,651	14,203
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		7,566	22,468	17,010	68,885	67,818	67,818	68,046	64,152	64,877



## BCRM Supporting Table SA19 – Expenditure on transfers and grant programme

EC102 Blue Crane Route - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		368	-	-	46,768	46,768	46,768	46,883	47,443	46,972
Local Government Equitable Share					42,429	42,429	42,429	44,654	44,143	43,491
Water Services Operating Subsidy					934	934	934	-	-	-
Finance Management					1,550	1,550	1,550	1,609	1,625	1,700
EPWP Incentive					1,000	1,000	1,000	-	-	-
Municipal Systems Improvement								930	957	1,033
Project Consolidate		92								
OMP		152								
Audit cost subsidy		4								
MIG/PMU					795	795	795	699	718	748
Provincial Government:		1,681	156	800	2,197	2,971	2,971	2,197	2,197	2,197
Health subsidy					2,197	2,197	2,197			
Sport and Recreation						535	535			
Housing						196	196			
LED								2,197	2,197	2,197
Housing										
Library										
IEC										
LED										
SETA										
Mainc outreach		2								
Vuna awards			40							
DWA		810	86	800						
Revenue enhancement							43	43		
Zoning Map		15								
CBP Ward Implementation		2								
Aerodrome cemetery		47								
Free Basic services		12								
Environmental Impact		63								
Spacial Development		30								
Water Services Grant		100								
MEC Visit - Cateng			30							
Revenue enhancement										
District Municipality:		2,293	1,321	834	1,957	1,440	1,440	913	861	869
Environmental Health		704	814	834	890	767	767	813	861	869
Arts & Crafts		100			150	150	150			
Resourcing youth centre					126	126	126			
IDP		119				21	21			
Fire Fighters		197	389			375	375			
PMS		229								
HIV			18							
PIP Funds		169								
Library		25								
Elect Masterplan		749								
Other grant providers:		-	-	-	-	-	-	-	-	-
(insert description)										
Total operating expenditure of Transfers and Grants		3,673	1,377	1,434	50,062	51,119	51,119	51,883	50,501	50,978
Capital expenditure of Transfers and Grants										
National Government:		14,003	12,342	18,999	15,148	16,671	16,671	13,283	13,851	14,283
Municipal Infrastructure Grant (MIG)		13,974	12,342	18,340	15,690	16,666	16,666	13,267	13,651	14,203
Rural Households Infrastructure		29		600	50	50	50			
FMS				50						
NER						525	525			
Logo Funds						1,000	1,000			
FMS										
Provincial Government:		-	12,254	7,266	3,000	3,000	3,000	2,860	-	-
EPWP			3,599							
IEC										
DWA/ACIP		750	249		3,000					
ACP			9,415	7,266	3,000	3,000	3,000	2,860	-	-
District Municipality:		383	1,213	3,000	3,000	-	-	-	-	-
Environmental Health		165								
Cacadu - Roads & stormwater										
Cacadu - Library		8	1,213							
Fire and disaster building				3,000	3,000					
Library bulding		77								
Elect Masterplan		104								
Taxi Rank										
Other grant providers:		-	-	-	-	-	-	-	-	-
(insert description)										
Total capital expenditure of Transfers and Grants		14,386	26,808	29,265	21,148	19,671	19,671	16,143	13,851	14,203
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		18,009	28,186	30,699	71,209	70,790	70,790	68,026	64,352	64,280

## BCRM Supporting Table SA20 – Reconciliation of transfers, grant receipts and unspent funds

EC102 Blue Crane Route - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds										
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand										
Operating transfers and grants:	1.3									
National Government:										
Balance unspent at beginning of the year		1 463	686	-						
Current year receipts		37 491	42 554	51 513	46 708	46 708	46 708	48 883	47 443	46 972
Conditions met - transferred to revenue		38 268	43 240	51 513	46 708	46 708	46 708	48 883	47 443	46 972
Conditions still to be met - transferred to liabilities		686	-							
Provincial Government:										
Balance unspent at beginning of the year		797	1 103			239	239			
Current year receipts		3 879	5 589	2 314	2 197	2 732	2 732	2 197	2 197	2 197
Conditions met - transferred to revenue		3 573	6 709	2 314	2 197	2 971	2 971	2 197	2 197	2 197
Conditions still to be met - transferred to liabilities		1 103	(17)							
District Municipality:										
Balance unspent at beginning of the year		2 698	995		276	297	297			
Current year receipts		1 164	593	1 021	880	1 142	1 142	813	861	909
Conditions met - transferred to revenue		3 862	1 588	1 021	1 157	1 440	1 440	813	861	909
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		-								
Current year receipts		697	2 663	600						
Conditions met - transferred to revenue		697	2 663	600	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		46 401	54 200	55 448	50 061	51 118	51 118	51 893	50 501	50 078
Total operating transfers and grants - CTBM	2	1 789	(17)	-	-	-	-	-	-	-
Capital transfers and grants:	1.3									
National Government:										
Balance unspent at beginning of the year		(4 896)	(2 097)			525	525			
Current year receipts		16 802	22 173	25 338	15 146	16 146	16 146	13 283	13 651	14 203
Conditions met - transferred to revenue		14 003	14 170	25 338	15 146	16 671	16 671	13 283	13 651	14 203
Conditions still to be met - transferred to liabilities		(2 097)	5 906							
Provincial Government:										
Balance unspent at beginning of the year		391	(366)							
Current year receipts			9 470	7 266	3 000	3 713	3 713	2 880		
Conditions met - transferred to revenue		757	8 754	7 266	3 000	3 713	3 713	2 880	-	-
Conditions still to be met - transferred to liabilities		(366)	350							
District Municipality:										
Balance unspent at beginning of the year		739	356							
Current year receipts			1 213	3 000						
Conditions met - transferred to revenue		383	1 213	3 000	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		356	356							
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		15 143	24 136	35 604	18 146	20 384	20 384	16 163	13 651	14 203
Total capital transfers and grants - CTBM	2	(2 107)	6 613	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		61 543	78 336	91 052	68 208	71 502	71 502	68 056	64 152	64 280
TOTAL TRANSFERS AND GRANTS - CTBM		(318)	6 595	-	-	-	-	-	-	-



**BCRM Supporting Table SA21 – Transfers and grants made by the municipality**

EC102 Blue Crane Route - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
<b>Total Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Cash Transfers To Entities/Em's</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Organisations</b>											
<i>Blue Crane Tourism</i>	4	300	312	330	350	352	352	352	370	392	414
<b>Total Cash Transfers To Organisations</b>		300	312	330	350	352	352	352	370	392	414
<b>Cash Transfers to Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Cash Transfers To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	6	300	312	330	350	352	352	352	370	392	414
<b>Non-Cash transfers to other municipalities</b>											
<i>Insert description</i>	1										
<b>Total Non-Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Non-Cash Transfers To Entities/Em's</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Non-Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Grants to Organisations</b>											
<i>Insert description</i>	4										
<b>Total Non-Cash Grants To Organisations</b>		-	-	-	-	-	-	-	-	-	-
<b>Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Non-Cash Grants To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS</b>	6	300	312	330	350	352	352	352	370	392	414



## BCRM Supporting Table SA22 – Summary councilor and staff benefits

EC102 Blue Crane Route - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		1 897	1 862	2 052	2 153	2 139	2 139	2 262	2 386	2 512
Pension and UIF Contributions		27	47	50	53	53	53	58	59	62
Medical Aid Contributions						14	14	18	16	17
Motor Vehicle Allowance		573	647	781	721	721	721	783	805	848
Cellphone Allowance		155	184	244	268	245	245	250	274	288
Housing Allowances										
Other benefits and allowances					20	766	766	784	827	871
Sub Total - Councillors		3,452	2,738	3,647	3,215	3,838	3,838	4,148	4,387	4,689
% Increase	4		11.7%	11.2%	5.5%	22.5%		5.1%	5.5%	5.3%
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		2,378	1,640	2,573	3,280	3,394	3,394	3,495	3,701	3,909
Pension and UIF Contributions		168	13	8	9	9	9	10	10	11
Medical Aid Contributions										
Overtime										
Performance Bonus		457			272	189	189	208	218	230
Motor Vehicle Allowance	3	800	380	518	532	572	572	606	641	677
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3		117	29	48					
Payments in lieu of leave		103	234							
Long service awards		11								
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		3,805	2,345	3,128	4,142	4,174	4,174	4,318	4,571	4,827
% Increase	4		(37.9%)	32.2%	33.1%	0.3%		3.4%	5.9%	5.6%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		28,673	30,900	34,414	38,386	37,185	37,185	42,527	45,538	47,558
Pension and UIF Contributions		4,583	5,046	6,440	7,060	7,002	7,002	7,537	7,982	8,429
Medical Aid Contributions		1,487	1,683	1,921	2,112	2,212	2,212	2,446	2,590	2,736
Overtime		1,726	2,024	1,904	2,432	2,640	2,640	2,885	3,034	3,203
Performance Bonus		2,624	1,421	2,737	3,019	2,918	2,918	3,320	3,518	3,713
Motor Vehicle Allowance	3	447	895							
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3	3,089	3,742	2,645	2,489	3,342	3,342	3,480	3,687	3,893
Payments in lieu of leave		558	659	543	709	709	709	720	782	805
Long service awards										
Post-retirement benefit obligations	6				2,067	339	339	337	357	378
Sub Total - Other Municipal Staff		43,186	48,371	56,884	58,373	56,346	56,346	63,333	66,943	70,714
% Increase	4		7.4%	8.3%	11.0%	0.1%		12.2%	5.9%	5.6%
<b>Total Parent Municipality</b>		48,425	51,478	58,887	63,438	62,487	62,487	71,688	75,901	80,139
			4.1%	15.5%	11.8%	1.3%		11.2%	5.8%	5.8%
<b>Board Members of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Board Members of Entities										
% Increase	4									
<b>Senior Managers of Entities</b>										
Basic Salaries and Wages					1,878	1,567	1,567			
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3				329	472	472			
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Entities					2,408	2,038	2,038			
% Increase	4					(15.3%)		(100.0%)		
<b>Other Staff of Entities</b>										
Basic Salaries and Wages					297	217	217			
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3				22	22	22			
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities					318	238	238			
% Increase	4					(25.1%)		(100.0%)		
<b>Total Municipal Entities</b>					2,727	2,275	2,275			
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>										
		48,425	51,478	58,887	66,377	64,735	64,735	71,688	75,901	80,139
% Increase	4		4.1%	15.5%	16.7%	0.3%		7.4%	5.9%	5.6%
<b>TOTAL MANAGERS AND STAFF</b>	3.7	48,873	48,736	53,820	63,182	62,787	62,787	67,548	71,534	75,841

**BCRM Supporting Table SA23 – Salaries, allowances & benefits (political office bearers / councilors / senior managers)**

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.					2.
<b>Councillors</b>	3							
Speaker	4		537,894	10,020	202,877			750,791
Chief Whip								-
Executive Mayor								-
Deputy Executive Mayor								-
Executive Committee								-
Total for all other councillors			1,723,726	115,590	1,549,423			3,388,739
<b>Total Councillors</b>	8	-	2,261,620	125,610	1,752,300			4,139,530
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)			807,693	1,974	126,960	46,831		983,458
Chief Finance Officer			764,241	1,974	63,480	41,484		871,179
Manager: Corporate Services			654,137	1,974	126,960	39,153		822,224
Manager: Community Services			651,589	1,974	126,960	39,026		819,549
Manager: Technical Services			617,374	1,974	161,175	39,026		819,549
List of each official with packages >= senior manager								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total Senior Managers of the Municipality</b>	8.10	-	3,495,034	9,870	605,535	205,520		4,315,959
<b>A Heading for Each Entity</b>	6.7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total for municipal entities</b>	8.10	-	-	-	-	-		-
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	-	5,756,654	135,480	2,357,835	205,520		8,455,489

**BCRM Supporting Table SA24 – Summary of personal numbers**

EC102 Blue Crane Route - Supporting Table SA24 Summary of personnel numbers

EC102 Blue Crane Route - Supporting Table SA24 Summary of personnel numbers											
Summary of Personnel Numbers		Ref	2013/14			Current Year 2014/15			Budget Year 2015/16		
Number	1,2		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			11		11	11		11	11		11
Board Members of municipal entities	4										
Municipal employees											
Municipal Manager and Senior Managers	5										
Other Managers	3		5		5	5		5	5		5
Professionals	7										
Finance			321	308	13	323	310	13	311	301	10
Spatial/town planning			37	34	3	43	36	7	47	39	8
Information Technology									4	2	2
Roads			2	2		4	2	2	32	32	
Electricity						32	32		22	22	
Water			30	30		29	29		17	17	
Sanitation			24	24		22	22		56	56	
Refuse			18	18		17	17		-		
Other			66	66		62	62		-		
Technicians			144	134	10	114	110	4	133	133	
Finance			-	-	-	-	-	-	-	-	-
Spatial/town planning											
Information Technology											
Roads											
Electricity											
Water											
Sanitation											
Refuse											
Other											
Clerks (Clerical and administrative)											
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades											
Plant and Machine Operators											
Elementary Occupations											
TOTAL PERSONNEL NUMBERS	9		317	301	29	318	310	29	327	301	26
% Increase						0.6%	0.6%	+	(3.5%)	(2.9%)	(10.3%)
Total municipal employees headcount	6, 10										
Finance personnel headcount	8, 10										
Human Resources personnel headcount	8, 10										



## BCRM Supporting Table SA25 – Budgeted monthly revenue and expenditure

EC102 Blue Crane Route - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Revenue By Source</b>																
Property rates		9,625												9,625	10,193	10,763
Property rates - penalties & collection charges																
Service charges - electricity revenue		6,751	6,434	7,587	7,517	6,757	7,204	7,145	6,183	6,709	6,861	6,963	6,843	82,753	87,636	92,543
Service charges - water revenue		1,340	895	1,207	1,200	1,195	1,035	1,255	911	1,197	1,144	1,069	682	13,132	13,906	14,685
Service charges - sanitation revenue		551	551	551	551	551	551	551	551	551	551	551	551	6,610	7,000	7,392
Service charges - refuse revenue		741	741	741	741	741	741	741	741	741	741	741	741	8,887	9,411	9,938
Service charges - other		18	18	18	18	18	18	18	18	18	18	18	18	218	231	244
Rental of facilities and equipment		4	4	4	4	4	4	4	4	4	4	4	4	50	53	56
Interest earned - external investments		227	227	227	227	227	227	227	227	227	227	227	227	1,201	1,272	1,343
Interest earned - outstanding debtors														2,723	2,883	3,045
Dividends received																
Fines		6	6	6	6	6	6	6	6	6	6	6	6	70	74	78
Licences and permits		66	66	66	66	66	66	66	66	66	66	66	66	793	840	887
Agency services		55	55	55	55	55	55	55	55	55	55	55	55	660	699	738
Transfers recognised - operational		22,384		813		16,434				11,713			549	51,893	50,501	50,078
Other revenue		191	191	191	191	191	191	191	191	191	191	191	191	2,294	2,429	2,566
Gains on disposal of PPE		8	8	8	8	8	8	8	8	8	8	8	8	100	106	112
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>42,066</b>	<b>9,296</b>	<b>11,575</b>	<b>10,684</b>	<b>26,353</b>	<b>10,206</b>	<b>10,368</b>	<b>9,061</b>	<b>21,585</b>	<b>9,973</b>	<b>9,999</b>	<b>9,841</b>	<b>181,008</b>	<b>187,234</b>	<b>194,468</b>
<b>Expenditure By Type</b>																
Employee related costs		5,629	5,629	5,629	5,629	5,629	5,629	5,629	5,629	5,629	5,629	5,629	5,629	57,548	71,534	75,541
Remuneration of councillors		345	345	345	345	345	345	345	345	345	345	345	345	4,140	4,384	4,629
Debt impairment		528	528	528	528	528	528	528	528	528	528	528	528	6,335	6,709	7,085
Depreciation & asset impairment		3,067	3,067	3,067	3,067	3,067	3,067	3,067	3,067	3,067	3,067	3,067	3,067	36,802	38,973	41,156
Finance charges		343	343	343	343	343	343	343	343	343	343	343	343	4,121	4,044	4,157
Bulk purchases		5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	5,074	60,883	64,475	68,086
Other materials																
Contracted services																
Transfers and grants		31	31	31	31	31	31	31	31	31	31	31	31	370	382	414
Other expenditure		3,440	3,440	3,440	3,440	3,440	3,440	3,440	3,440	3,440	3,440	3,440	3,440	41,278	42,559	44,950
Loss on disposal of PPE																
<b>Total Expenditure</b>		<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>221,477</b>	<b>233,069</b>	<b>246,017</b>
<b>Surplus/(Deficit)</b>		<b>23,610</b>	<b>(9,161)</b>	<b>(6,882)</b>	<b>(7,772)</b>	<b>7,897</b>	<b>(8,250)</b>	<b>(8,089)</b>	<b>(9,395)</b>	<b>3,129</b>	<b>(8,483)</b>	<b>(8,457)</b>	<b>(8,615)</b>	<b>(40,468)</b>	<b>(45,835)</b>	<b>(51,548)</b>
Transfers recognised - capital		1,208	2,880	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	16,163	13,651	14,203
Contributions recognised - capital																
Contributed assets																
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>24,818</b>	<b>(6,281)</b>	<b>(5,674)</b>	<b>(6,565)</b>	<b>9,104</b>	<b>(7,043)</b>	<b>(6,881)</b>	<b>(8,188)</b>	<b>4,337</b>	<b>(7,276)</b>	<b>(7,250)</b>	<b>(7,407)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>
Taxation																
Attributable to minorities																
Share of surplus/ (deficit) of associate																
<b>Surplus/(Deficit)</b>		<b>24,818</b>	<b>(6,281)</b>	<b>(5,674)</b>	<b>(6,565)</b>	<b>9,104</b>	<b>(7,043)</b>	<b>(6,881)</b>	<b>(8,188)</b>	<b>4,337</b>	<b>(7,276)</b>	<b>(7,250)</b>	<b>(7,407)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>

**BCRM Supporting Table SA26 – Budgeted monthly revenue and expenditure (municipal vote)**

Ref	Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
	<b>Revenue by Vote</b>															
	Vote 1 - MAYORAL EXECUTIVE	3,013				2,410				1,808				-	-	-
	Vote 2 - MUNICIPAL COUNCIL	-												7,231	4,512	2,329
	Vote 3 - ACCOUNTING OFFICER													-	-	-
	Vote 4 - BUDGET & TREASURY	3,695	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	16,515	17,392	18,373
	Vote 5 - TECHNICAL SERVICES	31,991	9,851	10,457	9,567	20,086	9,089	9,250	7,944	16,605	8,856	8,882	8,724	151,292	155,671	163,477
	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	4,579	1,155	1,155	1,155	3,894	1,155	1,155	1,155	3,209	1,155	1,155	1,155	22,073	23,246	24,425
	Vote 7 - CORPORATE SERVICES	5	5	5	5	5	5	5	5	5	5	5	5	60	64	67
	Vote 8 - [NAME OF VOTE 8]													-	-	-
	Vote 9 - [NAME OF VOTE 9]													-	-	-
	Vote 10 - [NAME OF VOTE 10]													-	-	-
	Vote 11 - [NAME OF VOTE 11]													-	-	-
	Vote 12 - [NAME OF VOTE 12]													-	-	-
	Vote 13 - [NAME OF VOTE 13]													-	-	-
	Vote 14 - [NAME OF VOTE 14]													-	-	-
	Vote 15 - [NAME OF VOTE 15]													-	-	-
	<b>Total Revenue by Vote</b>	<b>43,274</b>	<b>12,776</b>	<b>12,782</b>	<b>11,892</b>	<b>27,561</b>	<b>11,414</b>	<b>11,575</b>	<b>10,269</b>	<b>22,793</b>	<b>11,181</b>	<b>11,207</b>	<b>11,049</b>	<b>197,171</b>	<b>200,885</b>	<b>208,670</b>
	<b>Expenditure by Vote to be Appropriated</b>															
	Vote 1 - MAYORAL EXECUTIVE	26	26	26	26	26	26	26	26	26	26	26	26	314	332	351
	Vote 2 - MUNICIPAL COUNCIL	443	443	443	443	443	443	443	443	443	443	443	443	5,321	5,635	5,951
	Vote 3 - ACCOUNTING OFFICER	550	550	550	550	550	550	550	550	550	550	550	550	6,600	6,990	7,382
	Vote 4 - BUDGET & TREASURY	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	26,327	27,763	29,325
	Vote 5 - TECHNICAL SERVICES	12,002	12,002	12,002	12,002	12,002	12,002	12,002	12,002	12,002	12,002	12,002	12,002	144,020	151,274	159,524
	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	2,716	32,587	34,408	36,444
	Vote 7 - CORPORATE SERVICES	526	526	526	526	526	526	526	526	526	526	526	526	6,307	6,667	7,040
	Vote 8 - [NAME OF VOTE 8]													-	-	-
	Vote 9 - [NAME OF VOTE 9]													-	-	-
	Vote 10 - [NAME OF VOTE 10]													-	-	-
	Vote 11 - [NAME OF VOTE 11]													-	-	-
	Vote 12 - [NAME OF VOTE 12]													-	-	-
	Vote 13 - [NAME OF VOTE 13]													-	-	-
	Vote 14 - [NAME OF VOTE 14]													-	-	-
	Vote 15 - [NAME OF VOTE 15]													-	-	-
	<b>Total Expenditure by Vote</b>	<b>10,458</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>221,477</b>	<b>233,069</b>	<b>246,017</b>
	<b>Surplus/(Deficit) before assoc.</b>	<b>24,618</b>	<b>(6,281)</b>	<b>(5,674)</b>	<b>(6,565)</b>	<b>9,104</b>	<b>(7,043)</b>	<b>(6,881)</b>	<b>(8,186)</b>	<b>4,337</b>	<b>(7,276)</b>	<b>(7,250)</b>	<b>(7,407)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>
	Taxation													-	-	-
	Attributable to minorities													-	-	-
	Share of surplus/ (deficit) of associate													-	-	-
1	<b>Surplus/(Deficit)</b>	<b>24,618</b>	<b>(6,281)</b>	<b>(5,674)</b>	<b>(6,565)</b>	<b>9,104</b>	<b>(7,043)</b>	<b>(6,881)</b>	<b>(8,186)</b>	<b>4,337</b>	<b>(7,276)</b>	<b>(7,250)</b>	<b>(7,407)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>



## BCRM Supporting Table SA27 – Budgeted monthly revenue and expenditure (standard classification)

EC102 Blue Crane Route - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)																	
R thousand	Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Revenue - Standard</b>																	
<b>Governance and administration</b>																	
	Executive and council		6,817	1,274	1,274	1,274	3,684	1,274	1,274	1,274	3,082	1,274	1,274	1,274	25,046	23,281	22,156
	Budget and treasury office		3,013	1,165	1,165	1,165	2,410	1,165	1,165	1,165	1,808	1,165	1,165	1,165	7,231	4,512	2,329
	Corporate services		3,695	1,08	1,08	1,08	1,08	1,08	1,08	1,08	1,08	1,08	1,08	1,08	16,515	17,392	18,373
<b>Community and public safety</b>																	
	Community and social services		414	213	213	213	213	213	213	213	414	213	213	213	1,300	1,377	1,454
	Sport and recreation		213	213	213	213	213	213	213	213	213	213	213	213	4,965	5,128	5,292
	Public safety		133	133	133	133	133	133	133	133	133	133	133	133	2,555	2,576	2,597
	Housing														1,594	1,688	1,782
	Health		68	68	68	68	68	68	68	68	68	68	68	68	816	864	913
<b>Economic and environmental services</b>																	
	Planning and development		1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	15,052	14,443	15,028
	Road transport		1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	15,052	14,443	15,028
<b>Trading services</b>																	
	Electricity		34,789	9,234	9,840	8,950	22,208	8,472	8,833	7,327	18,043	8,239	8,265	8,107	152,108	156,033	166,194
	Water		24,150	5,162	5,956	5,072	17,336	4,759	4,701	3,638	13,169	4,417	4,519	1,970	94,850	100,446	105,382
	Waste water management		7,962	1,394	1,207	1,200	2,194	1,034	1,254	1,010	2,196	1,144	1,068	3,459	25,122	23,554	24,873
	Waste management		1,252	1,252	1,252	1,252	1,252	1,252	1,252	1,252	1,426	1,252	1,252	1,252	15,028	15,914	16,806
	Other		1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	17,109	18,118	19,133
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**BCRM Supporting Table SA28 – Budgeted monthly capital expenditure (municipal vote)**

EC102 Blue Crane Route - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)		Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
Ref	Description	Budget Year 2015/16												Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
		July	August	Sept.	October	November	December	January	February	March	April	May	June			
	<b>Revenue - Standard</b>															
	<b>Governance and administration</b>															
	Executive and council	6,817	1,274	1,274	1,274	3,884	1,274	1,274	1,274	3,082	1,274	1,274	1,274	25,045	23,281	22,158
	Budget and treasury office	3,013	1,165	1,165	1,165	2,410	1,165	1,165	1,165	1,808	1,165	1,165	1,165	16,515	4,512	2,329
	Corporate services	108	108	108	108	108	108	108	108	108	108	108	108	1,300	1,377	1,454
	Community and public safety	414	414	414	414	414	414	414	414	414	414	414	414	4,945	5,128	5,292
	Community and social services	213	213	213	213	213	213	213	213	213	213	213	213	2,555	2,576	2,597
	Sport and recreation															
	Public safety	133	133	133	133	133	133	133	133	133	133	133	133	1,594	1,688	1,782
	Housing															
	Health	68	68	68	68	68	68	68	68	68	68	68	68	816	864	913
	<b>Economic and environmental services</b>															
	Planning and development	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	15,052	14,443	15,028
	Road transport															
	Environmental protection	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	1,254	15,052	14,443	15,028
	<b>Trading services</b>															
	Electricity	34,788	9,234	9,234	9,234	22,208	8,472	8,433	7,327	18,043	8,239	8,265	8,107	152,106	158,033	166,194
	Water	24,150	5,162	5,162	5,162	17,336	4,759	4,701	3,638	13,169	4,417	4,519	1,970	94,050	100,446	105,362
	Waste water management	7,962	1,394	1,394	1,394	2,194	1,034	1,254	1,010	2,196	1,144	1,068	3,459	25,122	23,554	24,873
	Waste management	1,252	1,252	1,252	1,252	1,252	1,252	1,252	1,252	1,252	1,252	1,252	1,252	15,028	15,914	16,806
	Other	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	1,426	17,105	18,118	19,133
	<b>Total Revenue - Standard</b>	<b>43,274</b>	<b>12,178</b>	<b>12,782</b>	<b>11,082</b>	<b>27,561</b>	<b>11,414</b>	<b>11,575</b>	<b>10,269</b>	<b>22,793</b>	<b>11,161</b>	<b>11,207</b>	<b>11,048</b>	<b>197,171</b>	<b>200,885</b>	<b>208,870</b>
	<b>Expenditure - Standard</b>															
	<b>Governance and administration</b>															
	Executive and council	4,076	4,076	4,076	4,076	4,076	4,076	4,076	4,076	4,076	4,076	4,076	4,076	44,842	51,594	54,480
	Budget and treasury office	840	840	840	840	840	840	840	840	840	840	840	840	10,060	10,675	11,273
	Corporate services	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	2,194	26,327	27,763	29,325
	Community and public safety	1,036	1,036	1,036	1,036	1,036	1,036	1,036	1,036	1,036	1,036	1,036	1,036	12,434	13,155	13,892
	Community and social services	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	1,273	15,277	16,178	17,088
	Sport and recreation	624	624	624	624	624	624	624	624	624	624	624	624	7,485	7,928	8,372
	Public safety	571	571	571	571	571	571	571	571	571	571	571	571	6,657	7,262	7,669
	Housing															
	Health	78	78	78	78	78	78	78	78	78	78	78	78	935	990	1,045
	<b>Economic and environmental services</b>															
	Planning and development	2,396	2,396	2,396	2,396	2,396	2,396	2,396	2,396	2,396	2,396	2,396	2,396	28,745	28,384	31,020
	Road transport	289	289	289	289	289	289	289	289	289	289	289	289	2,155	2,283	2,410
	Environmental protection	2,107	2,107	2,107	2,107	2,107	2,107	2,107	2,107	2,107	2,107	2,107	2,107	26,591	27,101	28,619
	<b>Trading services</b>															
	Electricity	10,718	10,718	10,718	10,718	10,718	10,718	10,718	10,718	10,718	10,718	10,718	10,718	128,612	135,913	143,411
	Water	7,131	7,131	7,131	7,131	7,131	7,131	7,131	7,131	7,131	7,131	7,131	7,131	85,575	90,624	95,653
	Waste water management	1,241	1,241	1,241	1,241	1,241	1,241	1,241	1,241	1,241	1,241	1,241	1,241	14,851	15,770	16,653
	Waste management	903	903	903	903	903	903	903	903	903	903	903	903	10,636	11,290	11,747
	Other	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	17,310	18,229	19,358
	<b>Total Expenditure - Standard</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>18,456</b>	<b>221,477</b>	<b>233,069</b>	<b>246,017</b>
	<b>Surplus/(Deficit) before assoc.</b>	<b>24,818</b>	<b>(6,281)</b>	<b>(5,674)</b>	<b>(6,585)</b>	<b>9,104</b>	<b>(7,042)</b>	<b>(6,881)</b>	<b>(8,186)</b>	<b>4,337</b>	<b>(7,276)</b>	<b>(7,250)</b>	<b>(7,407)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>
	Share of surplus/ (deficit) of associate															
	<b>Surplus/(Deficit)</b>	<b>24,818</b>	<b>(6,281)</b>	<b>(5,674)</b>	<b>(6,585)</b>	<b>9,104</b>	<b>(7,042)</b>	<b>(6,881)</b>	<b>(8,186)</b>	<b>4,337</b>	<b>(7,276)</b>	<b>(7,250)</b>	<b>(7,407)</b>	<b>(24,306)</b>	<b>(32,185)</b>	<b>(37,347)</b>

**BCRM Supporting Table SA29 – Budgeted monthly capital expenditure (standard classification)**

EC102 Blue Crane Route - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)		Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand	Ref	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital Expenditure - Standard</b>																
<b>Governance and administration</b>																
Executive and council		183	183	183	183	183	183	183	183	183	183	183	183	2,190	2,080	1,500
Budget and treasury office		76	76	76	76	76	76	76	76	76	76	76	76	910	1,000	500
Corporate services		44	44	44	44	44	44	44	44	44	44	44	44	530	700	850
Community and public safety		63	63	63	63	63	63	63	63	63	63	63	63	750	380	150
Community and social services		4,481	482	482	482	482	482	482	482	482	482	482	482	9,780	7,600	250
Sport and recreation		108	108	108	108	108	108	108	108	108	108	108	108	1,300	1,200	250
Public safety		4,333	333	333	333	333	333	333	333	333	333	333	333	8,000	6,000	-
Housing		40	40	40	40	40	40	40	40	40	40	40	40	480	400	-
Health														-	-	-
<b>Economic and environmental services</b>																
Planning and development		193	193	193	193	193	193	193	193	193	193	193	193	2,310	2,570	3,780
Road transport		193	193	193	193	193	193	193	193	193	193	193	193	-	-	-
Environmental protection														2,310	2,570	3,780
Trading services		4,588	589	589	589	589	589	589	589	589	589	589	589	11,063	13,797	13,553
Electricity		173	173	173	173	173	173	173	173	173	173	173	173	2,070	936	200
Water		309	309	309	309	309	309	309	309	309	309	309	309	3,710	3,410	1,050
Waste water management		4,044	44	44	44	44	44	44	44	44	44	44	44	4,533	5,651	12,203
Waste management		63	63	63	63	63	63	63	63	63	63	63	63	750	3,800	100
Other														-	-	-
<b>Total Capital Expenditure - Standard</b>	2	9,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	25,343	26,047	19,083
<b>Funded by:</b>																
National Government		8,440	440	440	440	440	440	440	440	440	440	440	440	13,283	13,851	14,203
Provincial Government		240	240	240	240	240	240	240	240	240	240	240	240	2,880	-	-
District Municipality														-	-	-
Other transfers and grants														-	-	-
Transfers recognised - capital		8,680	680	680	680	680	680	680	680	680	680	680	680	18,163	13,651	14,203
Public contributions & donations														-	-	-
Borrowing		275	275	275	275	275	275	275	275	275	275	275	275	3,300	5,300	-
Internally generated funds		490	490	490	490	490	490	490	490	490	490	490	490	5,880	7,096	4,880
<b>Total Capital Funding</b>		9,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	25,343	26,047	19,083



## BCRM Supporting Table SA30 – Budgeted monthly cash flow

EC102 Blue Crane Route - Supporting Table SA30 Budgeted monthly cash flow															
MONTHLY CASH FLOWS		Budget Year 2015/16										Medium Term Revenue and Expenditure Framework			
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Receipts By Source															
Property rates	355	1,580	2,300	1,100	350	350	350	350	350	350	350	396	8,181	8,664	9,148
Property rates - penalties & collection charges												-	-	-	-
Service charges - electricity revenue	5,500	5,500	6,000	6,500	6,500	6,500	6,500	7,000	7,000	7,000	7,000	7,615	78,615	83,254	87,916
Service charges - water revenue	700	700	900	900	1,100	1,100	1,000	1,000	1,000	950	850	982	11,182	11,020	12,482
Service charges - sanitation revenue	468	468	468	468	468	468	468	468	468	468	468	468	5,619	5,950	6,283
Service charges - refuse revenue	630	630	630	630	630	630	630	630	630	630	630	629	7,554	7,999	8,447
Service charges - other	15	15	15	15	15	15	15	15	15	15	15	16	185	196	207
Rental of facilities and equipment	4	4	4	4	4	4	4	4	4	4	4	4	50	4	4
Interest earned - external investments	200	250	150	150	100	80	80	70	40	40	41	-	1,201	1,272	1,343
Interest earned - outstanding debtors												2,315	2,315	2,451	2,598
Dividends received												-	-	-	-
Fines	6	6	6	6	6	6	6	6	6	6	6	6	70	74	78
Licences and permits	66	66	66	66	66	66	66	66	66	66	66	66	793	840	887
Agency services	55	55	55	55	55	55	55	55	55	55	55	55	660	699	738
Transfer receipts - operational	20,905	930		203	17,082	700	203		11,464		203	203	51,893	50,501	50,708
Other revenue	191	191	191	191	191	191	191	191	191	191	191	191	2,254	2,429	2,566
Cash Receipts by Source	28,095	10,395	10,785	10,269	26,567	10,185	9,569	9,855	21,289	9,776	9,880	12,926	170,592	176,150	183,763
Other Cash Flows by Source															
Transfer receipts - capital	13,283			2,880								-	16,163	13,651	14,203
Contributions recognised - capital & Contributed assets												-	-	-	-
Proceeds on disposal of PPE											100	-	100	106	112
Short term loans												-	-	-	-
Borrowing long term/relevancing												-	-	-	-
Increase (decrease) in consumer deposits												-	-	-	-
Decrease (increase) in non-current debtors												-	-	-	-
Decrease (increase) other non-current receivables												-	-	-	-
Decrease (increase) in non-current investments												-	-	-	-
Total Cash Receipts by Source	42,378	10,395	10,785	13,149	26,567	13,465	9,569	9,855	21,289	9,776	9,880	12,926	190,155	195,306	197,977
Cash Payments by Type															
Employee related costs	5,307	5,307	5,307	5,307	8,833	5,307	5,307	5,307	5,307	5,307	5,307	5,307	67,211	71,177	75,164
Remuneration of councillors	325	325	325	325	325	325	461	345	345	345	345	345	4,140	4,384	4,629
Finance charges													1,091	835	768
Bulk purchases - Electricity	6,000	7,481	7,628	4,780	4,306	4,266	4,435	5,053	4,126	3,826	4,100	4,099	60,100	68,110	72,721
Bulk purchases - Water & Sewer	62	62	62	62	62	62	62	62	62	62	62	56	740	805	850
Other materials												-	-	-	-
Contracted services												-	-	-	-
Transfers and grants - other municipalities												-	-	-	-
Transfers and grants - other	2,369	2,369	2,369	2,369	370	2,369	2,369	2,369	2,369	2,369	2,369	2,369	28,428	28,951	30,580
Other expenditure	14,063	15,545	15,692	12,844	16,266	12,990	12,635	13,136	12,209	11,909	12,193	12,619	162,080	172,654	183,126
Cash Payments by Type															
Other Cash Flows/Payments by Type															
Capital assets	1,504	1,504	1,504	1,504	1,504	4,804	1,504	1,504	1,504	1,504	1,504	1,503	21,343	22,047	15,083
Repayment of borrowing						1,515						2,985	4,500	5,250	5,500
Other Cash Flows/Payments												-	-	-	-
Total Cash Payments by Type	15,567	17,048	17,195	14,347	17,769	19,298	14,138	14,540	13,713	13,413	13,687	17,108	187,923	199,950	203,708
NET INCREASE/(DECREASE) IN CASH HELD	26,811	(6,653)	(6,410)	(1,178)	8,796	(5,832)	(4,569)	(4,784)	7,577	(3,637)	(3,707)	(4,182)	2,232	(4,744)	(6,631)
Transfers/cash equivalents at the month/year begin	12,924	39,306	32,853	26,443	25,265	34,063	28,231	21,961	18,977	26,816	22,810	19,109	12,694	14,927	16,167
Transfers/cash equivalents at the month/year end	39,506	32,653	26,443	25,265	28,231	28,231	26,461	18,977	26,453	22,816	19,109	14,927	14,927	10,182	1,551



### BCRM Supporting Table SA31 – Not required – municipality does not have entities

EC102 Blue Crane Route - NOT REQUIRED - municipality does not have entities										
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R million										
<b>Financial Performance</b>										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
<b>Total Revenue (excluding capital transfers and contri</b>		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
<b>Total Expenditure</b>		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>		-	-	-	-	-	-	-	-	-
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>										
Transfers recognised - operational										
Public contributions & donations										
Borrowing										
Internally generated funds										
<b>Total sources</b>		-	-	-	-	-	-	-	-	-
<b>Financial position</b>										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Equity										
<b>Cash flows</b>										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
<b>Cash/cash equivalents at the year end</b>										

**BCRM Supporting Table SA32 – List of external mechanisms**

**EC102 Blue Crane Route - Supporting Table SA32 List of external mechanisms**

[illegible]

**BCRM Supporting Table SA33 – Contracts having future budgetary implications****EC102 Blue Crane Route - Supporting Table SA33 Contracts having future budgetary implications**

Description	Ref	Preceding Years	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Total Contract Value
				Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	
<b>R thousand</b>	<b>1,3</b>	<b>Total</b>												
<b>Parent Municipality:</b>	<b>2</b>													
<u>Revenue Obligation By Contract</u>														
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Revenue Implication</b>														
<u>Expenditure Obligation By Contract</u>	<b>2</b>													
Bytes systems			312	336	356	378	400	424	450	477	505	536	568	4,741
Iron Vending pre-paid system			600	636	674	715	757	803	851	902	956	1,014	1,075	8,983
Contract 3 etc														-
<b>Total Operating Expenditure Implication</b>			912	972	1,030	1,092	1,158	1,227	1,301	1,379	1,462	1,549	1,642	13,724
<u>Capital Expenditure Obligation By Contract</u>	<b>2</b>													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Capital Expenditure Implication</b>														
<b>Total Parent Expenditure Implication</b>			912	972	1,030	1,092	1,158	1,227	1,301	1,379	1,462	1,549	1,642	13,724
<b>Entities:</b>	<b>2</b>													
<u>Revenue Obligation By Contract</u>														
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Revenue Implication</b>														
<u>Expenditure Obligation By Contract</u>	<b>2</b>													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Operating Expenditure Implication</b>														
<u>Capital Expenditure Obligation By Contract</u>	<b>2</b>													
Contract 1														-
Contract 2														-
Contract 3 etc														-
<b>Total Capital Expenditure Implication</b>														
<b>Total Entity Expenditure Implication</b>														



## BCRM Supporting Table SA34a – Capital expenditure on new assets by asset class

EC102 Blue Crane Route - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		13,298	22,782	28,581	26,251	27,317	27,317	8,783	9,311	14,703
Infrastructure - Road transport		3,239	6,220	11,361	2,000	2,430	2,430	1,000	2,000	2,000
Roads, Pavements & Bridges		3,239	6,220	11,361	2,000	2,430	2,430	1,000	2,000	2,000
Storm water										
Infrastructure - Electricity		473	568	1,192	1,330	2,180	2,180	350	350	150
Generation										
Transmission & Reticulation		473	475	1,192	280	1,130	1,130	350	350	150
Street Lighting			93		1,050	1,050	1,050			
Infrastructure - Water		9,420	6,998	3,779	3,100	2,632	2,632	3,130	860	250
Dams & Reservoirs										
Water purification		450						250	860	250
Reticulation		8,970	6,998	3,779	3,100	2,632	2,632	2,880		
Infrastructure - Sanitation		66	8,694	12,249	21,671	20,075	20,075	4,283	5,651	12,203
Reticulation			8,678		75	75	75			
Sewerage purification		66	1,816	12,249	21,596	20,000	20,000	4,283	5,651	12,203
Infrastructure - Other		61	302		150				450	100
Waste Management			301		150				450	100
Transportation										
Gas										
Other		61	2							
Community		95	3,017	8,313	4,850	9,003	9,003	8,500	8,678	438
Parks & gardens				81	500	500	500		150	
Sportsfields & stadia			171	574	4,000	2,488	2,488	8,000	6,000	
Swimming pools										
Community halls		95	1,140	7,553		1,864	1,864			
Libraries			1,213							
Recreational facilities			318							
Fire, safety & emergency						4,000	4,000			
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries			175	106	150	150	150	600	300	150
Social rental housing									120	180
Other									100	100
Heritage assets										
Buildings										
Other										
Investment properties										
Housing development										
Other										
Other assets		8,029	1,081	2,296	8,110	7,021	7,021	8,790	8,576	2,870
General vehicles		5,164	278	510		600	600	3,400		150
Specialised vehicles		195			1,800	1,786	1,786		3,350	
Plant & equipment		136	164	344	2,920	3,090	3,090	275	3,596	770
Computers - hardware/equipment		359	247	220	100	345	345	900	800	950
Furniture and other office equipment		16	184	1,065	380	480	480	270	200	150
Abattoirs										
Markets										
Civic Land and Buildings		159	207	156	710	520	520	795	150	550
Other Buildings					100	100	100	800		
Other Land					100	100	100			
Surplus Assets - (Investment or Inventory)										
Other								350	480	300
Agricultural assets										
List sub-class										
Biological assets										
List sub-class										
Intangibles										
Computers - software & programming										
Other (list sub-class)										
Total Capital Expenditure on new assets	1	18,383	28,878	38,196	39,011	43,341	43,341	24,053	24,857	18,083
Specialised vehicles		185			1,800	1,786	1,786		3,350	
Refuse					1,800	1,786	1,786		3,000	
Fire		195							350	
Conservancy										
Ambulances										

### BCRM Supporting Table SA34b – Capital expenditure on the renewal of existing assets by asset class

EC102 Blue Crane Route - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class										
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		481	-	267	150	360	360	550	490	100
Infrastructure - Road transport		-	-	-	-	-	-	450	-	-
Roads, Pavements & Bridges		-	-	-	-	-	-	-	-	-
Storm water		-	-	-	-	-	-	450	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	390	-
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		-	-	-	-	-	-	-	390	-
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	150	360	360	100	100	100
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		-	-	-	-	-	-	100	100	100
Reticulation		-	-	-	150	360	360	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		481	-	267	-	-	-	-	-	-
Waste Management	2	481	-	267	-	-	-	-	-	-
Transportation	3	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency	7	-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries	8	-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings	9	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Other assets</b>		-	-	532	250	985	985	740	1,000	980
General vehicles	10	-	-	109	-	165	165	340	-	-
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	-	-	-	-	-	-	-
Computers - hardware/equipment		-	-	-	-	-	-	-	500	400
Furniture and other office equipment		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	364	250	820	820	300	500	580
Other Buildings		-	-	59	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming		-	-	-	-	-	-	-	-	-
Other (list sub-class)		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on renewal of existing</b>	1	481	-	799	400	1,345	1,345	1,290	1,490	1,080
<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
<b>Renewal of Existing Assets as % of total capex</b>		2.4%	0.0%	2.0%	1.0%	3.0%	3.0%	5.1%	5.7%	5.7%
<b>Renewal of Existing Assets as % of deprecn"</b>		3.3%	0.0%	2.3%	1.8%	3.7%	3.7%	3.5%	3.8%	2.8%



## BCRM Supporting Table SA34c – Repairs and maintenance expenditure by asset class

EC102 Blue Crane Route - Supporting Table SA34c Repairs and maintenance expenditure by asset class										
Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	1									
Repairs and maintenance expenditure by Asset Class/sub-class										
Infrastructure		1 424	1 626	1 568	1 736	1 777	1 777	1 905	2 017	2 130
Infrastructure - Road transport		427	585	544	613	654	654	700	741	783
Roads, Pavements & Bridges		427	585	544	613	654	654	700	741	783
Storm water										
Infrastructure - Electricity		572	777	696	754	754	754	780	826	872
Generation										
Transmission & Reticulation		572	777	696	754	754	754	780	826	872
Street Lighting										
Infrastructure - Water		396	234	256	337	337	337	390	413	436
Dams & Reservoirs										
Water purification										
Reticulation		396	234	256	337	337	337	390	413	436
Infrastructure - Sanitation		29	30	69	32	32	32	35	37	39
Reticulation		29	30	69	32	32	32	35	37	39
Sewerage purification										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management										
Transportation										
Gas										
Other										
Community		-	157	105	50	-	-	-	-	-
Parks & gardens			157	105						
Sportsfields & stadiums										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency					50					
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other										
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings										
Other										
Investment properties		-	-	-	-	-	-	-	-	-
Housing development										
Other										
Other assets		1 617	1 363	1 202	1 942	1 995	1 995	2 221	2 352	2 484
General vehicles		1 061	839	727	946	1 003	1 003	1 345	1 425	1 505
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		226	176	159	338	327	327	328	348	367
Computers - hardware/equipment		20	40	35	119	134	134	131	139	146
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings		289	214	252	293	286	286	266	282	298
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		20		30	245	245	245	150	159	168
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class										
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (list sub-class)										
Total Repairs and Maintenance Expenditure	1	3 042	3 147	2 875	3 727	3 771	3 771	4 126	4 369	4 614
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										
R&M as a % of PPE		0.9%	0.5%	0.4%	1.0%	0.6%	0.6%	0.6%	0.7%	0.7%
R&M as % Operating Expenditure		2.1%	1.7%	1.5%	1.0%	1.8%	1.8%	1.8%	1.8%	1.9%



## BCRM Supporting Table SA34d - Depreciation by asset class

EC102 Blue Crane Route - Supporting Table SA34d Depreciation by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<b>R thousand</b>	<b>1</b>									
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		12,034	34,060	34,528	17,578	35,505	35,505	35,505	37,400	39,705
Infrastructure - Road transport		5,781	16,384	16,633	9,720	17,500	17,500	17,500	18,533	19,570
Roads, Pavements & Bridges		5,781	16,384	16,633	9,720	17,500	17,500	17,500	18,533	19,570
Storm water										
Infrastructure - Electricity		2,853	11,116	11,411	4,267	11,500	11,500	11,500	12,179	12,881
Generation										
Transmission & Reticulation		2,853	11,116	11,411	4,267	11,500	11,500	11,500	12,179	12,881
Street Lighting										
Infrastructure - Water		1,467	1,320	1,805	2,195	1,810	1,810	1,810	1,917	2,024
Dams & Reservoirs										
Water purification										
Reticulation		1,467	1,320	1,805	2,195	1,810	1,810	1,810	1,917	2,024
Infrastructure - Sanitation		031	3,699	3,171	1,383	3,175	3,175	3,175	3,362	3,551
Reticulation		031	3,699	3,171	1,383	3,175	3,175	3,175	3,362	3,551
Sewerage purification										
Infrastructure - Other		2	1,540	1,509	4	1,520	1,520	1,520	1,810	1,700
Waste Management		2	1,540	1,509	4	1,520	1,520	1,520	1,810	1,700
Transportation										
Gas										
Other										
<b>Community</b>		212	150	71	318	98	98	98	104	110
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries		67	65	31	100	32	32	32	34	36
Recreational facilities		15	15	7	22	7	7	7	7	8
Fire, safety & emergency		56	6	26	84	52	52	52	55	58
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries		20	2	7	30	7	7	7	7	8
Social rental housing										
Other		54	51	51	51	-	-	-	-	-
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other										
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		2,220	2,328	824	3,728	1,171	1,171	1,189	1,270	1,341
General vehicles										
Specialised vehicles										
Plant & equipment										
Computers - hardware/equipment		875	877	749	1,640	527	527	527	558	589
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings		804		75	1,209	77	77	75	79	84
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		541	1,351		878	567	567	567	632	668
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
Land sub-class										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
Land sub-class										
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other (not sub-class)										
<b>Total Depreciation</b>	<b>1</b>	<b>14,466</b>	<b>36,537</b>	<b>35,424</b>	<b>21,624</b>	<b>36,774</b>	<b>36,774</b>	<b>36,802</b>	<b>38,973</b>	<b>41,156</b>
<b>Specialised vehicles</b>		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

**BCRM Supporting Table SA35 – Future implications of the capital budget****EC102 Blue Crane Route - Supporting Table SA35 Future financial implications of the capital budget**

Vote Description R thousand	Ref	2015/16 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Present value
<b>Capital expenditure</b>	1							
Vote 1 - MAYORAL EXECUTIVE		-	-	-				
Vote 2 - MUNICIPAL COUNCIL		-	-	-				
Vote 3 - ACCOUNTING OFFICER		910	1,000	500	100	50	50	100
Vote 4 - BUDGET & TREASURY		530	700	850	50	100	100	
Vote 5 - TECHNICAL SERVICES		20,623	18,567	17,233	500	500	500	500
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		2,530	5,400	350	30	30	30	30
Vote 7 - CORPORATE SERVICES		750	380	150	50	50		
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
List entity summary if applicable								
<b>Total Capital Expenditure</b>		<b>25,343</b>	<b>26,047</b>	<b>19,083</b>	<b>730</b>	<b>730</b>	<b>680</b>	<b>630</b>
<b>Future operational costs by vote</b>	2							
Vote 1 - MAYORAL EXECUTIVE								
Vote 2 - MUNICIPAL COUNCIL								
Vote 3 - ACCOUNTING OFFICER								
Vote 4 - BUDGET & TREASURY								
Vote 5 - TECHNICAL SERVICES								
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES								
Vote 7 - CORPORATE SERVICES								
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
List entity summary if applicable								
<b>Total future operational costs</b>		-	-	-	-	-	-	-
<b>Future revenue by source</b>	3							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
List other revenues sources if applicable								
List entity summary if applicable								
<b>Total future revenue</b>		-	-	-	-	-	-	-
<b>Net Financial Implications</b>		<b>25,343</b>	<b>26,047</b>	<b>19,083</b>	<b>730</b>	<b>730</b>	<b>680</b>	<b>630</b>



BCRM Supporting Table SA36 – Detailed capital budget

RCHEB River-Crane Portfolio - Supporting Table S-6A Detailed capital budget																
	Municipal Vehicle/Capital project	Year	Program/Project description	Project number	RFP Goal code	Individually Approved (Y/N/A)	Asset Class	Asset Sub-Class	GPP co-estimates	Total Project Estimate	Prior year estimates	2019/20 Medium Term Revenue & Expenditure Framework			Project Information	
							3	3	3		Audited Outcome 2017/18	Current Year Full Year Forecast	Budget Year 2019/20	Budget Year +1(2020/21)	Budget Year +2(2021/22)	How or revised
18 Unaudited																
	Parent municipality:															
	List all capital projects granted by Municipal Vets															
	Accounting Officer		Upgrade Emerson Municipal Buildings			Yes	Other Assets	Computer - Laptop and Peripherals			-	-	-	-	-	-
	Accounting Officer		Community Hall Equipment Accommodation			Yes	Other	Computer - Laptop and Peripherals			-	-	-	-	-	-
	Accounting Officer		Guardians Clinic Furniture and equipment			Yes	Other Assets	Furniture and other office equipment			40	50	13	50	40	-
	Accounting Officer		Upgrading of fire alarm, connectors and new alarm system			Yes	Other Assets	Computer - Laptop and Peripherals			-	-	-	40	40	-
	Accounting Officer		ICT Strategy			Yes	Other Assets	Computer - Laptop and Peripherals			-	-	-	-	-	-
	Accounting Officer		Damages (for DPP) - Phase 1			Yes	Other Assets	Computer - Laptop and Peripherals			-	-	-	-	-	-
	Accounting Officer		Office Furniture/equipment to equipment			Yes	Other Assets	Furniture and other office equipment			54	120	120	120	120	120
	Accounting Officer		Office Furniture/Computer Equipment			Yes	Other Assets	Furniture and other office equipment			50	130	80	130	130	130
	Accounting Officer		Items, Office Equipment and Laptops			Yes	Other Assets	Computer - Laptop and Peripherals			44	50	-	-	-	-
	Accounting Officer		Vehicles - LDV			Yes	Other Assets	General vehicles			218	-	-	-	-	-
	Accounting Officer		Motor Pumps and Programmes			Yes	Other Assets	Other			-	-	-	-	-	-
	Accounting Officer		Transport for Motor Pumping			Yes	Other Assets	General vehicles			-	-	-	-	-	-
	Accounting Officer		Office Space			Yes	Other Assets	Buildings			-	-	-	-	-	-
	Accounting Officer		Vehicles - passenger			Yes	Other Assets	General vehicles			-	-	-	-	-	-
	Accounting Officer		Vehicles - LDV Passenger Body			Yes	Other Assets	General vehicles			-	-	-	-	-	-
	Accounting Officer		Crane			Yes	Other Assets	Computer - Laptop and Peripherals			-	-	-	-	-	-
	Accounting Officer		Upgrade crane at Port Container			Yes	Other Assets	Plant & equipment			-	-	-	-	-	-
	Accounting Officer		Multi Purpose centre			Yes	Infrastructure - Electricity	Housing development			-	-	-	-	-	-
	Accounting Officer		Upgrade of Park			Yes	Infrastructure - Electricity	Sewer Laying			-	-	-	-	-	-
	Accounting Officer		Sport Facilities			Yes	Infrastructure - Electricity	Plant & equipment			-	-	-	-	-	-
	Accounting Officer		Cookhouse Building for people			Yes	Infrastructure - Electricity	Transmission & Distribution			-	-	-	-	-	-
	Accounting Officer		Refurbishment of High Mast Lighting			Yes	Infrastructure - Electricity	General vehicles			-	-	-	-	-	-
	Accounting Officer		Refurbishment of High Mast Lighting - Part 1			Yes	Infrastructure - Electricity	Sewer Laying			200	-	-	-	-	-
	Accounting Officer		Refurbishment of High Mast Lighting - Cookhouse			Yes	Infrastructure - Electricity	Sewer Laying			200	-	-	-	-	-
	Accounting Officer		Refurbishment of High Mast Lighting - Sewerage East			Yes	Infrastructure - Electricity	Sewer Laying			480	-	-	-	-	-
	Accounting Officer		Purchase of Motor Vehicles from ABCA Service Unit			Yes	Infrastructure - Electricity	General vehicles			-	-	-	-	-	-
	Accounting Officer		Electricity Metering Project (Proposed Work)			Yes	Infrastructure - Electricity	Other			-	-	-	-	-	-
	Accounting Officer		Electricity Cable Layout			Yes	Infrastructure - Electricity	Other			130	-	-	-	-	-
	Accounting Officer		Street lighting off area at New RCP houses			Yes	Infrastructure - Electricity	Other			60	-	-	-	-	-
	Accounting Officer		Spalling of Walling and Scaffolding Lines & Power factor correction repairs			Yes	Infrastructure - Electricity	Other			-	-	-	-	-	-
	Accounting Officer		Main Substation Fence and Yard upgrading			Yes	Infrastructure - Electricity	Other			-	-	-	-	-	-
	Accounting Officer		Work on Main sub station GND/GN			Yes	Infrastructure - Electricity	Other			-	-	-	-	-	-
	Accounting Officer		Extension Ladders and Safety Gear			Yes	Other Assets	Other			-	-	-	-	-	-
	Accounting Officer		Lift Stairs			Yes	Infrastructure - Electricity	Other			-	-	-	-	-	-
	Accounting Officer		Fire Extinguishers			Yes	Infrastructure - Electricity	Transmission & Distribution			-	-	-	-	-	-
	Accounting Officer		Transformers			Yes	Infrastructure - Electricity	General vehicles			-	-	-	-	-	-
	Accounting Officer		Balances X 6			Yes	Other Assets	Other			-	-	-	-	-	-
	Accounting Officer		Generator for Town hall			Yes	Infrastructure - Electricity	Other			66	50	30	30	-	-
	Accounting Officer		Electricity Upgrading			Yes	Infrastructure - Electricity	Housing development			-	-	-	-	-	-
	Accounting Officer		Electricity connectors - RCP houses			Yes	Infrastructure - Electricity	Sewer Laying			-	-	-	-	-	-
	Accounting Officer		Streetside			Yes	Infrastructure - Electricity	General vehicles			129	60	-	-	-	-
	Accounting Officer		2 x 1 Vehicle - Fuel Leak repair unit			Yes	Other Assets	Other			-	-	-	-	-	-
	Accounting Officer		Electricity metering project			Yes	Infrastructure - Electricity	Other			215	750	-	-	-	-
	Accounting Officer		Upgrading and strengthening of Lower Main art			Yes	Infrastructure - Electricity	Other			-	-	-	-	-	-



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[illegible]



[illegible]



**EC102 Blue Crane Route - Supporting Table SA37 Projects delayed from previous financial years**

[illegible]

## 1.18 Municipal Manager's Quality Certificate

I, Thabiso Klaas, Municipal Manager of Blue Crane Route Municipality (EC102), hereby certify that the annual MTREF budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft annual budget and supporting documents are consistent with the draft Integrated Development Plan of the municipality.



**THABISO KLAAS**  
**MUNICIPAL MANAGER**

Date:

31/03/2015

